DEPARTMENT OF LABOR AND INDUSTRIES STATE OF WASHINGTON

ELEVATOR SAFETY ADVISORY COMMITTEE MEETING TRANSCRIPT OF PROCEEDINGS VIA MICROSOFT TEAMS VIDEOCONFERENCE

Pages 1 to 127

August 17, 2021

Taken Before:

Janette Curley, CCR #2030

Of

Capitol Pacific Reporting, Inc. 705 South 9th Street, Suite 303 Tacoma, Washington 98405

Tel (253) 564-8494 Fax (253) 564-8483

Olympia, WA Seattle, WA Aberdeen, WA

(360) 352-2054 (206) 622-9919 (360) 532-7445

Chehalis, WA Bremerton, WA (360) 330-0262 (360) 373-9032

www.capitolpacificreporting.com

e-mail: admin@capitolpacificreporting.com

1	ATTENDANCE
2	Elevator Safety Advisory Committee
3	Scott Cleary, ESAC Chair
	Ricky Henderson, ESAC Vice Chair
4	Gerald Brown, Secretary/Chief Elevator Inspector
	Lyall Wohlschlager, Committee Member
5	Brian Thompson, Committee Member
	Garry Wood, Committee Member
6	John Carini, Committee Member
	Carl Cary, Committee Member
7	Mandi Kime, Committee Member
	Jim Norris, Committee Member
8	Duke Davis, Committee Member
9	
10	
	ADDITIONAL SPEAKERS
11	
	Alicia Curry, Labor and Industries
12	Annette Taylor, Labor and Industries
	Jim Runyan, Labor and Industries
13	Paoakalani Naipo, Labor and Industries
	Matt Kowalski, City of Seattle
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	2

1	AGENDA	
	AGENDA ITEM	PAGE
2	ESAC Introduction	
	Welcome, Introduce of Committee & New Members	4
3	Comments & Vote on May 2021 Meeting Minutes	8
4	Chief's Report	
	Scorecard & Accident Report Review	9
5	Recent Fatality	12
	A17.1 2019 & A17.3 Update	15
6		
7	Legislative Updates	
	Rules Update	33
8	Fee Increase	38
9	Needed Points of Discussion	
	CPH (Category 4) industry	45
10	City of Seattle Chapter 20 Update -	62
	(Permitting/Implementation)	
11	3 & 5 Update	64
12	ESAC Subcommittee Status Updates	
	Elevator/Electrical Stakeholder Group -	81
13	Elevator Chair, Scott Cleary	
	MCP - Chair, Ricky Henderson	93
14	Vote of MCP subcommittee recommendation	94
	Licensing Category, Education & Curriculum -	99
15	Chair, Scott Cleary, Paoakalani Naipo	
	Fire Rated Door Assembly - Chair, Brian Thompson	107
16		
	Continued Business and Audience Questions	
17	Point of Contacts Attendance	110
	Conversation from Stakeholders	121
18		
19		
20		
21		
22		
23		
24		
25		
		3

1	BE IT REMEMBERED that on Tuesday, August 17,
2	2021, at 9:01 a.m., via videoconference, before Janette
3	Curley, Washington State Certified Court Reporter, the
4	following proceedings were had, to wit:
5	
6	ESAC Welcome, Introductions
7	
8	CHAIRPERSON CLEARY: So we're going to do
9	introductions of all the ESAC members. We've got a new
10	member that's officially back on. That's going to be
11	Mandi. We'll talk a little bit. Then we'll go through
12	some housekeeping and some of the things we want to do
13	to keep the meeting on track.
14	So with that, I'm going I'm going to start off.
15	Then it will be Ricky. Then every one of the other
16	I'm not going to mention you guys. You guys just can
17	step up and introduce yourself as the committee
18	members.
19	So I'm Scott Cleary. I'm the chair. I'm with
20	Mobility Concepts. I represent the exemption from
21	licensure, the 270 stakeholders, as well as residential
22	elevator and commercial accessibility 18.1 equipment.
23	And with that, go ahead, Ricky.
24	MR. HENDERSON: Ricky Henderson. I'm in the
25	vice chair position, ad hoc, representing or ad hoc

```
1
        position -- TKE Elevator. I work for them, and also a
        licensed elevator mechanic.
                 CHAIRPERSON CLEARY: And, Ricky, real quickly,
        you can go ahead and announce the new -- kind of a name
5
        change; right?
6
                 MR. HENDERSON: Yeah.
                                         The TK -- ThyssenKrupp
7
        elevator division was sold away from ThyssenKrupp.
        we're now -- and it's still sort of going to be
8
9
        changing again. But as part of the thing, we can't use
        ThyssenKrupp in our name anymore. So we're now TK
10
11
        Elevator, instead of ThyssenKrupp Elevator.
12
                 CHAIRPERSON CLEARY: The world's a-changin'.
13
                 MR. HENDERSON: Always. It's always in
14
        motion.
15
                 CHAIRPERSON CLEARY: All right.
16
                 MR. WOHLSCHLAGER: Yeah. I'm Lyall
17
        Wohlschlager, Mobility Concepts, and I'm the alternate
18
        representative for the mechanics exempt from licensure.
19
                 CHAIRPERSON CLEARY: Brian?
20
                 MR. THOMPSON: Brian, with AEGIS Engineering,
21
        architect engineering representative.
22
                 CHAIRPERSON CLEARY: You guys can keep going.
23
            Garry?
                 MR. WOOD: Good morning, everyone. Garry
24
25
        Wood, with Exxel Pacific, representing general
```

```
1
        contractors.
                 CHAIRPERSON CLEARY: John and Cary?
3
                 MR. CARINI: Good morning. John Carini, with
        Sound Transit. I represent building owners and
5
        managers.
6
                 MR. CARY: Good morning. Carl Cary, with
7
        Lerch Bates. I am the alternate representing building
8
        managers and owners.
9
                 CHAIRPERSON CLEARY: And Duane?
10
                 MR. LEOPARD: I'm Duane Leopard. I'm the
11
        alternate representative for the City of Spokane.
12
                 CHAIRPERSON CLEARY: I think Jan is going to
13
        miss today's meeting.
14
            Matt, are you on?
15
                                   (No audible response.)
16
                 CHAIRPERSON CLEARY: And go ahead, Gerald.
17
                 MR. BROWN: Hi. I'm Gerald Brown. I'm the
18
        chief elevator inspector of the State of Washington,
19
        and glad to be here.
20
                 CHAIRPERSON CLEARY: Outstanding.
21
            And, Mandi? Mandi is our newest committee member.
22
        Really glad to have her. And please go ahead and
23
        introduce yourself and who you represent. And glad to
24
        have you.
25
                 MS. KIME: Thanks, Scott.
```

```
1
            Good morning, everyone. Mandi Kime. I am the
        director of safety for Associated General Contractors
3
        of Washington, and here I represent licensed elevator
4
        contractors as the alternate representative. So thanks
5
        for having me.
6
                 CHAIRPERSON CLEARY: And then, you know, we're
7
        going to be talking a lot about your category today.
            So a little bit of housekeeping. One is --
8
9
                 MS. ERIKSEN: We still have Duke and Jim.
                 CHAIRPERSON CLEARY: I thought -- sorry, Jim.
10
11
                 MR. NORRIS: I'm waving down here in the
12
        corner.
13
            Hi.
                 Jim Norris. I represent licensed elevator
14
        mechanics, and I'm with Local 19 Elevator Constructors.
15
                 CHAIRPERSON CLEARY: And I'll pay for that.
16
        Sorry.
17
                 MR. DAVIS: And good morning. Duke Davis,
18
        16d, alternate on the GC side.
19
                 CHAIRPERSON CLEARY: Good. Outstanding.
20
        Sorry.
21
            Okay. So basically, please raise your hand if you
22
        have questions, and I'll get to them in order.
23
        try to do my best, but it's always a little difficult
24
        with this many participants. When you do ask a
25
        question or talk, please state your name and your
```

1	affiliation so we can get that down on the record. So
2	it's going to be really important. So I'll try to do
3	the best to navigate. But like I said, I look forward
4	to meet in person on this stuff.
į	So with that, let's let's go ahead and just kick
6	this off. So we're going to start off with we
-	already went through introductions.
8	8
9	Comments Regarding & Vote on May 2021 Meeting Minutes
10	0
11	CHAIRPERSON CLEARY: So we need to talk about
12	has anybody got any comments regarding May's meeting
13	notice minutes?
14	(No audible response.)
15	CHAIRPERSON CLEARY: With that, not hearing
16	any, we're going to accept them as published.
17	And then we're going to move on now to the chief's
18	report. Gerald?
19	MR. BROWN: How about now? Better? Good.
20	CHAIRPERSON CLEARY: Perfect.
23	1
22	Chief's Report
23	Scorecard & Accident Report Review
24	4
25	MR. BROWN: We we attached to the minutes
	8

```
1
        the -- the scorecard on inspections, what that process
        looks like as far as our annual inspections from July
        to June. It shows our fiscal year. In the middle of
3
        all that we entered COVID.
5
                 CHAIRPERSON CLEARY: Melissa, can you bring
6
        that up on the screen so everybody can see it? Is that
7
        possible? That would really be helpful.
8
            Sorry, Gerald.
9
                 MR. BROWN: Okay. I guess I could have
        presented it. I'm sitting here looking at it.
10
11
                 MS. ERIKSEN: Go ahead, sir.
                 MR. BROWN: Okay. In the big blue box, it
12
13
        shows the graph of items as far as things scheduled.
14
        Basically --
15
                 CHAIRPERSON CLEARY: It's still not up.
16
                 MR. BROWN: -- total number of inspections --
17
        is it showing up?
18
                 CHAIRPERSON CLEARY: Nope. Not showing up.
19
                 MR. BROWN: Hang on just a second. Let me --
20
        let me just throw mine up there so we're good. How
21
        about now? Can you see it? Is that good?
22
            Okay. Anyway, this talks about statewide
23
        inspections completed. It has these colored bars as
24
        far as things that were scheduled, things that were
25
        completed, the total number of inspections done. Part
```

1 of this is just annual inspections in the lower numbers, in the lower part of the bar. The upper part 3 of the bar includes basically all of the inspections that were done, return inspections, virtual, acceptance 5 inspections, alterations, things like that. It shows 6 that we've got quite a volume of work going through 7 there. It talks about percentages of completed work. Even though we've had a huge interruption over this 9 last fiscal year, it looks like we maintained or at least came back and met the period of time -- met our 10 11 previous inspections plus some. It wasn't quite as dramatic as we'd like to have seen. But considering 12 13 that we've gone through a bunch of personnel changes, 14 it still was good. The -- any questions on those? 15 (No audible response.) 16 I'll go down and talk about our MR. BROWN: accidents per quarter. This is the fiscal year 2021. 17 18 And this started in July of 2020 and ended in June of 19 2021. So in the first fiscal year, 2021, first quarter 20 it showed that on elevators it showed one accident 21 pending, two as no fault, in the first quarter. Second 22 quarter was two at no fault. Fiscal year 2021 third 23 quarter was one no fault. And fiscal year 2021 fourth 24 quarter was, of course, is -- shows here that there 25 were zero.

1 Going to escalators. Accidents pending in the first quarter were three, and no fault were one. 3 Fiscal year second quarter was one no fault. Third quarter was one no fault. Fourth quarter accidents 5 pending were four, and no fault was six. This is 6 people going back out into the airports and the malls 7 and everything like that. We're starting to see a 8 higher number. So, yes, this would reflect the fact 9 that there's more incidences on escalators. You know, one of those things we wish we could prevent. 10 Over here on the -- on the count, it shows 11 12 basically a bar graph of these totals that were in 13 here. It shows, you know, this is the six no faults, 14 like is shown over here in the graph. This line here where escalators accidents pending was four. So 15 16 basically this chart here is repeated over here for the fiscal year by quarter to show the pending and the no 17 18 fault or at fault. So a majority of the time on 19 escalators it's they are typically no-fault accidents. 20 People being people. Hands full, not holding onto 21 things, not following basic protocols, not paying attention to any of those signs out there, things like 22 23 that. Any questions on -- on what this -- what this looks 24 25 like as far as our scorecard for accidents and

1 inspections? (No audible response.) 3 Okay. Let's see. That was the MR. BROWN: 4 scorecard review that we would be presenting. 5 6 Recent Fatality 7 8 MR. BROWN: We had a fatality in the elevator 9 industry in our state. It was a residential elevator. A gentleman, somehow or another, ended up underneath 10 it, and the elevator came down on him, and it was a 11 terrible accident. It's still under investigation by 12 13 our department and the city where it happened over in Bothell. And it's an ongoing investigation. There's 14 not a lot of particular details that we can point at, 15 16 at this point. Like I said, it's still being investigated. But unfortunately it was a -- probably 17 18 a -- hopefully a more rare situation where it was 19 somebody that actually found a way underneath it. And 20 that's part of this determination of our investigative 21 report to figure out how that happened. Hopefully we can figure that out because it doesn't take very long 22 23 for things to go wrong on any type of conveyance. And 24 so we are still under investigation on that. So it --25 it was installed in 2019 so it was to current code and

```
1
        passed a successful inspection. So at this point, like
        I said, the investigation is ongoing. So a lot of the
3
        particular details aren't available at this point. But
        we will definitely have -- have a better account for
5
        that later. And we would encourage people to be safe
6
        in dealing with residential elevators.
            I was the elevator service tech that got yelled at
8
        by parents when I would tell them not to let their kids
9
        play on the escalators or play on the elevators because
        terrible things would happen.
10
11
            I remember when I was a kid I played on elevators.
        And my dad said, "You wait. Something terrible will
12
13
        happen to you, and you'll have to work on them for all
        your life and be involved in them." And here I am.
14
15
        this is what happens when you let your kids play on
16
        elevators. They'll end up being involved with the
        industry forever, probably of course.
17
18
            But that's our fatality that we had. We're talking
19
        about also the next one --
20
            And questions? I mean, it's kind of a general
2.1
        thing. We can't get into a lot of details. But
        anything in particular that we've covered so far that
22
23
        you have a question on?
24
                 CHAIRPERSON CLEARY: Gerald, this is Scott.
25
                 MR. BROWN: Yeah.
```

```
1
                  CHAIRPERSON CLEARY: Is there -- is the State
        going to publish a report on that for lessons learned
        or -- or will we --
3
                  MR. BROWN: Yeah.
5
                  CHAIRPERSON CLEARY: -- get specifics on that
6
        that --
7
                  MR. BROWN:
                              Yeah.
8
                  MR. CHAIRPERSON CLEARY: -- that we can read
9
        out?
                  MR. BROWN: That is a WAC requirement that
10
11
        we -- and an RCW requirement that we conclude that
        report and make recommendations for safety or anything
12
13
        that we can do to make these things avoidable. And so,
14
        yes, there will be something on that. I'll have to
        check to see if that's something that we can release or
15
16
        if it's a records request or what the status is.
        do know that part of our things that we're mandated to
17
18
        do is to do a thorough investigation and make safety
19
        recommendations as far as things to avoid to keep the
20
        public safe. So, yes, there will be follow-up and
21
        follow-through on that.
22
            Any other questions on that?
23
                                   (No audible response.)
24
25
                         A17.1 2019 & A17.3 Update
```

1

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

The next thing to talk about on MR. BROWN: the chief's report it talks about the 2019 code adoption process. And so we'll address that. Currently, as everyone is aware, we're finally getting our 2021 changes to the WAC, going to be adopted by the State, hopefully, at the end of August, and implemented October 1st. So the WAC rule changes will be in effect. You can go to our website and look at the CR-103, which is the -- the draft version that's going to be inputted into the actual WAC itself. So right now the one you'd look at online has the stuff that was taken out, you know, strikeouts and stuff, or new things that were added. And this is all part of the committee work that took place a couple of years ago, and the changes that have been put into effect dealing with that.

There's also in the rules, when you go to elevator rules, laws, and policies -- that's one of the tabs on our website -- you'll be able to see all of those. And there's a recap that talks about the financial impact statement dealing with these changes, the question-and-answer during our public hearings, and the responses. And it also has, like I said, the wording that is addressed during the -- the last rule change.

1 We have to have that become effective October 1st before we can launch our 2019 code adoption process. 3 They'll be -- I think it takes -- I believe it's a 30-day window of time. There's the rule development 5 page that Alicia put into the message on your screen. 6 If you look at the top, the thing that looks like an 7 information bubble at the top of your screen, if you'll 8 click on that, she's got a link to that site so you can 9 see that information. But for us to be able to start the 2019 code 10 adoption, we have to be able to address necessary 11 things that have to be addressed in the -- in the WAC. 12 13 And right now what's in place is the 2018 WAC. And so for us to have an effective TAC and be able to get 14 started on our code adoption process, there are things 15 16 that we have to tweak in the most recent version of the WAC that's part of adoption process, you know, like 17 18 update the adopted codes to show it's going to change 19 from 2016 to 2019. And also in the body of the WAC, if 20 there's anything in there that needs to be altered 21 because of the wording in the new 2019 code that was unique in the 2016 that has to be changed, that's why 22 23 we have to have the current rules available to work 24 with.

So there will be a 30-day window time where people

1

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

can make applications to serve on the TAC, and then also to submit rules changes that we have. We had an opportunity back earlier to -- we had it open up to everybody to be able to attend the 2019 code update seminar. And hopefully you attended that and made a lot of notes on things that affected you in your business that you wanted to see addressed in the -- in the code adoption process. And we want to make sure that you have an opportunity to submit those. And we want to make sure that's a smooth process. I heard last time it wasn't too smooth, and there was a lot of things that -- that had to be redone and stuff. wasn't here, but I understand that was a bit of a challenge. And we are going to make sure that we don't re-experience that. So we are going to -- Melissa is working on helping to make that process smoother. so you'll be able to receive more information on that the closer we get. We're anticipating that to start in end of October, November, in there.

So typically the rules are in place for 30 days for everybody to get used to them, because it's going to affect your business profile, things that you can go out and do now that you couldn't before, bids, MRLs, et cetera. So you're going to be busy when that WAC rule changes. It's been much anticipated. So that's --

that's one of the things in the 2019 adoption process.

Any questions on the 2019 code adoption process?

it.

CHAIRPERSON CLEARY: Gerald, for people that aren't fully aware, kind of explain why we're adopting some changes already in the WAC, and then we're going to go back and restart over again. Kind of give them what the content and the logic behind how we're doing

MR. BROWN: The -- the current WAC update that's going to take effect in October, there's a whole lot of housekeeping and stuff that was left over.

Apparently in 2018 it was a huge change to the WAC, and a lot of things took place. A lot of things in there got taken care of; a lot of things did not. So this

new WAC rules change that takes effect in October,

there's a whole lot of housekeeping.

When you read through that -- the current version of it and go to that link that Alicia Curry posted for us, when you go through there you're going to see a lot of comments about housekeeping this and housekeeping that. A lot of things were transferred over. There were some clarifications made on personnel hoists, material lifts, and things like this that -- that are noteworthy that need to be addressed. There was a lot of questions dealing with -- like I said, it was just a

lot of cleanup work. And we had to have that cleaned
up before we could actually start a new rules process.

And so that's why those have to become effective

October 1st before we can start addressing the next

update to the WAC, which we hopefully will have opened
and ready to go.

There's -- it talks about in there about a minimum fee increase. Apparently, annually, most programs do like a cost-of-living increase. And for some reason our program was neglect in doing that, and it left us short. There's a lot of things that need to be taken care of. It's like your businesses and escalations that -- that you have to do to your own service contracts and things like that, that weren't -- that weren't addressed that we're going to see a series of catch-ups on those. And that -- and so that was in there so. And I'm sure we'll probably have to do that several times to get our program more viable.

There was a big change that started -- I don't know if it was 2018 or prior to -- where we went from a general-fund-type program to a dedicated fund. And part of that transition is a requirement that we are able to self-sustain ourselves by having these fee increases and stuff so the program is more sustainable and is more solvent.

1 There's some changes upcoming like with our -- our computer management system that everyone wanted to see 3 because our old one is kind of holding us back from getting a lot of things done we need done. And -- and 5 part of that is, you know, we'll have to address those 6 issues with -- you know, through our own self-sustaining 7 program. We'll have to address that with fee issues 8 later. 9 So just so you know that this is part of the process of running a business and running state 10 government is that because we're not tied into the 11 12 state fund, there has to be -- you know, you have to be 13 self-sustaining. So taking care of business is what this is about. 14 15 So any other questions along that line? 16 (No audible response.) Okay. And I'm sure that's 17 MR. BROWN: 18 something that Alicia and Annette are going to talk 19 about in detail. 2.0 Sorry. I didn't mean to jump in there. 21 Also, we had -- we've had great interest since I've been here about A17.3, and how A17.3 was adopted back 22 23 with the 2018 change. There was a bunch of efforts to try to prepare on how this is going to be implemented. 24 25 We found the limitations with our CMS system on being

```
1
        able to make it sustainable and not just keep
        generating constant write-ups and things like this.
3
        And so I have presented a program where we can address
        the needs to implement A17.3 very -- in a nutshell, go
5
        out, have our guys do a survey, turn it in to the
6
        building owner. He takes that survey, the results of
7
        the things that he needs done. He takes them out, gets
8
        competitive bids. And then the clock starts at the
9
        time of the survey, the two-year clock and the
        five-year clock on those items that are addressed in
10
        WAC already as far as big ticket items, regular items.
11
12
        The survey will be kept on site so it's on review as
13
        the work is done during permanent alteration work. As
        the two years clicks down, they're able to mark those
14
15
        things off. How that -- how the actual physical,
16
        mechanical things that can happen will probably look a
        little different than that. But initially this is
17
18
        our -- this is our input to try to dampen the blow.
19
        It's -- nothing dealing with elevators is cheap.
2.0
            I wasn't here when it was adopted. I wasn't here
21
        when it was presented to stakeholders in the public. I
        can't answer a lot of details on how those impacts were
22
23
        addressed at the time. I just wasn't here.
        inherited it. I'm not a real fan of Al7.3 because of
24
25
        the impact it's had around the country. There's so
```

1 many other different ways to address the same need. But we adopted it, and this is the course of action 3 that's being presented to -- to implement it and have it done in such a way that we don't devastate the 5

businesses.

14

15

16

17

18

19

20

21

22

23

24

25

6 I have a real concern. In the past A17.3 was dealt 7 with differently. It was -- aspects of it were put 8 into the WAC rules, and it was trying to be addressed 9 in such a way because apparently there was a recession at the time and the impact would have been huge on 10 people dealing with recession. We have something 11 similar right now as far as impact called COVID-19. 12 13 And businesses have taken a huge hit.

> And so we're going to be having discussions on how -- what this -- what this looks like on our implementation. But I don't think -- I don't think the discussion is over with. But we have to come up with something to move forward. And for right now, until we hear differently, this is what we're going to look at starting to do the surveys January 1, 2022. We have to have some training with our teams on how to fill out the surveys and not miss anything and not have any surprises on inspection day. Things along this line.

So just wanted to let you be aware that we have activity happening on our A17.3. And I presented some

```
1
        things to the ESAC, and that will -- we'll have to have
        the discussion on that to make sure there's no open
3
        questions on that. If I can be of any help, please let
        me know. So that's --
5
                 CHAIRPERSON CLEARY: Gerald?
6
                 MR. BROWN: Go ahead.
7
                 CHAIRPERSON CLEARY: Janette, would you like
8
        me to state my name each time I talk? Because I have a
9
        tendency to talk a lot. So I don't know if that would
        be good or bad.
10
11
                 THE COURT REPORTER: No. I think I've got you
12
        covered.
13
                 CHAIRPERSON CLEARY:
                                       Okay.
                                             Thanks.
            Gerald, are we going to have the opportunity to go
14
        in and peel some things out of 17.3?
15
16
            A good example is, is Section 10, which has to do
17
        with the residential elevators. That was never taken
18
        and put into 675 as an exemption out of 17.3. Are we
19
        going to have that opportunity to do some of that this
20
        next qo-around?
21
                             I think --
                 MR. BROWN:
22
                 CHAIRPERSON CLEARY: Pretty much -- pardon?
23
                 MR. BROWN: I think that's been addressed, but
24
        I'11 --
25
                 CHAIRPERSON CLEARY: It has been addressed in
```

```
1
        this latest?
                 MR. BROWN: I believe it has.
3
                 CHAIRPERSON CLEARY: Okay. Good.
                 MR. BROWN: But I will have to check. One of
5
        our tech specialists, Jim Runyan, was --
6
                 CHAIRPERSON CLEARY: Okay. Good.
7
                 MR. BROWN: -- is spearheading this. And I'll
8
        have to meet with Jim to make sure that that was
9
        addressed.
10
                 CHAIRPERSON CLEARY: Jim -- Jim's on, isn't
11
        he?
12
            Jim?
13
                 MR. RUNYAN: Yes, I'm here, Scott.
14
                 CHAIRPERSON CLEARY: Okay. Yeah. Can you
        give us a little oversight on -- on what you left in or
15
        took out of 17.3 in the latest WAC?
16
                 MR. RUNYAN: Well, we really didn't take
17
18
        anything out of 17.3. We did make some concessions in
19
        Part D dealing with timeframes, which these people
20
        had -- in which building owners had to comply. There's
21
        a couple of items that were -- we figured were big
22
        ticket items they have five years in which to comply.
23
        Most everything else is two years. And then they had
24
        the opportunity to put together a plan, i.e., the
25
        building owner has an opportunity to put together a
```

plan they could submit to Gerald and company for review. And if that plan is accepted, why, we follow that plan. So we're trying to make sure we don't back a building owner into a corner. They've got a lot of opportunities to do something.

We haven't really looked at -- you know, the residential issue is rather -- I guess for lack of a better term, is moot because we have no authority over residential installations except for the acceptance inspection. So once it's turned over, our job is done. So we really didn't deal with 17.3 in the residential area with regard to that because we don't have the authority to enforce that anyway.

on that is the State may not have authority, but if you're a licensed elevator company, we're obligated to be -- to work to the latest standards adopted by the State. So if we go out there and have an ongoing maintenance agreement with an elevator that is 3 and 5, 17.3 doesn't -- wants you to put space guards in on all existing residential elevators pursuant to Section 10. So that kind of puts residential companies kind of at risk of going out and doing further work because you haven't exempted it, and we're licensed, we're obligated. No one can tell me what position that puts

1 in licensed elevator companies that are doing residential work. 3 MR. RUNYAN: Well --CHAIRPERSON CLEARY: And I see it has not been 5 removed. So that's -- that's a concern. 6 MR. RUNYAN: It hasn't been removed, per se, 7 but whether it was actually put into the WAC rules as 8 being removed is -- I don't know if it's necessary 9 considering the State has no authority over residential 10 elevators once they've been accepted. So it's just the same thing with MCPs. The 17.1/B44 would suggest that 11 12 a residential elevator have an MCP. Well, we can't 13 enforce that because we don't see them once they're -once they're blessed initially. So there's nothing in 14 15 there that gives us any authority to do anything with a residential elevator except at the behest of the owner 16 to come in and do an inspection. 17 18 CHAIRPERSON CLEARY: Okay. So answer this 19 question here. You have an accident investigation 20 because there's a fatality, and it's an older elevator. 21 You're going to come in and do -- you're going to go do an accident investigation, and that -- that door is 3 22 23 and 5, and that was what caused the accident. You do go back in. And if we're in there doing maintenance on 24 25 it and we didn't put a space guard in, is that our

- liability? Is that our concern? Because we have codified it without removing it. And you will go back in just like you're going back in for this accident investigation.
- 5 MR. RUNYAN: I think I'm going to have to look 6 into 17.3. I don't recall the space guard being 7 required for residential.

8 CHAIRPERSON CLEARY: It is.

MR. RUNYAN: I do recall it being required for commercial elevators, however. And I remember that being promulgated at the ASME committee level a number of years back. But I don't ever remember them talking about space guards for residential elevators. There's nothing that says you can't put one on. If you have the maintenance contract, then that contract is between you and the homeowner. It really has nothing to do with us. If you want to put one on, that's -- that's entirely up to the -- between you and the homeowner.

The 3-5 rule, as long as it was -- as long as the unit met the code into which it was installed, we're kind of -- we've done our job, I'd say. Yes, the 3-5 rule has been proven to be not so great, but that's been corrected and -- to the 3/4-4 rule. And so but what do we do about all those that had the 3-5 out there. Doesn't mean they were unsafe or didn't meet

code when they were installed. So from our -- from our standpoint we accepted them because they met the 3-5 rule at the time.

2.0

And now we've got these other issues that are coming up. Not all accidents. Now this particular one where the guy got under the elevator is anybody's guess how he got under there. Now, children, we know that standing in that doorway -- and it's been proven that standing between a hoistway door and a car gate is possible with a 3-5 dimensions. So consequently the code went forward to change that.

Now, but like I say, after we -- after we pass an elevator on an acceptance inspection, our authority ceases. Whether we put something in WAC to say we don't have the authority is -- don't know if it's just extra verbiage. I don't know if it clarifies anything. But it doesn't place you in a position to say, Well, the State says this or the State says that. As far as we're concerned, once it's turned over to the homeowner, the issues now become between you, if you're carrying a maintenance contract, and the homeowner. That's the legality of the issue. Whether you want to put a space guard on there on a 3-5 car, I would say, is up to you and the homeowner.

CHAIRPERSON CLEARY: Well, I think we need to

1 address that because space guards are in Section 10, to my understanding, for residential. And this has really 3 been a hot button. And so we'll just have to get that figured out. That's always been a concern of mine. 5 And I think we need to get a little bit more 6 information and come back and meet on this because I 7 think it's a concern. 8 MR. RUNYAN: Yeah. Well, we can certainly 9 address it again if -- if we believe we need to, yes. CHAIRPERSON CLEARY: Okay. I appreciate --10 11 MR. BROWN: Scott? 12 CHAIRPERSON CLEARY: Yes, sir. 13 MR. BROWN: I'm looking at A17.3 right now, and -- and 10.1.4.2 talks about clearance between 14 hoistway doors and landing sills and car doors. It 15 talks about the 3/4-4 rule. And then in Section C it 16 says "When space guards are provided to comply with A 17 18 or B, they shall conform to the following." It doesn't say space guards have to be there. It just says "When 19 20 space quards are provided, the space quards shall be 21 designed and installed to withstand a force 75 pounds horizontally, " et cetera. It will be no -- "shall be 22 23 no more than 1/2 inch above the sill. Shall run 24 vertically the full length of the door. Provision 25 panel conforming to the requirements provided the door.

Corresponding to opening shall provide space guard," et cetera.

So it says when they're provided, you know, it says space guards shall not project beyond the edge of the hoistway sill. Pretty much standard language. But it says -- you know, it talks about that. And it talks about when the guard is attach -- when -- "if a space guard is attached, it shall be attached to the door by tamper-resistant means." Talks about the hardware, things like that on the door, and space guards. But the terminology that it uses in C, it says "When space guards are provided to comply with A or B, they shall conform to the following." I -- it just says that it does address the 3/4-4 rule. But it says if you have space guards that it comply to the following. So I guess it depends on how you read that.

CHAIRPERSON CLEARY: Well, 17.3 addresses all existing elevators that didn't have something back when now it's required. So I think we just need to get some clarity on that. And we'll do the right thing. But, you know, having a customer and explaining to why they need to spend money or even -- not even spend money, have something ugly on their beautiful door creates -- creates a problem if it's not mandated by the State.

Correct? And you've codified something which makes us

```
1
        as a licensed company obligated to meet that. So I'd
        just like to have some clarity, something in policy, or
3
        something that -- you know, I know it might not be
        required, but it's still something I know the feds, the
5
        Consumer Protection Agency -- we'll talk about this a
6
        little bit later -- is pushing everybody. There's
7
        550,000 residential elevators. They want everybody at
8
        3/4-4. So it's just an issue, I think, that we need
9
        just to clean up. So I know we need -- we need to move
10
        on a little bit.
            And also, Jim, and you're going to be responsible,
11
12
        I understand, or you're going to run -- you're going to
13
        head up the 17.3? Is that -- is that correct?
14
                 MR. RUNYAN: Well, let's just say when the
        chief says do something, I just do it. So I've been
15
16
        assisting him in helping develop this program and
        trying to come up with some tools to make this as
17
18
        palatable as possible. And we've come to -- we've come
19
        to some things. And I just sent Gerald some other
20
        information here recently. So we get things talked
21
        out, we'll get trained, and hopefully then by January 1
        we'll have a procedure in place that will be workable
22
23
        considering our CMS doesn't allow us to be there.
24
                 CHAIRPERSON CLEARY: Can we get -- can we get
25
        a status report readout in our November ESAC on how
```

```
1
        things are going from you?
                 MR. RUNYAN: Yes, I think Gerald --
3
            What are you smiling for, Gerald?
             I think -- I think Gerald could give you just as
5
        good of a status report because I do report to him
6
        everything that we've created and done so far. So if
7
        he thinks of something else that needs to be worked on,
8
        then he just lets me -- turns me loose, and I'll do it.
9
        We can give you some information as to how it's going.
10
                  CHAIRPERSON CLEARY: Thank you.
11
                 MR. BROWN: I'm trying to come up with a badge
        that say A17.3 tzar, but I haven't quite found that in
12
13
        the book yet so -- for Jim.
14
                  CHAIRPERSON CLEARY: All right. Outstanding.
            So is there anything more to talk about on 17.3?
15
16
                 MR. BROWN: I think that's it for now. So I'm
17
        pretty much done with my report unless there are any
18
        direct questions.
19
                  CHAIRPERSON CLEARY: Okay. So we're going to
20
        move on.
21
            Alicia, you're up.
22
                 MS. CURRY: Good morning, everybody.
23
                  CHAIRPERSON CLEARY: Good morning.
24
         //
25
         //
```

1	Legislative Updates
2	
3	Rules Update
4	
5	MS. CURRY: Alicia Curry. I am the field
6	services and public safety division rules coordinator.
7	And I think Gerald pretty much covered everything today
8	as far as an update on what's going on with the current
9	rulemaking.
10	So thank you, Gerald.
11	Just to kind of give another recap, we are good
12	news. We are expecting to adopt the rules on August
13	31st, with an effective date of October 1st. We will
14	be updating the website with all the rulemaking
15	documentation. So I would give us probably about a
16	week after August 31st before you guys see those
17	updates. We will have links on there to the final rule
18	language, the CR-103 document that has all of the
19	details of the changes, as well as the concise
20	explanatory statement, which has all of the testimony
21	and written comments from stakeholders. And if anybody
22	has any questions or concerns about any of those
23	responses, you know, please feel free to reach out
24	Gerald. I know he's happy to have those conversations.
25	As well as we'll have the final cost benefit analysis

on there as well. So good news. We are on our way.

2.0

And as Gerald mentioned, we can't start the new code adoption process until those rules are in effect because then we would be asking people to be making changes on top of changes that aren't final yet. So that's why we're kind of waiting until October 1st. I know Gerald's anxious to get that process started. And we are working on having, you know, conversations about what that looks like as far as timeline goes.

CHAIRPERSON CLEARY: Alicia, a quick question. So when we -- through this whole process, like this here, where do -- where do people, the stakeholders, see comments brought in during the public comment period? And how are they integrated into the final rulemaking and how it's published? Because that was kind of a contention last time; right? We had public comments, and we never really got to see. Did they affect the proposed rule change? Did they or didn't they? And I'm still not sure how that whole thing works.

MS. CURRY: Right. So when we receive written comments and testimony, we compile all of that testimony and comments into what's called the concise explanatory document. And that document is available to the public. We put it on the website. And that

1 document also has all of L&I's responses. And, yes, we do make changes to the proposed rules, you know, based 3 on comments. So when we adopt the rules, you will see the additional changes that were made based upon the 5 testimony and written comments, as well as the concise 6 explanatory statement becomes public after we adopt the 7 rules. And it's still, of course, going through the 8 review process. So that's one of the main reasons why, 9 you know, we wait to send that out until after the 10 rules are adopted. 11 CHAIRPERSON CLEARY: So does the -- the person 12 or entities that put in public comments, do they get 13 response back on what action is going to be taken of 14 those? Or does the State just either integrate them, 15 don't integrate them and just move on? Is there any 16 iterative process back and forth to make sure that stakeholders realize the time and effort they're 17 18 putting in to do this actually is something that gets 19 looked at and gets talked about and discussed? 20 MS. CURRY: Typically that concise explanatory 21 statement is the response to those that makes comments and testimony. So we don't go back and forth. 22 23 CHAIRPERSON CLEARY: So if the entity that 24 puts in the comments doesn't agree with the State's

view of what they've submitted, there's no -- there's

25

```
1
        no way of going back and talking about it or discussing
        it?
3
                 MS. CURRY: Well, that's why I was saying, you
4
        know, if anybody has any questions, you know, or
5
        concerns about, you know, any of the responses, please
6
        reach out to Gerald. I know he's happy to have
7
        conversations about maybe why a change wasn't made and,
8
        you know, work through solutions. As well as people
9
        will also again be getting another opportunity to, you
10
        know, submit proposals through the code adoption
11
        process.
12
                 CHAIRPERSON CLEARY: Okay. I just wanted to
13
        make sure that it's clear and transparent we all
        understand, you know, that spending time and effort as
14
        a stakeholder has value, and State looks at it and it's
15
16
        weighted.
                 MS. CURRY: I understand that. Definitely.
17
18
                 CHAIRPERSON CLEARY: All right. Outstanding.
19
            Any questions for Alicia?
20
                                   (No audible response.)
21
                 CHAIRPERSON CLEARY: Okay. Thank you, Alicia.
22
                 MS. CURRY:
                              Thanks, everybody.
23
                 CHAIRPERSON CLEARY: Annette?
24
                 MS. TAYLOR: Thanks, Scott.
25
            So for the record, Annette Taylor, Department of
```

1	Labor and Industries.
2	And so Alicia talked about the different rules and
3	the adoption. I just wanted to comment real quick on
4	your your question, Scott, about feedback to a
5	stakeholder who has provided some input.
6	And before I go on, Jim, you have your hand up.
7	Did you want to say something before I continue
8	forward?
9	MR. RUNYAN: No. Go ahead, Annette. I just
10	had a comment on the fillers for 17.3, so I wanted to
11	follow up on that.
12	MS. TAYLOR: Do you want to follow up now, or
13	do we is there another spot in the agenda to
14	MR. RUNYAN: Well, it's just a quick comment.
15	When you're talking about the 3/4-4s in the 17.3, Part
16	10, it is in the 2020 edition of 17.3, albeit we have
17	only adopted the the 2015 edition of 17.3, and it
18	still refers to the 3-5 rule. So just to keep that in
19	mind moving forward.
20	CHAIRPERSON CLEARY: Thank you.
21	All right, Annette.
22	Fee Increase
23	
24	MS. TAYLOR: So I wanted to specifically talk
25	about the fee increases. Gerald touched on it a little

- 1 bit as historically the elevator program has not been consistent with fiscal year after fiscal year fee increases based on what we call a fiscal growth factor 3 that is set by the Office of Financial Management. We 5 refer to it as OFM. What's important here is to 6 understand that -- Gerald also spoke a little bit about 7 it -- is historically --8 Whoever's mic isn't muted, you should mute. 9 CHAIRPERSON CLEARY: Please mute. 10 MS. TAYLOR: Thanks. Yeah, I think it was the 11 phone number there. 12 So historically we have not completed fiscal year 13 after fiscal year fee increases. And Gerald did touch upon that. We -- the elevator program, along with two 14 15 other public safety programs, was in the general fund. 16 And what we did is we worked with the Legislature years ago to remove those public safety programs out of the 17 18 general fund and into a dedicated fund. Because if 19 there were to be layoffs as a result of the State's 20 revenue forecast, we did not want our public safety
 - inspections. So one way to remove them from that pool

public safety inspectors out in the field doing

inspectors in that layoff pool because we need our

- is to place them into a dedicated fund where they would
- not be subject to layoffs. We did that with the

21

22

electrical program as well. They're in their own dedicated fund as well. So that's the reason why we ended up in a dedicated fund with two other public safety programs. We have to have a certain level of operating budget fiscal year after fiscal year to be able to pay salaries and benefits to all of our staff in this dedicated account. And while we're trying to do other things for our public safety programs, it costs money in addition to salaries and benefits.

A couple of years ago the elevator program was successful in a classing comp package, classing compensation package, submitted by our agency to State HR to get our inspectors pay raises. But those pay raises mean we have to be able to afford the cost of those pay raises. We were not given additional money to pay those inspectors. And that was an important thing because one is when we need to have a competitive job class for our inspectors who want to come work for us versus the private sector. And those pay raises allowed us to be competitive -- competitive in the job market.

And so partially how we pay for salaries and benefits is through the cost of permits and things like that. And so we're starting down a path of a regular cadence of fee increases to be able to make sure that

the 21B fund is at its operating level that we need it to be so that we never worry about money.

And so, you know, you heard Alicia talk a little bit about the fee increases. And so for the fiscal year 2020 there's a 5.08 percent fee increase across the board. And that's based on the fiscal growth factor calculation by the Office of Financial Management. And then in fiscal year '22 -- now, we're skipping fiscal year '21 because we delayed adoption, and so we're not going to actually do a fiscal year '21 fee increase.

And I just want to take a pause and say, Alicia, anywhere where I'm inaccurate, please jump in and correct me so that we make sure we're accurate.

So fiscal year '21 we are actually not doing a fee increase. Fiscal year '22 we're going to do another fee increase, but the fiscal growth factor is 5.79 percent based on OFM's calculations. But this is --

So the next fee increase for fiscal year '23, which will take effect on August 19th of 2022, this is going to be a 17 percent fee increase. And this is beyond the fiscal growth factor. And there's a couple reasons for that. Reason number one is, of course, as I said earlier, we have delayed fee increases on a regular cadence. And so Gerald hit it perfectly when he said

we're playing catch-up a little bit. Right?

And secondly, you have all heard about the new conveyance management system that we're in the process of negotiating with a vendor to bring a new system onboard. Some of you may have participated in what we call the external stakeholder discovery process, where we went out to our external stakeholders and we asked them, "What would you need in a system so that you as an external stakeholder can go into a system, be able to electronically do the work you want to do, purchase a permit, look at the inspection report, fix a correction, do the things you want to do without having to get documents in the mail, invoices in the mail?" And some of you on this call, and a lot of others, participated in what we call a discovery phase for a vendor that was working with us to do that work.

So for us to be able to maintain salaries and benefits of our inspectors, hold our positions, not hold our positions vacant so that we can fill those positions, and bring a new system onboard for all of you, and for our -- for our program so that we can continue to get to 100 percent of annual inspections, we're going to require a 17 percent fee increase. And that's going to be effective around August of 2022.

What we're going to do as a result of that is after

that for the next couple of fiscal years, we're not going to do a fee increase. We're going to let that 17 percent catch up. So if we were to do a fiscal fee increase for fiscal year '24 and fiscal year '25, that would be a little bit over 5 percent. So there would be 10 percent, you know, combined, and that 17 percent is already going to address that for us. So we're not actually going to continue with fee increases after fiscal year '23 so that the industry catches up, and we're not continuing to -- to add fees on top of that.

So it's important that we continue talking about this because as we -- we're in the process right now of putting together the request for proposal. We call that an RFP. And we're going to do is we're going to send that out, and we're going to allow vendors to apply to come forward to be interviewed by our agency, using the requirements that have been established by a different vendor, for a system that we need to put in place and move forward so that the elevator program can be more efficient and our stakeholders, our external stakeholders and customers have a system for them to work with as well.

So I just wanted to start talking about the fee increase process and the reason why it's going to be higher, and the fact that we're going to accommodate

```
1
        that in the next couple fiscal years after that and
        actually not do a fee increase.
            Are there any questions for myself or for Alicia?
3
                                   (No audible response.)
5
                               If -- if you go away and you
                  MS. TAYLOR:
6
        think about this and this resonates with you and you
7
        have a question later, Gerald is happy to answer
8
        questions. I'm happy to answer questions. I'm the
9
        executive sponsor for the case management system
        upgrade. And so I'm involved in all of the meetings,
10
11
        making a lot of the decisions, participating in all the
        conversations. So if later on you're -- you go back
12
13
        and you have a question about the new system or about
14
        the fee increase, please feel free to reach out to me
15
        electronically or give me a call. I'm happy to answer
16
        any questions.
17
                  CHAIRPERSON CLEARY: Except on every other
18
        Friday.
19
                  MS. TAYLOR: Except every other Friday because
20
        I purposely don't work because Scott will try to call
21
        me.
22
                  CHAIRPERSON CLEARY: All right. Any -- any
23
        other questions or follow-ups? Like I said, Annette
24
        is -- she'll get back to you and get you -- answer your
25
        questions pretty expeditiously.
```

So it's something that's going to change. I know, you know, all the prices are going up everywhere. This is just the price of doing business, and we gotta -- we gotta figure things out.

So thank you very much.

MS. CURRY: And do we want to bring up also,
Annette, the fact that because we're going to be doing
a fee increase rulemaking, we may have to exclude those
rules that have fees in them from the code adoption
process?

MS. TAYLOR: Yeah, good point, Alicia.

So when we have to -- when we open up the rules and we -- because -- because we're doing back-to-back fee increases, we have to be careful about what rules we open up because we can't -- we can't open a rule and do a fee increase, and before that fee increase is in effect we open up that same rule and we do some code adoption. The law doesn't allow us to do that. So we have to be very strategic about what we open up so that we can do the actual fee increases to pay for the case management system and continue to pay for the operation and maintenance of the elevator program and not impact other things. And so it's really -- it's more about logistics of how the rulemaking works versus anything else really. And we -- and Alicia keeps us on track

1	about that. But if there is some code that's attached
2	in that same chapter where we need rules where we
3	need a fee increase to be done, we'll talk with Gerald
4	about what makes the most sense. Does it you know,
5	what do we need to do next to work through that.
6	CHAIRPERSON CLEARY: All right. That's
7	that's good. Any other questions?
8	(No audible response.)
9	CHAIRPERSON CLEARY: Okay. Does everybody
10	want to take a five-minute break, and then we can come
11	back in and start talking about Category 4 and the next
12	agenda items? Okay. So it is so why don't we get
13	at five or seven after 10:00 and we'll go there.
14	Thanks, everybody.
15	(Recess taken.)
16	
17	Needed Points of Discussion
18	
19	CPH (Category 4) Industry
20	
21	CHAIRPERSON CLEARY: We're going to now move
22	into the Category 4, and we're going to discuss a
23	little bit. Category 4, for the ones that don't know
24	it, is a license categories. It's one of the ten
25	license categories we have, and it has to do with CPH,

which is construction personnel host, and some -- or

5.7, which we're going to talk about a little bit about

a little modification endorsements that we're trying

that's a little bit different.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So with that, I was going to read a letter that I got from Mandi and from the industry, but I'm going to give a quick synopsis of it. And then I will submit it as part of the meeting notes because it's -- it's a really well-written letter, but it's a little bit long, and it might be hard to get everything down. But the gist of the whole letter is that the Washington Elevator Safety Committee that represents most of the stakeholders in Category 4 are very concerned that they're not being regulated. You know, we codified 10.4 back -- we've had it for a while. But there was -there was a decision made in the WAC 70.87.200, which said we're not -- we don't have the authority to regulate temporary construction hoists. So it kind of went to the side, and the State said, Well, we'll do a voluntary inspections. You want -- the companies that want to call us, and we'll go through that process.

But Mandi -- and correct me if I'm wrong -- but you're concerned in your industry, and the stakeholders are concerned, that there are companies out there that don't want to voluntarily go through it. They're

putting some equipment in that you feel is unsafe, and that's really concerning. So Mandi has been part of the subcommittee, and some of the other stakeholders in Category 4, and been very proactive and very upfront with the State of wanting to be regulated. And so she wrote a letter to the ESAC and to the chair and to -- and to Gerald, really reaching out saying we want this, why is this taking so long.

And I -- you know, I applaud their effort of wanting to do things in a safe manner. They've been very proactive. And, you know, it's been kind of a quagmire about being regulated, not regulated, and having some different categories. And we're trying to find onramps to get people licensed to do these. The industry right now, as you know, there's buildings going up everywhere in Seattle and in the state of Washington.

So I will submit this letter from Mandi and her stakeholders to be part of the meeting minutes. It's a very well-written letter. But the gist of it is, is they want oversight. They want it done right. And they're concerned that if the State isn't, it's creating unsafe situations. Because you always have a group that will comply and do the right thing. And there's always ones that will try to get around it

1 based on price and everything else. And, you know, safety is the main responsibility of State L&I 3 elevator; right? And as the safety committee, I applaud them coming to us and saying, "Hey, what's 5 taking so long? Can you do anything to help leverage 6 the State for them to make a decision?" And we said 7 yes. 8 So as I think I've talked to almost everybody on 9 the ESAC that's committee members, and also the subcommittee that I chair of curriculum, and we fully 10 11 support their effort. 12 And, Annette, Gerald, we need to get this done. 13 And I think it's extremely important. 14 And, Mandi, you can follow up a little bit, and then we'll talk about what's going on in your category. 15 16 But I'd like you to talk about, you know, the efforts that you guys have been trying to make to make sure 17 18 things are safe. 19 MS. KIME: Thank you, Scott. I really 20 appreciate you bringing this up today and hearing our 21 request. Essentially -- and -- and I want to be really 22 clear. This is -- our intention here is to put 23 pressure on the Department in a positive way. Gerald, Annette, Melissa, Paoa, the whole team, pressing, 24 25 wanting to fix this problem. We're running against

challenges in the sense that when -- when you have an official AG's office interpretation that says one thing, and now we want to shift back to having some modicum of control over these conveyances, and it's still listed the way it is in the RCW, it's a hard bridge to gap. So that's what we're trying to -- trying to accomplish here. But there have been a number of different plot twists along the way from higher up in the Department, and also in the AG's office, as to how -- how we bridge the gap.

And so that's really what -- what we're getting at is the time is now to make a decision on what our path forward is, establish that plan, and communicate it.

Because, A, we have folks coming into our state that are putting in conveyances that have absolutely no intention of following the rigor that was previously established.

But, B, as folks that do Category 4 work or these construction personnel hoist work, when we go to our customers and say "Hey, hold on. We're going to be regulating these. You're going to have permitting fees. We're going to have to do inspections. We're going to have to do all these things," and it continues to not happen, it begins to damage our credibility with our clientele when we're telling them these are the

right things to do, these are the safe things to do, this is something you need to invest in.

But then, you know, the customer is not seeing that communication from the Department, and they're not seeing the change in, kind of, trajectory as to how we treat Cat 4. And so it's -- it's not only creating a scenario where we're seeing -- we're actually seeing conveyances that are not following kind of the basic tenets of safety for CPH. But we're also seeing this lag time of indecisiveness is creating a problem for us with our stakeholders and project owners that want to do the right thing, but -- but, because of a lack of communication and clarity from the Department, can't really ascertain what the right thing is.

And so we still believe that having them regulated, having inspections on them, and also, you know, ensuring that the mechanics are, like, properly licensed, all of those things are really important.

And we just want to get it back to that point.

CHAIRPERSON CLEARY: And to Mandi's and your organization stakeholders' credit, they've re-engaged about curriculum hours, and everything else, and have stepped up to say let's figure out what's applicable, what we need to do to have a program that guarantees that our licensed mechanics qualify and -- and know

- what they're doing and have a proper license avenue.
- 2 And so we'll talk a little bit about that when we go to
- 3 that sub -- to talk about the subcommittee for
- 4 curriculum. But they've been very proactive. And all
- 5 the stakeholders that want to do that can't understand
- 6 why the State has not made a decision.
- 7 So with that, I'd love Annette to speak up a little
- 8 bit.
- 9 MS. TAYLOR: Thanks, Scott.
- And thanks, Mandi. I appreciate the partnership
- we've had with you.
- 12 And Mandi is correct in all aspects of her
- statements today. And Gerald has been working very
- diligently to figure out how to best to address the
- 15 construction personnel hoist so that it's clear that
- the State of Washington Labor and Industries has the
- authorization to regulate the construction personnel
- hoist.
- 19 And so, yes, it's been several conversations with
- our assistant attorney general who provides advice for
- the elevator program. Initially, we believed that we
- 22 would have to change the RCW to be more clear that the
- agency regulates that type of conveyance so that this
- question can never come up again. But in looking at
- that, that would become what we call agency request

legislation to go forward to the Legislature for the 2 2022 legislative session.

And just -- all of you, I'm sure, are aware when you propose legislation, once you propose the legislation, you lose control of where that goes. It could never make it to the floor for a vote, or it could make it to the floor for a vote, and it's not a yes vote, it's a no vote, you know, no matter how much testimony is taken and things like that.

So Gerald reached out to our assistant attorney general and asked for some further advice; is there anything in the WAC that we can change through a rulemaking because we control the entire rulemaking process? And I will admit and agree with Mandi it's taken time to work through the conversation of no, we don't want the agency to request legislation. We want it to be WAC. And Gerald was very quick about here's what we could strike in the WAC that would just address what Mandi needs us to address, what the industry needs us to address, and what the agency wants to do. They want to regulate construction personnel hoists.

So we got to the point where, while some time delayed in between -- Mandi's absolutely correct -- but continued bringing the conversation forward. We finally got to the point where we can address this in a

WAC. We have made sure that we've reached out to the attorney general's office to help us draft the language that give us the authorization to inspect construction personnel hoists, and they don't -- we can never step back from that unless we went in and changed the WAC.

Now, changing the WAC is not going to be in conflict with the RCW. We also had to make sure that the WAC cannot be in conflict with the RCW. And that's why it's taking a little bit of time to determine what that language should look like so there is no conflict. Because if there's conflict, we can't even move forward with the WAC. We've been able to do that now.

So now we're going through the rulemaking process. That takes a specific amount of time because of the filing of the different CRs. The 101, which is the intent to open the WAC. The 102, the public comment period. The 103, the changes we're actually going to make and move forward. So now we're there, and we're going through that process and moving forward with that. It's going to take a little bit more time because we need to now get to the end of that process and move forward.

So, Mandi, this has been a lot of work on your part and your stakeholders that you're working with. And we certainly can't thank you enough for your involvement.

And Mandi's been in a lot of conversations with us behind the scenes to move this forward, in addition to the education and all the other stuff that they're talking about in Cat 4. But she's been there front and center as the voice the entire time.

And I will be the first to admit it's taken far too long to get us here to back away from the decision that was made a couple of years ago. But with Gerald's leadership in the elevator program, Mandi, with your leadership, we're finally getting there, and we're getting close. And now, now that we've started the process, we're not stopping. You know, we're finally going to get an end result here, but a little more time to finish the rulemaking process.

CHAIRPERSON CLEARY: Annette?

MS. TAYLOR: Yep.

CHAIRPERSON CLEARY: Can there be an interim policy or something that bridges the timeframe between now and then?

MS. TAYLOR: No, there can't, Scott. That's either called an emergency rule or an expedited rule. And this doesn't meet the emergency rule definition to do that. And I believe we had a conversation about an expedited rule process for just this. And I would have to go back and look at my notes to understand why we --

1 we did not go forward with an expedited rule that we wanted to go forward with and finalize the rulemaking 3 process. Gerald, I think Alicia had to leave for an 5 appointment, but I'm not --6 Go ahead, Mandi. MS. KIME: I was just going to say I think 8 that -- and I'm pretty sure that I put it in my letter 9 is just now that we know what the plan is, having official communication from the Department to say this 10 is -- this is the lay of the land, this is how we're 11 12 going to fix it, this is what our expectations are, and 13 an anticipated timeline, that helps us communicate it externally. It helps us share it amongst our ranks. 14 You know, we've got a great coalition of contractors 15 16 and labor stakeholders in AGC Elevator Safety Committee. But, you know, that doesn't encompass 17 18 everyone. 19 And so being in the position that I'm at, at AGC 20 representing all of these general contractors, it 21 becomes a lot easier for me to help move the ball by communication and utilizing our communication streams 22 23 to get the word out, too, so that anyone in the 24 industry knows and understands kind of where we're at, 25 but also what's going to be expected and -- and an

approximate when.MS. TAYLO

3

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. TAYLOR: Okay. Well, Mandi, that's a great point you make. I have an email from Matthew early -- our communication consultant for our division from July 30th, and he has two topics on there -- and we're go to talk about the other topic -- the drive isolation transformer, and construction personnel hoist. And he's already talking about what does the communication look like. And Matthew, I think, is on this call as well, so he's hearing. What we will do is we will work with Matthew, our communication consultant, to put together a draft communication of intent. Right? Because we can't -- we can't say it's official until the rulemaking is over, but something we can say our intent is this. This is where we are in the process. Here's how we're moving forward. result is our expectation is we -- we now have the authorization to inspect construction personnel hoists, and this is what your requirements will be as it was prior to that.

So, Mandi, I'll make that commitment that we will get a meeting scheduled with Matthew, who is hearing this conversation, is probably already putting together his key messages because that's just how Matthew operates, and I appreciate him for that, and we'll get

```
1
        something out in the next few weeks. Does that seem
        fair?
3
                                   I appreciate it. Thank you.
                 MS. KIME: Yes.
                 CHAIRPERSON CLEARY: And that will help us now
        working on Category 4 licensing requirements OJT, how
5
6
        we work that in. Because if that's not going to
7
        happen, Category 4 is pretty much another dead
8
        category. So it will really help us.
9
            And I -- I agree with Mandi. The plight is making
10
        them look credible when they, you know, say this is
        going to happen, this is going to happen, and it never
11
12
        does. It opens the door for people that don't want to
13
        comply, and it makes them look foolish. And that's not
        their fault in this whole thing. So their --
14
15
                 MS. KIME: And frankly, I mean, if there's
16
        nothing telling them that it's a requirement, we can
        have the greatest intentions in the world saying this
17
18
        is the right thing to do, this is the safe thing to do,
19
        but we're getting it optionally, I mean, let's be
20
        honest, contractors are really trying to cut costs,
21
        especially with current circumstances. So anything
        that helps us with that will help us make sure that we
22
23
        -- we maintain at least a foundational level of safety
24
        effort that can be built upon.
25
                 CHAIRPERSON CLEARY: So --
```

```
1
                 MS. TAYLOR: Can I just stop -- before we go
        can I just say --
3
                 CHAIRPERSON CLEARY: Yep.
                 MS. TAYLOR: Matthew, are you on this call?
5
        Yes, you are. I can see you right there.
6
                 MR. ERLICH: No. No, I'm not. Sorry. Yes, I
7
        am.
8
                 MS. TAYLOR: Okay. Matthew, you heard me make
9
        that commitment. So you're going to help me make that
        commitment; right?
10
11
                 MR. ERLICH: Of course. I'm happy to.
                                                          Thank
12
        you.
13
                 MS. TAYLOR: I knew you would be.
14
                 CHAIRPERSON CLEARY: It's in the minutes too.
15
                 MR. ERLICH: Yes. Thank you.
16
                 MS. TAYLOR: That's true.
17
            And then, Gerald, is there anything you wanted to
18
        add to that I didn't say in response to Mandi?
19
        You're on mute. You're still on mute.
20
                 MR. BROWN: I said wonderful things on mute.
21
        I don't know if I can remember. No, I'm -- I'm for
22
        trying to get this working in such a way that we can
23
        get back to doing them immediately and fix the WAC.
24
        That's my -- that's my full purpose and intent that
25
        you're helping on this. Our AAG is helping us on this.
```

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

We're -- we're looking at a forward motion. There's not a -- I haven't heard anything, "No, we're not going to do that. No, we can't do that." I haven't heard of any of that. All I've heard is, okay, we just need to do this, this, and this to make this happen. And it's very upbeat, very positive finally getting that moving forward pathway.

And we're not going to do anything to embarrass our stakeholders or put something out that we're going to have to just take down. This has got to be done right. And they're working on that process. I've done some initial wording on some stuff. And they are helping me to streamline that. So it's -- you know, that will be (indiscernible) for the WAC wording and language that will go into effect. And so that's the thing about all technical clarifications or interpretations of the code that's allowed by the Department that this is stuff that will be transferred into the -- this is part of the important work we do when we open a WAC. This is part of that work. This is not on a shelf somewhere. This is moving forward. So I want to make sure that what we put in there and have as our measure moving forward is the immediate measure to make this happen, that that becomes the permanent wording in the WAC. That's what we want. That's why we're getting it

1 right. Because nobody wants something that's just going to go up and come down. That's not going to 3 happen. I have that commitment from leadership and everybody involved. So thank you. 5 CHAIRPERSON CLEARY: Well, and we want to make 6 sure that not only is it good for the industry, but we 7 don't want to have this conversation because somebody 8 gets hurt. Right? 9 MR. BROWN: Absolutely. CHAIRPERSON CLEARY: That -- that's the most 10 11 thing we want to avoid. Right? So it's a good 12 business. It's -- it's a good regulatory move. And we 13 want to -- you know, safety is paramount. And we don't want to have this conversation too far down stream. 14 15 So I appreciate, Annette, you being upfront with 16 this. And, Mandi, you'd done a really good job of herding 17 18 all the cats. And they're feral cats. And you've done 19 a very good job. 20 MS. TAYLOR: I think Scott took a jab at me. 21 CHAIRPERSON CLEARY: No, no, no, no. never do that. 22 23 And I know it's a -- it's a tough thing, but I 24 think we're going in the right direction. And, you 25 know, like I said, I -- you know, I'm not an advocate

```
1
        for overregulation, but we've been -- this has been
        kicking this can down the road for too long. So I
3
        appreciate you stepping up.
            Matthew, good luck.
5
                 MR. ERLICH: No worries. It's good --
6
                 CHAIRPERSON CLEARY: What? I'm sorry.
7
                 MR. ERLICH: No worries. It's good news.
8
                 CHAIRPERSON CLEARY: Good.
9
            The next topic we were going to talk about is the
        City of Seattle's new adoption of Chapter 30, which was
10
11
        back in March. But unfortunately Jan's not here. And
        I don't see Matt.
12
13
            Matt, are you here?
14
                 MR. KOWALSKI: I'm here.
15
                 CHAIRPERSON CLEARY: Okay. Good. Do you want
16
        to give any kind of filler for that, or do you want to
        push this until November? I'd like to have a little
17
18
        bit because most people gotta realize that -- you know,
19
        how you guys do business with your new adoptions and
20
        based on building, you know, permits, and that kind of
21
        stuff, how they're implemented. If you'd give a quick
        little overview, I'd be grateful. But if you want to
22
23
        wait till Jan, we can do that too.
24
25
                     City of Seattle Chapter 30 Update
```

1	(Permitting/Implementation)
2	
3	MR. KOWALSKI: I don't know. I'd prefer to
4	wait for Jan on it. I know I'll say something. She'll
5	go, "God dang it, I can't believe you said that."
6	As far as, like, conveyance work and construction
7	permits, stuff like that, I mean, we I can say that
8	we do follow whatever the construction permit if
9	there is a construction permit to, let's say, build a
10	new building, the conveyance permits that are issued
11	for that project will be under the code that the
12	building permits are issued under. We would do the
13	same thing if there was a major alteration or something
14	to the building involving construction permits as well.
15	And then all the conveyance alteration permits for
16	existing conveyances in existing buildings will be
17	based off of the current code cycle.
18	As far as adopting codes, stuff like that, we're
19	under the 2019 ASME right now, but we also have our own
20	Chapter 30 in the Seattle building code that you gotta
21	look at as well. I don't know if I want to go anything
22	beyond that. It's very high level. But I'm just going
23	to stick to that.
24	CHAIRPERSON CLEARY: Janette, that's Matt
25	Kowalski.

1 What's your official title -- I want to make sure I get it right -- Matt? 3 MR. KOWALSKI: The conveyance program manager. CHAIRPERSON CLEARY: So he's Seattle's 5 elevator chief in our nomenclature. 6 And you've been very very helpful. And you and Jan 7 have really stepped up on a lot of these issues. 8 Because one of the things we've always talked about, 9 Matt, is getting continuity and the equivalency between the WAC and the two municipalities, City of Spokane and 10 the City of Seattle. And now that you guys adopted 19, 11 12 it put some emphasis in making sure that you work, you 13 know, pretty expeditiously in the TAC to get the State adoption of 17.1 2019 also. So we'll get a little bit 14 15 more in depth when -- when Jan is here for our November 16 ESAC. So I appreciate you stepping up a little bit and talking about it. 17 18 MR. KOWALSKI: You're welcome. 19 CHAIRPERSON CLEARY: Okay. Next we're going 20 to have a little update on the 3 & 5 rule. 21 Gerald, do you want to kick that off? And I can give some background information, and we kind of can go 22 23 forward. I know there's been some communications with 24 some out-of-state interests on making sure that the 25 State gets the understanding of how many of these

conveyances are out there and some other things. I'm
not going to mention companies. I just want to let
people know what's kind of going on. And I'll give
it -- I'll give my feedback when it comes my
understanding of what AEMA is doing and the residential

7

6

3 & 5 Update

manufacturers. But I'll let you kick it off, Gerald.

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

8

MR. BROWN: Okay. We received some correspondence from out of state from -- I believe from the U.S. Congress about addressing the serious issue of safety of children on home residence elevators. For years it followed a 3-5 rule. There was 3 inches of gap behind the hall door, and 5 inches of space to the car door in addition to that, and it allowed a gap that posed a serious life safety issue. And a lot of jurisdictions addressed this and talked about using a filler in there. The code is -- currently states that it will be 3/4 of an inch behind the hall door, and 4 inches from it to the -- like a folding car door. You know, like an accordion-type collapsible door 4 inches of depth. And it severely limits a spot for a child to stand. And there's lots of reasons, horseplay or whatever, that kids get caught in that area. You know,

- the car gate, accordion gate actually locks in place.

 When about the car has a run signal, the hall door has

 a hook that actually locks in place. You can't just

 push it open and get out of the way. Created a

 horrible situation for children, and it unfortunately

 led to serious injury and death for young children.
- 7 And this has been going on for years.

A lot of different manufacturers -- this particular inquiry came about an old system from ThyssenKrupp Elevator when they were in the business of home lifts, their access lifts. And -- and so there was litigation and some other stuff involved in this announcement in dealing with this. So we're not really going to talk about specifics.

The general 3-5 rule is something that was -- is part of that industry for years. The State has some technical clarifications on fillers not being used on new installs because of our code adoption of the 2016 code, which speaks to the 3/4 inch 4 inch rule. And -- and it provides an additional layer of safety that we don't want people installing the wrong doors.

This is another thing about the residential industry. For years they allowed the homeowner to put their own doors on or work with the elevator company to put the doors on, and they had huge gaps on them. And

1 depending on the style of doors that were put in the rest of the home, it allowed huge gaps. And in even today's installs we're still seeing that. We catch them on the drawings. We make them comply to the 3/4-45 rule.

3

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

But on existing units out there, the State of Washington, along with the ESAC and all of our stakeholders, have one common goal, and that's to protect people from the hazards of conveyances, especially dealing with the 3-5 rule and dealing with this -- this horrible situation that has existed for years. And we've -- we want to go on record, jointly and unanimously, saying that we are definitely for safety. And we want to see homeowners that have these conveyances that have these large gaps to get ahold of a reputable licensed, certified elevator mechanic and company to come out and put this stuff on to make sure that it's put on and it's safe. Anything for safety on these, let's get it done. And we are in full accord to that. We've been -- we've been endorsing that safety policy on putting fillers on those older units and getting this -- getting this done.

If everybody wouldn't mind going to your -- your chat box up at the top of your screen, it shows like an information bubble that has a -- that has a blue line

under it. If you wouldn't mind clicking on that,
there's some graphics that are being provided on there
that talk about there. These are some news articles
that Matthew Erlich, our communication person for the
State, our media person that's been in attendance to
our meetings, is providing this. So it's some articles
that you can go through and look at.

This is something that in Washington State we are proactive. And we would like to see these things be addressed. It's -- like I said, the industry is such in the way that Washington State approaches private residence elevators, we get there to inspect them initially, and we don't go back. And I understand that homeowners have a history of not wanting anyone back in their residence, even to do more work sometimes. And so it's especially difficult to be able to tell how many of these are still in service, how much of them were removed, how many of them -- you know, how many times it's changed hands.

And -- and one of the other tragedies that we're seeing that took place, I believe, in North Carolina was the advent of Airbnb properties, where people take their private residences, and they turn it over to a commercial interest. And the equipment has not been inspected since installation, so we don't know the

1 integrity of the unit, the safety requirements that go with that. When the property changes from a private 3 residence dwelling to an Airbnb or a commercial 4 interest, from my understanding, they have to pull a 5 business license. And we are trying to figure out how 6 to get on that list when that property changes status 7 from a private residence elevator to a business, so to speak, because now they have a business license. 8 9 they are made aware, and the equipment is -- I would like to see somehow that to make sure that they are 10 reinspected with an acceptance style of inspection that 11 we would witness where a company -- a credible, 12 13 certified, licensed company licensed contractor in our state with a licensed mechanic come out and perform a 14 full-fledge acceptance test on that equipment to make 15 16 sure it meets all of the criteria, and that it is subject to periodic inspections, maintenance, and 17 18 inspection by the State from that point on because it's 19 become a commercial property and needs to follow those 20 rules. 21 And I'm trying to figure out how many different jurisdictions and how many building -- you know, 22 23 building licensing and code enforcement throughout all 24 the cities and throughout all the state that we can 25 reach out to, to make sure that our name is listed in

1 there of you have changed the characteristics of your property because it has a conveyance on it, which are 3 very popular because there are people that have disabilities, or children with disabilities, that need 5 to have these conveyances, and that's why they're 6 renting that Airbnb that has a conveyance in it. We 7 understand that. But we are desperately trying to 8 figure out a way to get on that list of notification 9 when that property changes status, and to make sure 10 that they fully understand that they need to have some type of maintenance contract with someone that are 11 12 coming out and doing the required testing, maintaining 13 maintenance records, their MCPs, their other processes for testing and maintenance. We have to make sure that 14 15 they're safe, just like we would in any other 16 commercial enterprise in the state. We need to go ride that conveyance that's safe. And that is our -- that 17 18 is our goal. And the same sentiment, of course, goes 19 to CPHs where people are compelled to ride something 20 that's not being inspected. That's why we're trying to 21 correct a previous mistake. So pretty much on the 3-5 rule that's what I have 22 23 I'm very concerned, and we are very concerned to say. about the safety of the public, especially children. 24 25 And I know that the industry has already been

1 proactive. They reached out. They are notifying everybody of point of record from who they sold the 3 original equipment to, things like that. But because we don't regulate them after the initial install, we 5 don't have a clear idea of status of the equipment or 6 ownership or things like that. So it's really hard for 7 us to do an inquiry back other than what the companies 8 are doing also. So that's what I have, Scott. 9 CHAIRPERSON CLEARY: Well, I want to -- I want to -- I want to get some clarification how I know it. 10 In my background I've been in the residential business 11 for 20 -- over 25 years. I also sat on the board of 12 13 AEMA, which is the manufacturing group. It's like a residential NEIEP, but very very much -- very small. 14 15 We've been aware of this problem for a while. And to 16 our understanding of knowing and seeing all the statistics and seeing the accidents reports, to our 17 18 understanding there's been nobody hurt or injured on an 19 elevator that was properly put in with a 3 and 5 rule. 20 There's been some variations with flexible gates that 21 create some problems. So it's -- we're -- we're one of the -- I think one of fourteen, fifteen states that 22 23 regulate residential elevators, which, you know, we all 24 kind of look at oh, we overregulate it, but I think

we've been doing the right thing. So the bottom line

25

here is that a lot of the states, over -- more than
half of the states in the nation don't regulate
residential elevators, which is a big mistake. That
needs to be addressed.

group is doing -- part of the AEMA group. So that's your larger residential elevators. They all put out a mandate. Two of the largest ones in the country said you will be putting in our elevators with doors that meet the 3/4-4 -- doesn't matter if you're regulated or not -- or we're not going to sell them to you.

Garaventa, who's -- we do -- our major supplier, they're -- as of September 1 all their gates will have light screens on them. So not only do you have to meet the 3/4-4, but they'll have light screens.

And I'll speak a little bit, but to the -- the

So one child getting hurt or injured is way too much. This came about from a big lawsuit back in Georgia where a child got hurt, and this latest one in North Carolina. And there's been numerous in between.

So it goes back to educating, getting it regulated. And I applaud you, Gerald and the State, because that loophole about Airbnbs where it's very clear in the statute and in the WAC that residential elevators, the definition is a single-family residence. And I would even say that, okay, if it's rented out to a family

that lives there, you know, that that's a concern, but that's a single-family building. But when you're on Airbnb and you rent it out to the world -- and a lot of these people comes to these Airbnbs because you're in a beautiful area with beautiful scenery, and they like the conveyance. Right?

So I think the State needs to really step up, and step up quickly, on putting something together that regulates commercial elevators. I mean, it's -- it's obvious that most of the accidents have been happening in rental properties. And if they're going to do that, and they need a business license, then I think the State needs to make sure that they get looked at once a year. And -- and not just when they become an Airbnb, but continuously because things change. Right? It goes back to the statute allows, you know, non-licensed people to work on these if they're requested by the owner that lives there.

So there's some loopholes I think we really need to look at. And, you know, that's probably a statute, but we need to do some things, some patches in rules. But we don't want anybody else hurt, killed, or anything. And like I said, one is way too many.

But I just want to make sure that my understanding is, is property installed 3 and 5 isn't the issue.

1 It's ones that have 2-by-6 doors, or they have a real big setback, or they have a really really flexible 3 gate. So the industry did step up in '16 and say we're going 3/4-4. And I applaud that. You know, we just 5 gotta -- we gotta make sure that none of them fall 6 through the cracks and they get looked at. So it's one 7 of those things where it's sad, but most jurisdictions don't even look at residential elevators. And there's 9 some horrendously installed elevators. And, you know, we can't do much outside of our state, but we sure can 10 be proactive in this state. And I'm going to champion 11 12 anything we can do in an expeditious manner to get our 13 eyes on rental properties for weekend rentals and these Airbnb-type things. 14 15 So, Annette, do you have anything more to add to 16 that, for kind of that loophole when it comes to the Airbnb that we've -- you know, we had some concerns? 17 18 And that's the concern; right? 19 MS. TAYLOR: Yeah, I -- I agree to your 20 concern, Scott, is, you know, once -- you know, for residential elevators in single-family homes, you know, 21 as, Gerald, you've said, after we've done the 22 23 inspection after it's been installed, you know, it's up to the homeowner if they want L&I to come back out and 24 25 take a look at things because it's not required by us.

1 But I do agree that there's a loophole with the Airbnbs where it's not a single-family dwelling, it's a 3 rental, and that -- that is a loophole that I don't think anybody thought about when this law went into 5 effect. And so, you know, I think, at minimum, we need 6 to have further conversation around it with Gerald and 7 with you and the industry to discuss what could be a path forward to address that so that we don't have 9 different families who don't live in that home on a regular basis, you know, have their children injured as 10 a result of this elevator, in-home elevator. 11 12 CHAIRPERSON CLEARY: And, Paoa, I'll get to 13 you in one second. 14 But I would even push to the point where even if those Airbnbs have a 3 and 5 that you require space 15 16 guarding. Because kids will be kids. Right? And it's just -- it's an untenable situation. And I think we 17 18 can handle this quite quickly. 19 Paoa? 20 MR. NAIPO: So I've heard -- I've heard the 21 residential thing, like once it's passed, it's sort of arbitrarily tossed out that we don't go back. 22 23 are -- there are times when we do. 24 The actual WAC reads -- 296-96-01045(2) "Chapter 25 70.87 RCW allows the department to inspect conveyances

operated exclusively for single-family use in private residences when the department is investigating an accident or an alleged or apparent violation of the statute or these rules."

> So that also takes into effect the adopted rules that -- or the adopted codes that we're done that if they are mandated that they are supposed to do something within a residential home, we do have the capabilities and the authority to actually go back and make sure that that is being done. So it does take something of more of a proactive approach. It is probably something that's a little more lengthy of a process. But just the fact that it's a residential elevator or after it's passed its final inspection doesn't mean we wipe our hands of it. We still are, by rule, responsible for making sure that they still are safe as long as the following -- you know, if we find that, hey, it's alleged or an apparent violation of the things that we have adopted, we need to make sure that we're going back out there in some form or a fashion. So I just wanted to make sure that was put out there as well.

23 CHAIRPERSON CLEARY: That's -- that's a really good point.

25 Garry?

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

1 MR. WOOD: Garry Wood, Exxel Pacific, Janette. I just wanted to comment. Scott, we need to also 3 roll in the sale of properties to the B&B concept. Because when somebody sells a home, they obviously have an elevator, potentially, in the home, they don't 5 6 know -- the buyer doesn't know what kind of care that 7 elevator has gotten, anything that may have jumped out, 8 how it's been maintained, anything like that. So I 9 think it's just as critical to make sure that when a house or residence sells to somebody else that it's a 10 requirement to have that inspected by the state or the 11 12 city as well. 13 CHAIRPERSON CLEARY: That's an active point -for people that didn't know, we tried doing point of 14 15 sale years ago and were shot down, mainly by the real 16 estate industry. And so I think that it's inexcusable that we don't have point of sale. If you gotta do a 17 18 pest inspection, gutter inspection, and everything 19 else, having a -- a conveyance in your home needs to be 20 looked at. And I think it's time that we look at that. 21 And I know, Jim Norris -- Sven, you got his file. So I would -- I'd like to work with you to see if we 22 23 can get some stuff going in working with the State to 24 get that implemented. 25 Duane?

```
1
                 MR. LEOPARD: I think there was somebody that
        had their hand up before me. Have they had a chance to
3
        speak?
                 CHAIRPERSON CLEARY:
                                       I think so.
                                                    I think
5
        you're the last one with a hand up.
6
                 MR. LEOPARD: Okay. There's two things I
7
        would like to, kind of, comment on. Number one, that
8
        WAC rule. When this came about many years ago, I
9
        looked at that rule. And I actually went to our legal
        department. There's RCWs out there that override that
10
11
        particular WAC rule. So we can't just walk in and
12
        enforce the latest codes because of A17.3 or anything
13
        like and force a homeowner to comply with it. You
14
        know, a man's home is his castle. I don't know how
        else to explain it. If I were a homeowner, and you
15
16
        come knocking on my door, I'd probably send you away.
            Secondly, the point of sale and them inspect and
17
18
        everything else, I think, is our best option. And, you
19
        know, we need to look at that very very carefully. It
20
        doesn't matter what the real estate industry wants.
21
        They just want to sell houses and get their commissions
        a little quicker, as far as I'm concerned. We need to
22
23
        move forward.
24
            And I think, you know, point of sale, homeowner
25
        inspections. At a minimal, let the new homeowners know
```

1 what's going on. Not necessarily enforcing it, not telling them to make it, but let them know what's 3 happening. Maybe their doors are 5 and 7 instead of 3 and 5. There's many ways to go around this. But I 5 really think our best option, myself, is to go through 6 the point-of-sale actions. CHAIRPERSON CLEARY: And I agree with you. 8 get calls a lot from new owners saying can you -- my 9 elevator is not working. Can you come out? Sometimes they're not even been -- you know, they haven't even 10 11 been brought through inspection, or there's a lot of things that need to be done that weren't told to them 12 13 during sale. So I agree with you. 14 And I think, Matt from the City of Seattle, I think you'll agree, and Duane from Spokane, that -- and in 15 16 working with the State, I think we need to get something done. I think now it's really really 17 18 important to go ahead and get that done. Paoa, did you -- you had your hand up? 19 20 MR. NAIPO: Yeah, no, I just want to speak to 21 I mean, precedence has been set that we do have the authority and the ability to go out when we find 22 23 that there's a safety issue with, let's say, a specific 24 type of conveyance that's been installed, i.e., a

Rehmke. We went through that. Yes, we had to go talk

25

1 to some people who were very very wealthy, and unfortunately a lot of them didn't like us being there. 3 But unfortunately, because of the safety type that their conveyance had, it was a huge safety issue not 5 only -- especially for them as a building owner. 6 So I don't want -- I want to make sure that 7 whatever it is we do is within the confines of the law. But also we need to be proactive, especially when we 9 find that there are these safety issues there that we willingly know about. And if we don't do anything, we 10 are the ones that are going to be held accountable for 11 that when it gets out that, "Oh, you the department 12 13 knew that this was going on, but yet you guys did nothing about it." 14 "Well, we can't." 15 16 Well, someone else could read that WAC and say, "Well, you have the authority right here." 17 18 So I want to make sure that while I'm here working 19 with the elevator program, and Gerald is my boss, I 2.0 want to make sure that he's as educated as possible 21 that hey, we do have options. Now, whatever that looks 22 like and whatever gives us the marching orders to that, 23 whether it be Annette or our AG or whoever, that we do at least educate ourselves on the options that we have 24 25 possibly available to us within our WACs and RCWs.

1	CHAIRPERSON CLEARY: Okay. Well, this is a
2	great conversation, and we're going to have to move it
3	on. But I agree that I have to believe that you
4	have some mechanisms in place when it becomes the life
5	safety issues, and some things that need to be done.
6	And I look forward, you know, to working with the State
7	and getting some movement on some of this stuff.
8	Any other quick questions? We gotta move on pretty
9	quick because we're we're starting to get we got
10	about an hour left, and we got two hours' worth of
11	discussion. So anything from anybody?
12	Annette, got any closing statements on that?
13	MS. TAYLOR: No, I said everything. Thanks,
14	Scott, for the opportunity.
15	CHAIRPERSON CLEARY: So the next thing we want
16	to talk about is the findings of the subcommittee on
17	Elevator/Electrical. And I'll give a quick little
18	overview. And I'd like to have Annette, kind of,
19	finish up on things.
20	
21	ESAC Subcommittee Status Updates
22	Elevator/Electrical Stakeholder Group
23	
24	CHAIRPERSON CLEARY: Basically, for everybody
25	that was aware, we had a conflict between the

1 demarcation, and it -- it came on two different levels. It came on where does the -- what do inspectors inspect 3 to, electrical versus elevator, and are mechanics 4 working outside of their -- their ability to work 5 within what the WAC and the statute says? And then we 6 had some -- electrical wrote some citations on a couple 7 of mechanics, and that kind of got the ball rolling. And so Annette formed a subcommittee. I don't know 8 9 if it's a committee or a subcommittee. But what it did is it brought myself as the chair for the ESAC with 10 Jason Jenkins, who is the chair of the electrical 11 board, which is obviously a board that's binding. 12 13 We're just an advisory committee. But it was pretty well balanced. We -- both of the chairs were allowed 14 15 to bring on board whoever they wanted on their 16 subcommittee. And my hat's off to everybody that joined on. Because I'll be brutally honest. We've 17 18 never as stakeholder agreed 100 percent on everything. 19 And I'll tell you, we had everybody who's never agreed 20 on anything agree on everything when it comes to what 2.1 we want to do and how we want to do business. 22 And so we've taken -- oh, gosh, it's been seven, 23 eight, nine months. It's been a while. Almost a year, 24 I guess, that we've tried to hash things out. You 25 know, do it through statute? Do we do it through rule? Interdepartmental agreements? How do we do this? So

we -- we played mental ping-pong for a while. And I

think we've come up with an agreement, which I'm going

to let Annette talk about in a little bit.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

It's not -- it hasn't been codified yet, and we haven't seen it in writing. But basically, electrical came back and wanted to do it in their RCW 19.22.8 with some changes. One of the problems that we had was when licensing came up -- and there's never been a clear demarcation on who does what when it comes to this. You know, electrical, if you look at their RCW, more or less says anything that carries current or has electrons is their responsibility. You go and look at the RCW 70.87, it allows us to do wiring. So where does it stop? So it's always been pretty much -- you know, Sparky would be in the electrical and bring in the main feeder. You have your electrical disconnects. On the residential side, you were allowed to land on the low side of the disconnect. For commercial they had to supply a whip, and they brought it into the controller. And then everything else downstream was elevator. I mean everything. And that kind of got thrown into question. Gerald is smiling because he understands the whole process. And there's Annette smiling. I can't see everybody else.

So we worked really hard, and we were going to glean information out of what electrical wanted to do in the 19.28 statute changes, and then come to agreement can we live with it or not. So I was able to glean things out of what they wanted, bring it back to the subcommittee, and we worked on it. And it isn't ideally perfect, but I think the feedback that I got from everybody -- and I'm telling you, everybody in our subcommittee really worked hard and put a lot of time into it, and a lot of thought. And I think we can live with -- I'm positive we can live with what we've agreed upon.

But we still haven't seen what's been agreed upon in writing from Annette. And so I'm -- unfortunately I'm going to put you on the spot. I want to make sure that my understanding is correct. We have the language that we've seen in the last draft that came out of the electrical department, and was pulled out with the RCW changes. What they -- they wanted to change our RCW, which was a no-go. And I can't tell you the words we put in front of no-go because we can't. So that was pulled out.

And so my understanding, Annette, is that we're not going to -- 19.28 at this time is not going to do a statute change. We're going to change that language

that where we all agreed upon, and we're going to put it into the rule in an interdepartmental agreement. Is that correct?

MS. TAYLOR: That's absolute correct, Scott.

You teed it up perfect.

So two things I want to say is I appreciate Scott and Jason for stepping up from the two industries and bringing a subcommittee together to talk about this because the conversations were not always pleasant. I will just tell you they were not always pleasant, but we worked through them. With Gerald's leadership, and Wayne's leadership as the chief of the electrical program, we were able to move something forward. And so the 19.28, the electrical RCW needs to be updated. And we provided Scott and Jason with a clean copy of what the updates for 19.28 need to be.

We are not moving this particular one forward for legislative session for this session because we've already passed forward our -- our processed legislation. So in order for us to put this through the next legislative session to update 19.28, we need to have something in place so that this conversation is clear, it's documented, and it's a path forward. And so right now I'm waiting for Jason -- Scott, just so you know. I'm waiting for Jason to come back and say

we're done, we're good, we're ready to go.

Scott, I know that you said you guys were fine with the language. There were a couple of things in there that you would like to have seen changed ever so slightly. But you agreed that as it is stated right now you're -- you're fine with that language moving forward.

CHAIRPERSON CLEARY: Well, that's the feedback, the comments. Like I said, I just brought it back to the subcommittee and then solicited everybody's input. Like with anything, we -- negotiation is you never really get exactly what you want, but can you live with it. And, you know, Local 19 and NEIEP, they all have been extremely helpful, the city, the HJs for Spokane and also for the City of Seattle, and everybody in between, Garry and Lyall and everybody else.

I just want to make sure that nothing is going to change. Because my understanding is right now we're not going to even -- electrical is not going to go for a statute change, and we're going to use that language. We're going to make sure that we do some -- we need to do some work in our WAC definitions. I think one of the problems that we had is we had some weak definitions. So we need to go back in and really beef up the WAC and make sure we -- everybody understands.

Our nomenclature is different. And a good example is they're concerned that they want to use the word "replace," while we use the word "alteration" because replacement include -- alterations -- replacements are included in alterations. And their concern if you're going to alter something, are you changing the label. In our world that isn't. You -- you alter something with something that's still listed. And so I want to make sure the nomenclature is understandable and there's nothing that gets mixed or lost or forgotten.

So we're going to work really hard with Gerald and your organization to make sure that we really get things really tight in the WAC. And one of the problems is this was never done back when -- back in the early 2000s and everything else, it was never really done well in the licensing in the WAC. So now it's time to do it. We spent a lot of time. I just don't want any surprises. And I want to make sure that I'm very clear and understanding, Annette, that is the way we're going forward. That's what I want to just understand.

MS. TAYLOR: Absolutely. So the path forward now is, is we'll make sure that we have the thumbs-up from Jason Jenkins and his group on it. I will continue to have conversations with the electrical

chief and our legislative liaison for passing this
forward to legislation. And again, it will probably be
for the 2023 session. It doesn't look like it's going
go in 2022 because we've already had our proposals move
forward.

But that doesn't stop us from documenting this.

And so Matthew -- in the email that I referenced about construction personnel hoists earlier in that conversation, in that email from Matthew, it talks about two things: Drive isolation transfer and construction personnel hoists. So Matthew Erlich, our communication consultant, is -- is continuously thinking about messaging, and how is this messaging going to look.

And so now that we know we've got -- we've got a path moving forward, I'll be working with our AAG assigned to the elevator program to draft what that agreement would look like legally so that we can move that forward out to you, Scott, to Gerald, to Wayne, and to Jason to make sure it is absolutely accurate in what it says. And that will be the document. It -- probably called something like a memorandum of understanding until we go and we update the RCW, and then you guys make your changes to the WAC. So it will probably be something like an MOU with all the

1 signatures on it. And then once that document is approved, then we'll 3 send out an announcement, broadly to all the stakeholders, with this document attached to it so that 5 it is very clear that we come -- we have come to this 6 agreement between the two programs and the two 7 industries moving forward. 8 CHAIRPERSON CLEARY: All right. My concern in 9 this last -- and this is the first time I heard that they haven't come back with a final yet. So are they 10 the last -- do they get the final say? Because I --11 12 MS. TAYLOR: Nope. 13 CHAIRPERSON CLEARY: -- won't agree to that. MS. TAYLOR: No, no, no. They don't get final 14 15 say. We collaboratively have the final say on this. 16 So I just wanted to make sure that the clean document I provided you, they still understand that's what we're 17 18 moving forward with. It's just a confirmation of that 19 document. They don't get final say. It's we are 20 coming together and making sure that everybody agrees 21 on the language. Nothing gets changed. So, Scott, 22 your industry and Gerald's industry have to come back 23 and argue a particular point a second, third, fourth, or fifth time. So, no, that is not what that meant. 24 25 So I appreciate you asking for clarification on that.

1 CHAIRPERSON CLEARY: Because I know patience are running thin and --3 MS. TAYLOR: Yep. We just want -- we gotta CHAIRPERSON CLEARY: 5 train our mechanics. There's still -- you know, 6 there's still pending or outlining fines that have been 7 issued. And I think that's been worked, getting taken 8 care of. 9 But the whole thing that we talked about, and I want everybody on this meeting to understand, is 10 there's a lot of different layers of this onion. 11 is we gotta get it out to the stakeholders. But we 12 13 gotta get it out to the inspectors. We gotta especially get it out to the electrical inspectors 14 because we're still having shenanigans, and we're still 15 16 having things that the electrical inspectors are asking for. So it's not getting out. And that's one of the 17 18 things that we asked for is to make sure, Gerald, 19 you're going to work with your inspectors. But Annette 20 and Wayne really need to work with electrical. Because 21 that -- you got a little bit more control over your 22 inspectors here. They're -- they're set up different 23 on the electrical side. Right? And that's the 24 problem. And we want to make sure that it gets taken 25 care of so there's not this ambiguity and people know

1 how to do business. And then, also, it's really important for your 3 inspectors to know where their demarcation is and what's a responsible and permit -- it goes back to the 5 tech specialists on how do they -- are they issuing the 6 correct -- and the permits. Where are the 7 demarcations? All of this is in play. And I'm becoming increasingly uncomfortable that we're going 9 into the -- we're going into the fall, and I just would really like to get something out so we know that we're 10 going in the right direction and we don't get 90 11 degrees somewhere. That's my sense of urgency. 12 13 MS. TAYLOR: Yeah, I appreciate that, Scott. I will get a meeting scheduled. I'll send a note out 14 15 to you and Jason and Gerald and Wayne and Anna, our 16 assistant attorney general to ask for some days in the next week or so to come back together to finalize it. 17 18 I'll be including Matthew Erlich in those conversations 19 because, again, he will help us to draft the 20 communication that will go out. And he may help us draft what the MOU looks like as well. 21 But what's really really important here is we 22 23 follow this up with the legislation request because --24 because we didn't do that in 2004, and in 19.04, 25 because we didn't follow it up with changing the RCW,

```
1
        this conversation came back around again. Right? And
        so while we are going to put something in place now to
3
        be clear, we will be following it up with legislation
        for 19.28. Because if we don't, I guarantee we're
5
        going to have this conversation again. And I don't
6
        want to have it again. I just want to be absolutely
        clear, as the industries do.
8
                 CHAIRPERSON CLEARY: All right. I just wanted
9
        to make sure we know the path forward and we don't have
        any off-ramps that we're not -- we don't know about.
10
11
                 MS. TAYLOR: Absolutely. Absolutely. And
12
        right now there are no off-ramps you don't know about.
13
        We are -- we are not changing any of the agreement that
14
        we sent out in the last meeting. So I'll get some time
        scheduled -- I'll send a note out to get some time
15
16
        scheduled for us to finalize it and be done, and then
        engage Matthew with some of the communication.
17
18
                 CHAIRPERSON CLEARY: Ricky or Phil or anybody
19
        else, do you have any other questions real quick for
20
        Annette before we move on?
21
                 UNIDENTIFIED SPEAKER:
                                         No.
22
                 MR. HENDERSON: No questions here.
23
                 UNIDENTIFIED SPEAKER: Scott, I have no
24
        questions here. Thank you.
25
                 CHAIRPERSON CLEARY: While you mention it,
```

Annette, why don't you -- I didn't give you -- mention 1 to everybody that the elevator division has got a new 3 AAG. MS. TAYLOR: Yes. The elevator program has a 5 new assistant attorney general assigned to the program 6 to advise the program. Angela Zurlini has been a 7 longtime advisor to the elevator program. And she is 8 stepping away due to her caseload. It's actually 9 gotten larger and larger with -- she also advises other 10 public safety programs at the agency as well, our 11 boiler and our construction compliance program. But also she advised other state agencies as well. So 12 13 her -- her role has expanded. Her caseload has 14 expanded. We have a new assistant attorney general who will 15 16 be advising our program. Her first name is Anna, A-n-n-a, last name is Clavel, C-l-a-v-e-l. And she has 17 18 formally stepped in to advise our program. Angela has 19 been sitting in on the meetings to help transition Anna 20 into -- into the program, and things like that, but --21 but she's now our formal assistant attorney general 22 advising the elevator program. 23 CHAIRPERSON CLEARY: Thank you very much. 24 Okay. Ricky, you're up for your subcommittee. 25

1	MCP Subcommittee
2	
3	MR. HENDERSON: Okay. So this is on our MCP
4	subcommittee that we took on for the state logs for
5	that were compliant with 2016 code that are coming up
6	and aren't going to be compliant for the 2019 code.
7	Gerald had a request that we create this and review
8	it and see if anybody any issues with the State
9	moving away from providing the State logs. We met. We
10	reviewed it. Since this is a A17.1 requirement that
11	the company service providers provided these logs, it's
12	kind of redundant. What I also found, hardly any of
13	the companies out there were using them. So we put
14	forth a recommendation to the committee that we forward
15	with the State stop providing these logs. I believe
16	that recommendation is in front of the committee today
17	to vote on.
18	CHAIRPERSON CLEARY: Correct.
19	MR. HENDERSON: Any questions on this that I
20	should answer? Does everybody understand what we're
21	talking about here today?
22	CHAIRPERSON CLEARY: All the committee members
23	are going to be voting on this.
24	Any questions for Ricky on what we're voting on
25	today?

```
1
                                   (No audible response.)
                  CHAIRPERSON CLEARY: Hearing no questions, I
3
        want to call a vote for the members to accept and to
        recommend to the State that we go ahead and approve
5
        what's been put out of the MCP subcommittee.
6
            Jim, you got any questions on that? Anybody at
7
        all?
8
                                   (No audible response.)
9
                  CHAIRPERSON CLEARY: All right. All in favor
10
        say aye.
11
                                   (Chorus of ayes.)
12
                  CHAIRPERSON CLEARY: Anybody -- anybody
13
        opposed?
14
                                   (No audible response.)
                  CHAIRPERSON CLEARY: Okay. Hearing -- hearing
15
16
        no opposition, I'd like to go ahead and say we've
        accepted it as the -- as a committee. And then we'll
17
18
        go ahead and recommend that the State adopts the work
19
        product out of your subcommittee.
20
            Any questions, Gerald, on that one? You okay?
21
        Good.
22
            Ricky, you did a really good job. I mean, that's
23
        not easy. We also need to look at doing a subcommittee
24
        for some of the -- some of the more obscure industries.
25
        That's something that we can probably talk about on
```

```
1
        next meeting, which I assume that you're also going to
        chair that.
3
                  MR. HENDERSON: If I'm -- I'd be glad to.
        problem.
5
                  CHAIRPERSON CLEARY:
                                       Thank you.
6
            All right. We're going to move on really quick.
7
            Any questions?
8
                  MR. HENDERSON: Final comment on that one, if
9
        I can.
                  CHAIRPERSON CLEARY:
10
                                       Sure.
11
                  MR. HENDERSON: This is Ricky Henderson.
12
            Because of the way this all happens and the way
13
        most of the industry deals with putting on their logs,
14
        it's really critical that -- that if these other logs
        are getting removed, and everything, that it happens
15
16
        pretty quickly because the companies are going to start
        putting 2022 logs in place, usually starting next
17
18
        month. So the information that these are -- if these
19
        aren't going to be available, aren't going to be
20
        approved for use, that information needs to head out to
21
        the industry quickly.
22
                  CHAIRPERSON CLEARY: So, Gerald, how -- how
23
        quickly can the State act on a recommendation from the
24
        committee?
25
                  MR. BROWN: Let me --
```

```
1
                  CHAIRPERSON CLEARY: You can get back --
                 MR. BROWN: Paoa, how long does it take to
3
        draft and send it out?
                  MR. NAIPO: Well, it depends on if it's going
5
        to be -- it all depends on how it's going to go out.
6
        If it's just going to be a process change for us, or a
7
        policy or something like that, that's pretty simple.
8
        If it's something that needs to be put into rule, then
9
        of course it's going to have to go through rulemaking.
10
        So it all depends on the course of action we need to
        take with the direction. So I suggest if we can table
11
12
        this for right now, and then possibly address it at the
13
        next ESAC meeting, or at least provide something to
        everyone between now and then what the course of action
14
15
        that we --
16
                  CHAIRPERSON CLEARY: Paoa, I think it would be
        good for you and Melissa and Ricky and I to have a
17
18
        meeting on this to see what we can do next and that --
19
        and that stuff.
2.0
            Annette, do you have an idea of what we can do?
21
                  MS. TAYLOR: Well, I just want to add to
        Paoa's comments. If we need to move this through the
22
23
        rulemaking process, I want Alicia part of that
        conversation because right now she has a lot of
24
25
        rulemaking moving forward because of the fee increases.
```

1 It's not just the elevator program that we're doing fee increases. It's all of our public safety programs and the 21 V fund, which is the dedicated fund, in addition 3 to all the code adoptions, not just for the elevator 5 program, but factory assemble structure has code 6 adoptions. So we also just need to be mindful of the 7 rulemaking process and be very strategic about 8 scheduling those. That's all I wanted to explain. 9 CHAIRPERSON CLEARY: Can this be done through a policy or a TC just in the interim. I mean, you're 10 11 clarifying the need. Why can't we --12 MS. TAYLOR: It's up to Gerald. 13 CHAIRPERSON CLEARY: -- do that? 14 MS. TAYLOR: It's up to Gerald. I would -- I 15 would say Gerald has the choice to say we've got a 16 policy. We can clarify this in policy, and then move it forward at a rulemaking process at a later date. 17 18 I'll leave that to him. 19 CHAIRPERSON CLEARY: So -- so based on what 20 I've seen from Gerald, I want it read into the record 21 he said yes. 22 Yes. I do -- like I said, I want MR. BROWN: 23 to check with my team to make sure we get that out to 24 the right people and -- and have the draft of that --25 of that policy reviewed to make sure we didn't miss

1 anything, you know, make sure we thoroughly covered that. 3 Ricky, if you could send me an email with the findings of the committee, and recommendations in 5 writing, we will use that as our basic message out. 6 we'll work together on that. If you'll send me that 7 when you can. And then I will -- I'll have our 8 in-house team help finalize that. We'll run it 9 through -- probably have Matthew help us to make sure that there's no miscommunication in wording, and that 10 it has enough clarification for public release and get 11 12 that out as a policy as soon as possible. 13 CHAIRPERSON CLEARY: Good. 14 Okay. We need to move on. Thank you, Gerald. 15 Thanks, Ricky. Great work. Great work on that. 16 Everybody that participated, thank you. Now we want to talk about the subcommittee on 17 18 curriculum and education. And we've been -- thanks to 19 Melissa, now we've been able to meet in person a couple 20 of times, and it's really really been helpful. 21 So Paoa, if you could give a readout. I know I'm 22 cutting you a little bit on time. But you've done an 23 awful lot of good work. And we need to let everybody 24 know, kind of, the direction the subcommittee is 25 taking.

1 Licensing Category, Education & Curriculum 3 MR. NAIPO: For the record -- I'm sorry. 5 didn't do this before. My name is Paoakalani --6 spelled P-a-o-a-k-a-l-a-n-i, last name Naipo, 7 N-a-i-p-o -- with the elevator program. I'm a program 8 specialist. So we've been facilitating, me and 9 Melissa, as well as some subcommittee members and stakeholders -- what we've been doing is we've been 10 looking at -- first what boiled down to, looking at the 11 12 education program policy overall. And from the 13 education policy we figured out that, hey, this is going to take roughly about three phases. And I know 14 15 you guys sort of heard about this the last ESAC, but, 16 again, because of the break and a lot of the work that we've done in our last couple meetings, I want to make 17 18 sure that you guys have the whole -- the whole picture, 19 not just one specific thing that we're going to talk 20 about. So starting with Phase 1. We reviewed all the 21 22 categories. We've tried to consolidate, you know, if 23 it was possible. But, really, after lengthy 24 conversations and considerations by everyone there --25 all categories were represented -- we figured that

unfortunately at this time in this state it's not a viable thing. It's not to say in the future that we can't look at it again. But right now consolidating any of our categories -- because right now currently we have ten categories of which two, one is an emergency. So if the governor states that, hey, there's a state of emergency, we have a course of action to get more people out in the field to help with elevator construction. Our Category 9 is also for temporary mechanics. So it was really talking about Categories 1 through 8.

We started looking at the curriculum. So this is the information and the knowledge base that each of these categories need to have to sit for our test. One of the biggest things is we -- a lot of people don't understand that especially with some of these niche markets and these niche categories that you as a contractor have the capability to create a curriculum yourself. It's not something you have to glean from all these different places. But if you have the opportunity, you can do it yourself. So it was really going through and helping empower and educate people on what their true options are in getting their guys up to being able to take tests and proactively helping them onboard new mechanics for their industry. Everybody

got the opportunity to give their yeas and nays on these courses on thinking, hey, you know, this is viable for our mechanic to know. You know, if this doesn't make any sense to us, we're residential guys, we don't care about, you know, escalators and so forth. And then we got to talking about that as a group. And so actually some of those people who thought that certain parts of the curriculum maybe wasn't viable for them, after consideration and explanation from other parts of our subcommittee, they were, like, Oh, my gosh. That really does make sense. Our guys do need to know that. So a lot of great information was had from that.

We then moved on to Phase 2. And Phase 2 was its own monster. It was about continuing educating. And again, this was more or less educating the people who were there that if you are business owners and you are elevator contractors, you have the capabilities to create your -- you can become a continuing education provider. Now, yes, there's some things you have to fall in to meet that criteria. But the majority of the people who are in the subcommittee and who are business owners, they have that -- they meet those criteria. And so it was like an epiphany to them. Because one of the biggest things right now is, is if you have any

1

3

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

type of category license, it doesn't matter, you can take any type of continuing education. So you could be a residential chair installer, and you could take an escalator maintenance eight-out continuing education There's nothing in the statute or rule that says you have to take a continuing education that's pertinent to your category license. So that was something big is they wanted to make sure that the category -- excuse me -- the continuing education that their mechanics are taking in these niche categories are pertinent to the -- the type of work that they do. So that was, again, something empowering them that, Hey, you guys have the capabilities to become continuing education providers, not only for your mechanics but other mechanics that may hold that category as well.

But also we were -- through this process of not only education policy, but we were looking at, hey, we need some WAC changes that need to be changed as well. Like one of the big ones is they want to make sure that we in this next rulemaking make it so it's mandatory that, hey, your category or your continuing education that you take is pertinent to the work that you do so that we don't have residential guys taking stuff that's on commercial equipment that they're never going to

work on.

Then the biggest thing that we did is we all understood that this Phase 3 that we just started this last meeting was going to be the big lift for this committee. And that was going over the exams. If you have sat for any exam with the elevator program, I apologize because the majority of this has been pretty much a history lesson. And unfortunately it's sad to say that a lot of the questions are not pertinent to the codes we have adopted. Right now, if you get any type of question regarding A17.1, it's regarding ASME A17.1 2010, not 2016.

So we want to make sure that all of those questions that are put forth in that exam, one, are pertinent to that category, and it's not just a history test. It has applicable -- it's an applicable question to the work that they're going to do. So right now they are reviewing -- among the subcommittee members, they're reviewing those exam questions that we currently have in our database. One, they're making sure: Is this a viable question? Does my guy need to be asked this question? Because there were some categories that, unfortunately, the algorithm was written, and it wasn't tested or tweaked. But there were some people who were getting a lot of questions that didn't have anything to

do with their category. I believe on the Category 4 questions, which is the CPHs that we talked about a lot, that is a very niche category, but yet they had questions regarding residential chair lifts and elevators. And it's like that's not even equipment they look at. Why are they being asked those questions? And so unfortunately there wasn't a lot of weight and value put into the exam that they took through our department. And that's what we really want to change.

or looking at all of the questions that they have, making sure they're viable. Do they need to be amended? And if it was something that needs to be tossed out from their category, then we'll make sure it's tossed out. At the same time we're also empowering them to try to make sure that they ask questions that they feel were viable, they're within the confines of the courses that we -- the courses and education that we defined in Phase 1, and that they fall in line with that as well.

So that's where we're at right now. And we hope to have all of this work done by October so that by the time our TAC committee convenes, and we open it up to new rulemaking changes, that a lot of the discussions

1 that we have had, and epiphanies that people have had, regarding some of our WACs and how, regarding 3 licensing, some of these things may need to change. As stakeholders, they'll put forth those recommendations 5 for changes at that time. So again, we're hoping to 6 have all of this stuff done by October. It's a big push. And unfortunately, with the way that COVID is happening right now, and we're hoping that we still can 9 have these meetings in person, because in all honesty, trying to facilitate something over Zoom with all these 10 type A personality guys who are passionate about the 11 12 job, and the people they represent, it is hard, and I 13 believe not impossible to be done over -- virtual. So, yes, if we can continue to have this done as in person, 14 15 we will get a lot more done, and a lot quicker. 16 So thank you, guys, very much for your time. anybody have any questions about the education policy 17 18 or what we've done or what we continue to do? 19 If I've missed anything, Scott, please feel free to 20 jump in. But I'll take any question now. The whole gist is we 21 CHAIRPERSON CLEARY: really want to make sure it's relevant. Right? 22 23 Because each one of the categories has different nomenclature. A good example is the velocity fuse that 24 25 Mr. Oury does, and really doesn't exist in any other

2.0

category. So we want to make sure that the testing and the curriculum, is relevant to what they do, and continuing education is relevant. And I think we're going to have some really good proposals that we're going to recommend to the State. Paoa has really been doing a really good job of getting everything together. And the State's been really receptive of what we've been working in the subcommittee.

And, Gerald, you've been participating in these.

And we haven't had any pushback.

And I think we want it to make sense. We want it to be relevant. And we want to have equivalency between the categories. And I think we're -- I think everybody should be very pleased.

We're also looking at having the material experts in each one of these categories submit questions. And then the State is going to weight them based on the percentage of each one of the modules in the training, and that's what's going to be on the test. So you kind of know. And I think the State is going to supply some test questions to help you understand to train your mechanics to be ready for the test. Because the job of this subcommittee is to make sure each one of the companies is able to get their mechanics trained to be able to qualify for the -- to sit for the test and pass

```
1
             We want highly trained, highly competent
        it.
        mechanics. And we need to get rid of all the
3
        superfluous stuff that means nothing or is -- or is
        misleading.
5
            So I really appreciate the ability to do this. And
        I think -- I think the industry should be happy with
6
7
        what we come out with. But I appreciate it.
8
            Any questions from anybody?
9
                                   (No audible response.)
                 CHAIRPERSON CLEARY: Okay. Brian, you're next
10
11
             Anything on the fire rated doors?
        up.
12
13
                         Fire Rated Door Assembly
14
15
                 MR. THOMPSON: Brian Thompson. We had our
16
        first meeting, and we're all still working on homework
17
        assignments. So we'll be working on a new report for
18
        next time.
19
                 CHAIRPERSON CLEARY: Okay. Do you think --
20
        what kind of work product do you think we'll be able to
21
        expect for the next meeting?
22
                 MR. THOMPSON: So we're going -- each of us is
23
        reaching out to different entities that are involved
24
        in, basically, field-applied doors that the -- the
25
        entrance to hoistways. And so we're going to compile
```

```
1
        our findings and be able to come back with, basically,
        a proposal as to -- perhaps a letter that could be
        drafted.
3
                 CHAIRPERSON CLEARY: Outstanding. Thanks.
5
        know it's kind of hard to do in the days when you can't
6
        really meet and it's always -- not always as productive
7
        as in-person meetings, but we appreciate it.
8
            So the next thing we're going to do now is we're --
9
        I think we've already talked about --
            Gerald, go ahead. Gerald, you're muted.
10
                 MR. BROWN: Glenn Wells had a question.
11
12
                 CHAIRPERSON CLEARY: Go ahead, Glenn.
13
                 MR. WELLS: I just wanted to add that I
        checked with my elevator manufacturer. They don't
14
        currently have a door that seals, a sliding door that
15
16
        seals. But they're excited if we could come up with
        one. But they don't know of any -- you know, anything
17
18
        that's been tested or is approved. So that's -- that's
19
        my -- kind of, my report from the companies that I deal
20
        with as far as some type of sealed elevator door.
21
                 CHAIRPERSON CLEARY: Glenn, can you go ahead
22
        and state your category and your company, please?
23
                 MR. WELLS: Puget Sound Elevator Company.
24
        I'm the CEO.
25
                 CHAIRPERSON CLEARY: Okay. And what kind of
```

```
1
        products are you working with? Commercial elevators?
                 MR. WELLS: We do -- yeah, we do hydraulics
3
        and tractions.
                  CHAIRPERSON CLEARY: Are you -- are you on the
5
        subcommittee with Brian?
6
                 MR. WELLS: Yes.
                  CHAIRPERSON CLEARY: Well, good. These are
8
        the kind of issues that we need to work out.
9
        to come with workable solutions that we can, you know,
10
        recommend up to the State and make sure that, you know,
        we're meeting the minimum requirements of the code and
11
        still have a viable industry. So that's very helpful.
12
13
            Anybody else?
14
                                   (No audible response.)
15
                  CHAIRPERSON CLEARY: Okay. And the next on
16
        the agenda, we've already -- you know, we've already
        talked about the Airbnb, and B. And some of the
17
18
        concerns we have with the vacation rental conveyances.
19
             Is there anything else anybody would like to
20
        discuss really quick with that before we move on to the
21
        next one, which I really want to spend a little bit of
        time with, which is point of contacts? Anybody have
22
23
        any questions on the rentals?
24
                                   (No audible response.)
25
```

Continued Business and Audience Questions

2

1

Point of Contacts Attendance

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

3

CHAIRPERSON CLEARY: All right. The next thing we have on the agenda is talking about points of contact. And this is one of the things that we've talked about on numerous occasions. And basically we've been talking about this a lot. And, Paoa, you can chime in too on the curriculum subcommittee. But we're trying -- I think we're going to recommend that the points of contact, one, there's a requirement in rule that they attend the ESAC meetings. And there's also gotta be -- you know, there's a test to become a point of contact, but there's no continuing education requirements. Why is that important? Because every time that we do new rule adoption, code adoption, and that stuff, you gotta be current with it. Because the last thing we want to hear is a company saying "What do you mean I have to do this? I didn't know about it," and it's two years out from the last time we adopted code. So that, you know, point of contact's responsibility is to be the liaison between the ESAC, the State, and the company to make sure that they disseminate the requirements to do business in the

state of Washington, and they know about it in real time.

So with that, I want to throw that back to Gerald and Paoa to kind of discuss a little bit on their views and some of the conversations we've had about that, and how important that is to business in the state of Washington in a safe manner.

But I don't think the State wants to surprise anybody. But, you know, we talk about this stuff at ad nauseam at the ESAC. So to do business in the state, you have to be engaged. And there's already a requirement, but it's a very weakened environment.

MR. NAIPO: I just want to say that I want people to understand that this isn't something arbitrarily that's come across. Unfortunately we've run into some instances, like Scott just alluded to, that we've had people come back who have sat on committees and have sat -- you know, and been participants within the ESAC, and then they're blatantly saying they didn't know that this was a

owner or a primary point, but ultimately a primary

change. Well, this has been talked about and going on.

And if you were -- you know, whether you're a business

point, that the intent of that position and that

Go ahead, Paoa.

license is that you are the connection between the private company you work for and the program area. You are supposed to know the ins and outs of what's going on. You know, you're supposed to be the centralized person that you disseminate information when it comes down from the elevator program, whether it's "Hey, this is what's going on within the program," because you're participating in the ESAC.

You also should be signed up for our gov deliveries so that you're getting notifications and things that we send out that way, communication that maybe don't make it to the ESAC, but at least you're abreast of the things that our program is doing.

So again, I want to make sure that people understand that if this does go through, and it's submitted as a rule change, that they understand the intent of what that job was supposed to do. And all we're doing now is trying to clarify to make sure that people are doing what ultimately that position was intended to do. Again, we're not trying to over, you know, govern, over license or anything like that. It's just that was the intent of the primary point of contact is to be like Scott said; you're -- you're the connection between our program and the company you represent. And we want to make sure that that job is

- being done so that people can't come back and say,

 again that "Hey, I didn't know." Well, then that is

 the responsibility of your primary point who should

 have let you know. And here's the WAC that says that's

 their job.
 - And so that's what I wanted to say.

16

17

18

19

20

21

22

23

24

25

- 7 CHAIRPERSON CLEARY: Well, and it -- and 8 that's a good -- I mean, the WAC should clarify, not 9 mystify. And I think we all have an obligation. the State's got an obligation to make sure that this 10 information is easily gleanable from their website. I 11 12 know they're working towards that. And, you know, 13 we'll keep bringing -- pounding that drum until it's 14 done. But I think things are in the process of doing 15 that.
 - But, you know, as stakeholders, we all have got -you know, we got skin in the game, too, where we have -you know, our obligation is to make sure that we comply
 to the minimum standards of the adopted codes and
 standards. And, you know, that point of contact, it's
 only four times a year. But, you know, if they get one
 or two little nuggets during that year that helps them
 do business better or comes back and say, hey, you
 know, we need to modify or do things, that's that
 engagement that we really need at that level.

1 So any -- any comments on that? Any questions? Any suggestions from anybody? 3 (No audible response.) CHAIRPERSON CLEARY: Well, then I'll take it 5 everybody thinks it's a great idea. 6 Go ahead, Gerald. MR. BROWN: Just a real quick comment about 8 point of contacts. Yes, they should be engaged. 9 should be attending these meetings. They need to be involved, to be proactive, you know, representing their 10 11 industry, their company, and be able to be the go-to 12 person for the company in saying, Hey, this is coming down in the WAC October 1st. This is happening. 13 14 If they're not engaged, they don't know, they're 15 not going to know. And this is dollars and cents to 16 these companies to have that point of contact anxiously engaged in the business. If a topic comes up, or an 17 18 issue comes up in our program, let's say, values of 19 permits based on -- on the -- you know, the job that 20 they're bidding, you know, what job bids at this, what 21 job bids at that, you know, we reach out to the point 22 of contact saying, Hey, we have an issue here. You're 23 under valuating the permit amount. Things like this. 24 Or you're not documenting what you're doing very well. 25 We reach out to the point of contact. The answer

that we get of "I don't have anything to do with that. I don't understand what you're asking" is really not the remark that we want to hear back from the point of contact for the company. We want to hear, "Yes, I will attend to that. We'll get that taken care of. I was unaware of this." You know, we want to hear something proactive. And if you're the point of contact for that company, you're our go-to person. We're not going to call the secretary in this office and the supervisor for construction over here in the -- and the maintenance supervisor over here about these. We're going to the point of contact. You're the person that we contact. You're the go-to person for your company. So you need to be anxiously engaged in doing that point-of-contact work.

If you've appointed the wrong person as point of contact for your company, please fix that. But, you know, find out what they are. Make sure that they're representing you correctly, that they're answering these questions. Because it's very difficult -- especially in large corporations, large companies, it's really hard to, you know, ferret that out so these -- these point of contacts who are involved to be able to answer questions. And the smaller companies where, you know, the owner of the business is the point of

contact, that's great. That's wonderful. But we just need to make sure that you're anxiously engaged in --and being that point of contact and keeping those things updated. Because, hey, people come, they go, we want to make sure that you keep your point of contact there, and so we have some -- we have the go-to person. Thank you. Ricky, go ahead. CHAIRPERSON CLEARY:

MR. HENDERSON: Sorry. I thought you called my name, but I wasn't sure.

My only comment, feedback on this that I want to make sure that we're all aware of when we get into the bigger companies -- and I'm going to use TKE as an example -- there isn't one primary contact. Each branch has their own primary point of contact. That's a requirement by the State so that for -- and that really comes into play, I think, whenever the temporary mechanics you had to have somebody from that local office be the primary point of contact so they could sign for temporary mechanics. So there's not -- and then we're talking about here, in our -- in the situations like that, I mean, you're talking about having -- if you're requiring primary points of contact show for each one of them, you'd have six TKE people show up for a meeting, which I think wouldn't really be

```
1
        necessary. One would be sufficient. And they could
        disseminate the information out to everybody.
3
                 CHAIRPERSON CLEARY: No, I think that it
        doesn't matter who -- how you do it intercompany-wise.
5
        You can -- you can have one person be the -- that
6
        disseminates it. We just want somebody -- I think it's
7
        being recommended -- with that company that can get it
8
        out to all the points that need. That's a really good
9
        point, but I think how you work it you can designate
        one person. I would think. I think that's what we --
10
11
        what we talked about.
12
                 MR. HENDERSON: And this is Ricky again.
13
        only wanted to bring it up because I heard -- I might
14
        have misunderstood -- but you're going to put it into
15
        rule the primary points of contact were required to
16
        show up for the ESAC meetings.
                 CHAIRPERSON CLEARY: Well, I think we can
17
18
        wordsmith that and make sure that a company, any point
19
        of contact can represent it, but they're going to be
20
        responsible for disseminating that information to their
21
        company.
22
                 MR. HENDERSON:
                                  Yeah.
23
                 CHAIRPERSON CLEARY: Melissa?
24
                 MS. ERIKSEN: So the whole point of putting
25
        this into rule for the primary points of contact is to
```

let you guys know as primary points of contact what you guys are responsible for. If in a smaller company you have the one, fantastic. If in the case of TKE, where you have five or six of them, then you have five or six of them. If only one of you joins -- or comes to the ESAC meeting, specifically to the ESAC meetings, then it's gotta be that person's requirement. If you guys switch off, you switch off, but that you guys get together because you are different branches, and you say this is what we said, now spread it out to your people.

When we have questions over licensing, we have to have a person to get ahold of. And as great as it is to have an admin who takes care of everything, because we do, you have -- they may not be the person that has the authority to take care of what we need taken care of. So whoever that person takes that test and gets on that paperwork and is in our system as the one that we're supposed to reach out to, A, make yourselves able to be reached out to. We need your email addresses. We need your phone numbers. We have to be able to contact you. And we need you engaged. And putting it into rule more specifically what that looks like is only setting you up for success. So that's really all we're doing. Because right now it's very vague.

1 CHAIRPERSON CLEARY: Well said. That's the whole point. It's really ambiguous -- right? -- what 3 the requirements are. So thanks, Melissa. That was 4 really good. 5 Paoa? 6 MR. NAIPO: I just want to make sure that I 7 reiterate as well that a lot of this work that is 8 coming from the subcommittee and whether it's regarding 9 primary points or changes to WAC or rules regarding licensing, I want to make sure that the ESAC 10 11 understands my intent behind this. I want to make sure 12 that these recommendations and these rulemaking 13 statements come from the stakeholders because I feel 14 like they carry more weight, especially when they're being reviewed by the TAC and when they're being 15

finally gets to him that he can look at it and be like, okay. It's gone through this process, our stakeholders really want this, to it not being dictating upon our stakeholders by us as a program.

reviewed by the ESAC, as well as the chief once it

16

17

18

19

20

21

22

23

24

25

Yes, there are some things that we will have to submit ourselves. But I think the least amount that we can submit as a program, and our stakeholders carry the weight of the changes that they would like to see, and it's vetted through the TAC, it's vetted through the

1 ESAC, and then it finally lands on Gerald's desk, I believe that those carry more weight. So any changes 3 that come, I want to make sure that people understand we want to -- we want those to come from you guys. We 5 don't want to be the ones carrying the weight of all of 6 these changes, because then it just looks like our 7 program is dictating to you that this is how the change 8 is going to happen. No, we want you guys to be 9 participants in this rulemaking as much as possible. So I just want you guys to understand that intent. And 10 that's what my job is. And I'm trying to empower 11 everyone else around it. So thank you very much. 12 13 CHAIRPERSON CLEARY: That's a really good point. Remember, anybody can join these subcommittees 14 and have their voices heard. If you participate, it 15 16 does make a -- it makes a difference. And I recommend everybody that can to spend a little bit of time. I 17 18 know it's time away from business and everything else, 19 but it's starting to pay dividends. You know, Gerald 20 has really been receptive -- so has everybody on the 21 elevator side -- to listen to us and take -- even 22 though we're only an advisory committee, we're not a 23 board, and we're not binding, they've been receptive to what we're doing. And participate. It does make a 24 25 difference.

1 Any questions on that direction that -- that we're proposing? (No audible response.) Conversation from Stakeholders 5 6 CHAIRPERSON CLEARY: Okay. With that, we got 8 eleven minutes for, kind of, open discussion for 9 anybody, anything we've heard. It's open discussion. Anything got any questions. 10 11 Go ahead, Annette. 12 MS. TAYLOR: Yeah, I just wanted to make sure that I was clear. Earlier when I was talking about the 13 14 fee increases and referencing why it's important that we continue to do the fee increases and why we're doing 15 16 a 17 percent fee increase in fiscal year '23, I may 17 have referred to it as a case management system. And I 18 wanted to make sure that I titled it correctly. It's a 19 conveyance management system. And I wanted to thank 20 Melissa for letting me know that we're -- we're stating 21 it accurately. It is a conveyance management system, 22 for the record. And I just wanted to make sure I 23 didn't confuse anybody by using different terminology 24 from what we've been talking about over these last 25 several months.

```
1
                  CHAIRPERSON CLEARY: Do you have any idea when
        the CMS is going to come to fruition?
3
                 MS. TAYLOR: Yes, I do. We have a timeline,
        although it -- it's always subject to change, but I
        think July of 2022. But I am stalling as I'm looking
5
6
        for the document that will help me actually give you
7
        that.
8
            So why don't -- if anybody else has anything to
9
        say, let -- let them talk, and let me find the document
10
        so I can give you the accurate timeline.
11
                  CHAIRPERSON CLEARY: All right. Everybody
12
        that's at the meeting, this is your time to ask any
13
        questions or get things that you'd like to have
        answered or give us some direction of what you'd like
14
        to see the subcommittee work towards. Is there
15
16
        anything?
                                   (No audible response.)
17
18
                  CHAIRPERSON CLEARY: All right. With that,
19
        Annette, you're back on.
20
                 MS. TAYLOR: I'm pulling up the document now.
21
        Thanks, everybody, for, like, giving me, like, lots of
22
        time to pull up the document.
23
                             I just have a really quick point.
                 MR. BROWN:
24
                  CHAIRPERSON CLEARY: Go ahead, Gerald.
25
                 MR. BROWN: Those that were at the earlier
```

1 meeting, there was some discussion on the State mandate on vaccines, the impact it's having on all State 3 programs, and the -- and the impact it has on our We don't have any definitive numbers. We 5 don't have any definitive answers. There's things in 6 the works today, as we speak, about exemptions. 7 are lots of things happening that are -- that are going 8 on to meet the governor's mandate. It's really above 9 our pay grade on how all this began, but we get to fix And so there's been anxious scrambling going on in 10 11 the background to make sure that we don't render the State ineffective on accomplishing our program's goals. 12 13 It is a concern. It's still an unanswered -- there's a 14 direction. And how that direction is going to be met and the details are still forthcoming. But I just 15 16 wanted you to know that that is indeed a real thing. It's kind of like the elephant in the room. Our 17 18 program will continue to function. We will continue to 19 meet our business needs. It may take on some new faces 20 in the process, but our goal in meeting our 21 requirements for taking care of business in our state is still paramount. And we will continue to move 22 23 forward to that effect. And we are not stopping 24 anything. We haven't changed our focus. We will just 25 wait and see how this all turns out. And then we'll

have new discussion if that's what the case is. just wanted you to know that, yes, that mandate did affect the public safety programs, ours especially. And so you're aware that our goal is to continue to provide public safety. And the program and leadership is definitely dedicated to make sure there's continuity in the programs that we continue to provide public safety. Thank you.

CHAIRPERSON CLEARY: So will -- will you give us a status, or will there be status on the website of what's going on and what impacts may or may not happen to inspections and annuals and the industry?

MR. BROWN: It's still -- it still remains to be seen how big of an impact this is going to be, how many people are involved, things like this, and so I don't have that answer for you. I do know that we -- we still have a commitment and the obligation for public safety. But exactly how big of an impact this is going to be it's to that point that we do not have firm numbers until we get closer to the deadline and things like that. So we are -- like I said, we're working on all the contingencies that we can, but we're not ready to jump off any particular direction at this point. But we will tell you of our commitment to safety.

MS. TAYLOR: Thanks, Gerald.

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And I just -- I just want to add, Scott, because we have until October 18th, the mandate from the governor to be vaccinated as a condition of employment gives everyone until October 18th. And while, you know, like Gerald said, we don't know the scope of what the problem could be because we are not asking for vaccination status. Right? We're not doing that. We're waiting for the governor and State HR to provide us with the exemption guidance. There's going to be two exemptions. It's going to be religious and medical. But we don't have any information from the governor or State HR on what that guidance will be so that our staff who choose to request an exemption have an opportunity to do that and understand, you know, how to do that and -- and if they would meet that. know, as we know more, we'll share more. We just know that this mandate from the governor presents concerns for people. And we recognize that, and we honor everyone's feelings and decisions that they're making. It's important for us to honor those decisions as an agency and hope that we can work through this. Gerald is right, our number one priority is safety. And whatever happens on the October 18th, we will make sure that we have the bodies in the field to do the

1 inspections to continue with safety of the conveyances and the riding public across the state. 3 And the timeline. So we expect the conveyance management system software to be implemented on February 28th of 2023. So right now we're right in the 5 6 middle of beginning the documentation for the request for proposal. And again, that is where we put that proposal out to the public for -- to give vendors an 9 opportunity to react to that proposal and send in a proposal to us of a vendor who thinks that they can 10 11 build us the case -- the conveyance management that we need based on all of the requirements that we have put 12 13 together. So looks likes February 28th of 2023. 14 CHAIRPERSON CLEARY: Thank you. 15 All right. Anybody have anything else? 16 (No audible response.) 17 CHAIRPERSON CLEARY: All right, everybody. 18 Thank you very much for your participation. Thanks, 19 everybody. Have a good day. 20 (Concluded at 11:52 a.m.) 21 22 23 24 25 126

1 CERTIFICATE 2 I, JANETTE CURLEY, a Certified Court Reporter in and 3 for the State of Washington, residing at Kingston, do hereby certify: That the foregoing proceedings were reported by me and thereafter reduced to a typed format under my 6 7 direction; that the transcript consisting of pages 1 8 through 127 is a full, true and complete transcript of said proceedings; That as a CCR in this state, I am bound by the Rules 10 of Conduct as Codified in WAC 308-14-130; that court 11 12 reporting arrangements and fees in this case are 13 offered to all parties on equal terms; that I am not a 14 relative, employee, attorney or counsel of any party to 15 this action, or relative or employee of any such 16 attorney or counsel, and I am not financially interested in the said action or the outcome thereof; 17 18 That upon completion, the original transcript will 19 be securely sealed and served upon the appropriate 20 party. 21 IN WITNESS WHEREOF, I have hereunto set my hand this 22 29th day of August, 2021. 23 2.4 Janette Curley, CCR No. 2030 25

	28:5 70:17 72:10	addresses 30:17	AG's 49:2,9	18:18 20:18 32:21
A	accommodate	118:20	AGC 55:16,19	33:5 34:10 36:19
a-changin' 5:12	42:25	addressing 19:4	agencies 92:12	36:21 37:2 40:3
A-n-n-a 92:17	accomplish 49:7	64:12	agency 31:5 39:12	40:12 43:3 44:11
a.m 4:2 126:20	accomplishing	admin 118:14	42:16 51:23,25	44:25 55:4 96:23
A17.1 3:5 14:25	123:12	admin@capitolp	52:16,20 92:10	alleged 75:3,18
93:10 103:11,12	accord 66:19	1:25	125:22	allow 31:23 42:15
A17.3 3:5 14:25	accordion 65:1	admit 52:14 54:6	agenda 3:1,1 37:13	44:18
20:22,22 21:4,24		adopt 33:12 35:3,6	45:12 109:16	allowed 39:20
22:6,25 29:13	accordion-type 64:22	_	110:6	59:17 64:16 65:23
32:12 77:12	account 13:4 39:7	adopted 15:6 16:18 20:22 21:20 22:2		66:2 81:14 82:18
AAG 58:25 87:16			ago 15:15 38:17	
92:3	accountable 79:11	25:17 35:10 37:17	39:10 54:8 76:15	allows 72:16 74:25
Aberdeen 1:20	accurate 40:14	63:11 75:5,6,19	77:8	82:14
ability 78:22 81:4	87:20 122:10	103:10 110:21	agree 35:24 52:14	alluded 111:17
107:5	accurately 121:21	113:19	57:9 73:19 74:1	alter 86:6,7
able 15:20 16:10,11	act 95:23	adopting 18:4	78:7,13,15 80:3	alteration 21:13
16:14 17:4,17	action 22:2 35:13	62:18	81:20 88:13	62:13,15 86:3
19:23 21:1,14	96:10,14 100:7	adoption 15:4 16:2	agreed 81:18,19	alterations 10:5
39:6,14,25 41:9	127:15,17	16:11,15,17 17:8	83:11,13 84:1	86:4,5
41:17 53:12 67:16	actions 78:6	18:1,2 34:3 36:10	85:5	altered 16:20
83:4 84:13 98:19	active 76:13	37:3 40:9 44:9,18	agreement 25:19	alternate 5:17 6:7
100:24 106:24,25	activity 22:25	61:10 63:14 65:18	82:3 83:4 84:2	6:11 7:4,18
107:20 108:1	actual 15:11 21:15	110:17,17	87:18 88:6 91:13	ambiguity 89:25
114:11 115:23	44:20 74:24	adoptions 61:19	agreements 82:1	ambiguous 119:2
118:19,21	ad 4:25,25 111:9	97:4,6	agrees 88:20	amended 104:14
abreast 112:12	add 42:10 58:18	adopts 94:18	ahead 4:23 5:4 6:16	amount 53:14
absolute 84:4	73:15 96:21	advent 67:22	6:22 8:5 9:11	114:23 119:22
absolutely 49:15	108:13 125:2	advice 51:20 52:11	23:6 37:9 55:6	analysis 33:25
52:23 60:9 86:22	added 15:14	advise 92:6,18	78:18 94:4,16,18	Angela 92:6,18
87:20 91:6,11,11	addition 39:9 54:2	advised 92:12	108:10,12,21	Anna 90:15 92:16
accept 8:16 94:3	64:16 97:3	advises 92:9	111:13 114:6	92:19
acceptance 10:4	additional 2:10	advising 92:16,22	116:8 121:11	Annette 2:12 20:18
25:9 28:13 68:11	35:4 39:15 65:20	advisor 92:7	122:24	36:23,25 37:9,21
68:15	address 15:4 16:11	advisory 1:3 2:2	ahold 66:15 118:13	43:23 44:7 48:12
accepted 25:2	20:5,7 21:3 22:1	81:13 120:22	Airbnb 67:22 68:3	48:24 51:7 54:15
26:10 28:2 94:17	29:1,9 30:14 42:7	advocate 60:25	69:6 72:3,14	60:15 73:15 79:23
access 65:11	51:14 52:18,19,20	AEGIS 5:20	73:17 109:17	80:12,18 81:8
accessibility 4:22	52:25 74:8 96:12	AEMA 64:5 70:13	Airbnb-type 73:14	82:4,24 83:14,23
accident 3:4 8:23	addressed 15:25	71:6	Airbnbs 71:22 72:4	86:19 89:19 91:20
10:20 12:12 26:19	16:12 17:7 18:24	affect 17:22 34:18	74:2,15	92:1 96:20 121:11
26:22,23 27:3	19:15 21:10,23	124:3	airports 11:6	122:19
75:3	22:8 23:23,25	affiliation 8:1	albeit 37:16	announce 5:4
accidents 10:17	24:9 64:18 67:10	afford 39:14	algorithm 103:23	announcement
11:1,4,15,19,25	71:4	AG 79:23	Alicia 2:11 16:5	65:12 88:3

	1			
annual 9:2 10:1	57:3 60:15 61:3	attend 17:4 110:13	B	basis 74:10
41:22	63:16 84:6 88:25	115:5	B 29:18 30:12	Bates 6:7
annually 19:8	90:13 107:5,7	attendance 2:1	49:18 109:17	beautiful 30:23
annuals 124:12	108:7	3:17 67:5 110:3	B&B 76:3	72:5,5
answer 21:22 26:18	approach 75:11	attended 17:5	back 4:10 10:10	becoming 90:8
43:7,8,15,24	approaches 67:11	attending 114:9	11:6 17:3 18:6	beef 85:24
93:20 114:25	appropriate 127:19	attention 11:22	20:3,22 25:3	began 123:9
115:24 124:16	approve 94:4	attorney 51:20	26:24 27:2,3,12	beginning 126:6
answered 122:14	approved 88:2	52:10 53:2 90:16	29:6 30:18 35:13	begins 49:24
answering 115:19	95:20 108:18	92:5,15,21 127:14	35:16,22 36:1	behest 26:16
answers 123:5	approximate 56:1	127:16	43:12,24 45:11	believe 16:3 24:2
anticipated 17:25	arbitrarily 74:22	audible 6:15 8:14	46:15 49:3 50:19	29:9 50:15 54:23
55:13	111:16	10:15 12:2 14:23	53:5 54:7,25	62:5 64:11 67:21
anticipating 17:18	architect 5:21	20:16 36:20 43:4	58:23 61:11 67:13	80:3 93:15 104:1
anxious 34:7	area 25:12 64:25	45:8 94:1,8,14	67:14 70:7 71:17	105:13 120:2
123:10	72:5 112:2	107:9 109:14,24	71:20 72:16 73:24	believed 51:21
anxiously 114:16	argue 88:23	114:3 121:3	74:22 75:9,20	benefit 33:25
115:14 116:2	arrangements	122:17 126:16	82:7 83:5 84:25	benefits 39:6,9,23
anybody 8:12	127:12	Audience 3:16	85:10,24 86:14,14	41:18
33:21 36:4 72:22	articles 67:3,6	110:1	88:10,22 90:4,17	best 7:23 8:3 51:14
74:4 80:11 91:18	ascertain 50:14	August 1:6 4:1 15:7	91:1 96:1 108:1	77:18 78:5
93:8 94:6,12,12	asked 41:7 52:11	33:12,16 40:20	111:3,18 113:1,23	better 8:19 13:4
105:17 107:8	89:18 103:21	41:24 127:22	115:3 122:19	25:8 113:23
109:13,19,22	104:6	authority 25:8,13	back-to-back 44:13	beyond 30:4 40:21
111:9 114:2	asking 34:4 88:25	25:15 26:9,15	background 63:22	62:22
120:14 121:9,23	89:16 115:2 125:7	28:13,15 46:17	70:11 123:11	bidding 114:20
122:8 126:15	ASME 27:11 62:19	75:9 78:22 79:17	bad 23:10	bids 17:23 21:8
anybody's 28:6	103:11	118:16	badge 32:11	114:20,21
anymore 5:10	aspects 22:7 51:12	authorization	balanced 81:14	big 9:12 19:19
anyway 9:22 25:13	assemble 97:5	51:17 53:3 56:18	ball 55:21 81:7	21:11 24:21 71:3
apologize 103:7	Assembly 3:15	available 13:3	bar 10:2,3 11:12	71:17 73:2 102:8
apparent 75:3,18	107:13	16:23 34:24 79:25	bars 9:23	102:20 103:4
apparently 18:12	assigned 87:17 92:5	95:19	base 100:13	105:6 124:14,18
19:8 22:9	assignments	avenue 51:1	based 35:2,4 38:3	bigger 116:13
applaud 47:9 48:4	107:17	avoid 14:19 60:11	40:6,18 48:1	biggest 100:15
71:21 73:4	assistant 51:20	avoidable 14:13	61:20 62:17 97:19	101:25 103:2
applicable 50:23	52:10 90:16 92:5	aware 15:5 18:4	106:17 114:19	binding 81:12
103:16,16	92:15,21	22:24 52:3 68:9	126:12	120:23
applications 17:1	assisting 31:16	70:15 80:25	basic 11:21 50:8	bit 4:11 7:8 17:13
apply 42:16	Associated 7:2	116:12 124:4	98:5	29:5 31:6,10 38:1
appointed 115:16	assume 95:1	awful 98:23	basically 7:21 9:14	38:6 40:4 41:1
appointment 55:5	attach 30:7	aye 94:10	10:3 11:12,16	42:5 45:23 46:2,4
appreciate 29:10	attached 8:25 30:8	ayes 94:11	80:24 82:6 107:24	46:9 48:14 51:2,8
48:20 51:10 56:25	30:8 45:1 88:4		108:1 110:8	53:9,20 61:18
		l	l	l

	İ	Ī		I
63:14,16 71:5	23:6,21,23 24:2,4	42:13 43:15,20	105:23 106:13,16	26:4,18 27:8
82:4 89:21 98:22	24:7 29:11,13	46:21 51:25 56:10	category 3:9,14 7:7	28:25 29:10,12
109:21 111:4	32:11,16 58:20	58:4 94:3 115:9	45:11,19,22,23	30:17 31:24 32:10
120:17	60:9 64:10 95:25	called 22:12 34:23	46:13 47:4 48:15	32:14,19,23 34:10
blatantly 111:21	96:2 97:22 108:11	54:21 87:22 116:9	49:18 57:5,7,8	35:11,23 36:12,18
blessed 26:14	114:7 122:23,25	calls 78:8	99:2 100:9 102:1	36:21,23 37:20
blow 21:18	124:13	capabilities 75:9	102:7,9,16,22	38:9 43:17,22
blue 9:12 66:25	brutally 81:17	101:18 102:13	103:15 104:1,1,3	45:6,9,21 50:20
board 40:6 70:12	bubble 16:7 66:25	capability 100:18	104:15 106:1	54:15,17 57:4,25
81:12,12,15	budget 39:5	Capitol 1:15	108:22	58:3,14 60:5,10
120:23	build 62:9 126:11	car 28:9,23 29:15	cats 60:18,18	60:21 61:6,8,15
bodies 125:25	building 6:4,7 21:6	64:16,21 65:1,2	caught 64:25	62:24 63:4,19
body 16:19	24:20,25 25:4	care 18:14 19:12	caused 26:23	70:9 74:12 75:23
boiled 99:11	61:20 62:10,12,14	20:13 76:6 89:8	CCR 1:14 127:10	76:13 77:4 78:7
boiler 92:11	62:20 68:22,23	89:25 101:5 115:5	127:24	80:1,15,24 85:8
book 32:13	72:2 79:5	118:14,16,16	ceases 28:14	88:8,13 89:1,4
boss 79:19	buildings 47:15	123:21	center 54:5	91:8,18,25 92:23
Bothell 12:14	62:16	careful 44:14	centralized 112:4	93:18,22 94:2,9
bottom 70:25	built 57:24	carefully 77:19	cents 114:15	94:12,15 95:5,10
bound 127:10	bunch 10:13 20:23	Carini 2:6 6:3,3	CEO 108:24	95:22 96:1,16
box 9:12 66:24	business 3:16 17:7	Carl 2:6 6:6	certain 39:4 101:8	97:9,13,19 98:13
branch 116:15	17:22 20:10,13	Carolina 67:21	certainly 29:8	105:21 107:10,19
branches 118:9	44:3 60:12 61:19	71:19	53:25	108:4,12,21,25
break 45:10 99:16	65:10 68:5,7,8	carries 82:12	CERTIFICATE	109:4,7,15 110:5
Bremerton 1:22	70:11 72:12 81:21	carry 119:14,23	127:1	113:7 114:4 116:8
Brian 2:5 3:15 5:19	90:1 101:17,22	120:2	certified 4:3 66:16	117:3,17,23 119:1
5:20 107:10,15	110:1,25 111:6,10	carrying 28:21	68:13 127:2	120:13 121:7
109:5	111:23 113:23	120:5	certify 127:4	122:1,11,18,24
bridge 49:6,10	114:17 115:25	Cary 2:6 6:2,6,6	cetera 17:24 29:22	124:9 126:14,17
bridges 54:18	120:18 123:19,21	case 43:9 44:20	30:2	chairs 81:14
bring 9:5 41:4,20	businesses 19:12	118:3 121:17	chair 2:3,3 3:13,13	challenge 17:14
44:6 81:15 82:16	22:5,13	124:1 126:11	3:15,15 4:19,25	challenges 49:1
83:5 117:13	busy 17:24	127:12	47:6 48:10 81:10	champion 73:11
bringing 48:20	button 29:3	caseload 92:8,13	81:11 95:2 102:3	chance 77:2
52:24 84:8 113:13	buyer 76:6	castle 77:14	104:4	change 5:5 15:25
broadly 88:3		Cat 50:6 54:4	CHAIRPERSON	16:18 18:12,15
brought 34:13	C	catch 42:3 66:3	4:8 5:3,12,15,19	19:19 20:23 28:11
78:11 81:10 82:20	C 29:16 30:11	catch-up 41:1	5:22 6:2,9,12,16	34:18 36:7 44:1
85:9	C-l-a-v-e-l 92:17	catch-ups 19:16	6:20 7:6,10,15,19	50:5 51:22 52:12
Brown 2:4 6:17,17	cadence 39:25	catches 42:9	8:11,15,20 9:5,15	72:15 83:19,25,25
8:19,25 9:9,12,16	40:25	categories 45:24,25	9:18 13:24 14:1,5	85:18,20 96:6
9:19 10:16 12:3,8	calculation 40:7	47:13 99:22,25	14:8 18:3 23:5,7	104:10 105:3
13:25 14:4,7,10	calculations 40:18	100:4,5,10,14,17	23:13,22,25 24:3	111:22 112:16
15:2 18:9 20:17	call 38:3 41:6,14,15	102:10 103:22	24:6,10,14 25:14	120:7 122:4
L				

	İ	Ī	l	I
changed 16:22 53:5	cities 68:24	43:22 45:6,9,21	75:6 77:12 103:10	commissions 77:21
67:19 69:1 85:4	city 2:13 3:10 6:11	50:20 54:15,17	113:19	commitment 56:21
88:21 102:19	12:13 61:10,25	57:4,25 58:3,14	codified 27:2 30:25	58:9,10 60:3
123:24	63:10,11 76:12	60:5,10,21 61:6,8	46:14 82:5 127:11	124:17,24
changes 10:13 15:6	78:14 85:14,15	61:15 62:24 63:4	collaboratively	committee 1:3 2:2
15:8,16,22 17:2	clarification 70:10	63:19 70:9 74:12	88:15	2:4,5,5,6,6,7,7,8
17:25 18:5 20:1	88:25 98:11	75:23 76:13 77:4	collapsible 64:22	3:2 4:17 6:21
33:19 34:5,5 35:2	clarifications 18:22	78:7 80:1,15,24	colored 9:23	15:15 27:11 46:12
35:4 53:17 68:2,6	59:16 65:17	85:8 88:8,13 89:1	combined 42:6	48:3,9 55:17 81:9
69:9 82:8 83:3,19	clarifies 28:16	89:4 91:8,18,25	come 22:17 26:17	81:13 93:14,16,22
87:24 102:19	clarify 97:16	92:23 93:18,22	26:21 29:6 31:17	94:17 95:24 98:4
104:25 105:5	112:18 113:8	94:2,9,12,15 95:5	31:18,18 32:11	103:5 104:24
119:9,24 120:2,6	clarifying 97:11	95:10,22 96:1,16	39:18 42:16 45:10	120:22
changing 5:9 53:6	clarity 30:20 31:2	97:9,13,19 98:13	51:24 60:2 66:17	committees 111:19
86:6 90:25 91:13	50:13	105:21 107:10,19	68:14 73:24 77:16	common 66:8
chapter 3:10 45:2	class 39:18	108:4,12,21,25	78:9 82:3 83:3	communicate
61:10,25 62:20	classing 39:11,11	109:4,7,15 110:5	84:25 88:5,5,10	49:13 55:13
74:24	Clavel 92:17	113:7 114:4 116:8	88:22 90:17 107:7	communication
characteristics	clean 31:9 84:15	117:3,17,23 119:1	108:1,16 109:9	50:4,13 55:10,22
69:1	88:16	120:13 121:7	111:16,18 113:1	55:22 56:4,9,11
chart 11:16	cleaned 19:1	122:1,11,18,24	116:4 119:13	56:12 67:4 87:12
chat 66:24	cleanup 19:1	124:9 126:14,17	120:3,4 122:2	90:20 91:17
cheap 21:19	clear 36:13 48:22	click 16:8	comes 64:4 72:4	112:11
check 14:15 24:4	51:15,22 70:5	clicking 67:1	73:16 81:20 82:10	communications
97:23	71:22 82:9 84:23	clicks 21:14	112:5 113:23	63:23
checked 108:14	86:19 88:5 91:3,7	clientele 49:25	114:17,18 116:17	comp 39:11
Chehalis 1:22	121:13	clock 21:8,9,10	118:5	companies 25:22
chief 6:18 31:15	clearance 29:14	close 54:11	coming 28:5 48:4	26:1 46:20,24
63:5 84:12 87:1	Cleary 2:3 3:13,15	closer 17:18 124:20	49:14 69:12 88:20	64:2 70:7 93:13
119:16	4:8,19 5:3,12,15	closing 80:12	93:5 114:12 119:8	95:16 106:24
chief's 3:4 8:17,22	5:19,22 6:2,9,12	CMS 20:25 31:23	comment 34:13	108:19 114:16
15:3	6:16,20 7:6,10,15	122:2	37:3,10,14 53:16	115:21,24 116:13
child 64:23 71:16	7:19 8:11,15,20	coalition 55:15	76:2 77:7 95:8	company 25:1,16
71:18	9:5,15,18 13:24	code 12:25 15:3	114:7 116:11	31:1 65:24 66:17
children 28:7 64:13	14:1,5,8 18:3 23:5	16:2,10,15,21	comments 3:3 8:9	68:12,13 93:11
65:5,6 69:4,24	23:7,13,22,25	17:4,8 18:2 27:20	8:12 18:20 33:21	108:22,23 110:19
74:10	24:3,6,10,14	28:1,11 34:3	34:13,17,22,23	110:24 112:2,24
chime 110:10	25:14 26:4,18	36:10 44:9,17	35:3,5,12,21,24	114:11,12 115:4,8
choice 97:15	27:8 28:25 29:10	45:1 59:16 62:11	85:9 96:22 114:1	115:13,17 117:7
choose 125:14	29:12 30:17 31:24	62:17,20 64:19	commercial 4:22	117:18,21 118:2
Chorus 94:11	32:10,14,19,23	65:18,19 68:23	27:10 67:24 68:3	compelled 69:19
circumstances	34:10 35:11,23	93:5,6 97:4,5	68:19 69:16 72:9	compensation
57:21	36:12,18,21,23	109:11 110:17,22	82:19 102:25	39:12
citations 81:6	37:20 38:9 43:17	codes 16:18 62:18	109:1	competent 107:1
	i		1	

				İ
competitive 21:8	confuse 121:23	continue 37:7	76:19 78:24 79:4	covered 13:22
39:17,20,20	Congress 64:12	41:22 42:8,11	121:19,21 126:3	23:12 33:7 98:1
compile 34:22	connection 112:1	44:21 86:25	126:11	COVID 9:4 105:7
107:25	112:24	105:14,18 121:15	conveyances 49:4	COVID-19 22:12
complete 127:8	consequently 28:10	123:18,18,22	49:15 50:8 62:16	CPH 3:9 45:19,25
completed 9:23,25	consideration	124:4,7 126:1	64:1 66:9,15 69:5	50:9
10:7 38:12	101:9	continued 3:16	74:25 109:18	CPHs 69:19 104:2
completion 127:18	considerations	52:24 110:1	126:1	CR-103 15:10
compliance 92:11	99:24	continues 49:23	coordinator 33:6	33:18
compliant 93:5,6	considering 10:12	continuing 42:10	copy 84:15	cracks 73:6
comply 24:20,22	26:9 31:23	101:15,19 102:2,4	corner 7:12 25:4	create 70:21 93:7
29:17 30:12,15	consistent 38:2	102:6,9,14,22	corporations	100:18 101:19
47:24 57:13 66:4	consisting 127:7	106:3 110:15	115:21	created 32:6 65:4
77:13 113:18	consolidate 99:22	continuity 63:9	correct 30:25 31:13	creates 30:23,24
computer 20:2	consolidating	124:6	40:14 46:22 51:12	creating 47:23 50:6
concept 76:3	100:3	continuously 72:15	52:23 69:21 83:16	50:10
Concepts 4:20 5:17	constant 21:2	87:12	84:3,4 90:6 93:18	credibility 49:24
concern 22:6 26:5	construction 46:1	contract 27:15,15	corrected 27:23	credible 57:10
27:1 29:4,7 72:1	46:18 49:19 51:15	28:21 69:11	correction 41:12	68:12
73:18,20 86:5	51:17 52:21 53:3	contractor 68:13	correctly 115:19	credit 50:21
88:8 123:13	56:7,18 62:6,8,9	100:18	121:18	criteria 68:16
concerned 28:19	62:14 87:8,11	contractors 6:1 7:2	correspondence	101:21,23
46:13,23,24 47:22	92:11 100:9	7:4 55:15,20	64:11	critical 76:9 95:14
69:23,23 77:22	115:10	57:20 101:18	Corresponding	CRs 53:15
86:2	Constructors 7:14	contracts 19:14	30:1	Curley 1:14 4:3
concerning 47:2	consultant 56:4,12	control 49:4 52:5	cost 33:25 39:14,23	127:2,24
concerns 33:22	87:12	52:13 89:21	cost-of-living 19:9	current 12:25
36:5 73:17 109:18	Consumer 31:5	controller 82:21	costs 39:9 57:20	16:23 18:9,17
125:18	contact 110:7,12,15	convenes 104:24	counsel 127:14,16	33:8 57:21 62:17
concessions 24:18	112:23 113:20	conversation 3:17	count 11:11	82:12 110:18
concise 33:19 34:23	114:16,22,25	52:15,24 54:23	country 21:25 71:8	currently 15:5
35:5,20	115:4,7,12,13,17	56:23 60:7,14	couple 15:15 24:21	64:19 100:4
conclude 14:11	116:1,3,5,14,15	74:6 80:2 84:22	39:10 40:22 42:1	103:19 108:15
Concluded 126:20	116:19,23 117:15	87:9 91:1,5 96:24	43:1 54:8 81:6	curriculum 3:14
condition 125:4	117:19,25 118:1	121:5	85:3 98:19 99:17	48:10 50:22 51:4
Conduct 127:11	118:22	conversations	course 10:24 13:17	98:18 99:2 100:12
confines 79:7	contact's 110:22	33:24 34:8 36:7	22:2 35:7 40:23	100:18 101:8
104:19	contacts 3:17	43:12 51:19 54:1	58:11 69:18 96:9	106:2 110:10
confirmation 88:18	109:22 110:3	84:9 86:25 90:18	96:10,14 100:7	Curry 2:11 18:18
conflict 53:7,8,10	114:8 115:23	99:24 111:5	102:5	32:22 33:5,5
53:11 80:25	content 18:7	conveyance 12:23	courses 101:2	34:21 35:20 36:3
conform 29:18	contention 34:16	41:3 51:23 62:6	104:19,19	36:17,22 44:6
30:13	contingencies	62:10,15 63:3	court 4:3 23:11	customer 30:21
conforming 29:25	124:22	69:2,6,17 72:6	127:2,11	50:3

		<u> </u>	<u> </u>	
customers 42:21	degrees 90:12	difficult 7:23 67:16	doing 18:7 19:10	87:8 121:13
49:20	delayed 40:9,24	115:20	25:23 26:1,24	122:25
cut 57:20	52:23	diligently 51:14	38:22 40:15 44:3	early 56:4 86:15
cutting 98:22	deliveries 112:9	dimensions 28:10	44:7,13 51:1	easier 55:21
cycle 62:17	demarcation 81:1	direct 32:18	58:23 64:5 69:12	easily 113:11
	82:10 90:3	direction 60:24	70:8,25 71:6	easy 94:23
D	demarcations 90:7	90:11 96:11 98:24	76:14 94:23 97:1	edge 30:4
D 24:19	department 1:1	121:1 122:14	99:10 106:6	edition 37:16,17
dad 13:12	12:13 36:25 48:23	123:14,14 124:23	112:13,18,19	educate 79:24
damage 49:24	49:9 50:4,13	127:7	113:14 114:24	100:22
dampen 21:18	55:10 59:17 74:25	director 7:2	115:14 118:25	educated 79:20
dang 62:5	75:2 77:10 79:12	disabilities 69:4,4	120:24 121:15	educating 71:20
database 103:20	83:18 104:9	disconnect 82:19	125:8	101:15,16
date 33:13 97:17	depending 66:1	disconnects 82:17	dollars 114:15	education 3:14
Davis 2:8 7:17,17	depends 30:16 96:4	discovery 41:6,15	door 3:15 26:22	54:3 98:18 99:2
day 22:23 126:19	96:5,10	discuss 45:22 74:7	28:9 29:24,25	99:12,13 101:19
127:22	depth 63:15 64:23	109:20 111:4	30:8,10,23 57:12	102:2,4,6,9,14,18
days 17:20 90:16	designate 117:9	discussed 35:19	64:15,16,20,21,22	102:22 104:20
108:5	designed 29:21	discussing 36:1	65:2 77:16 107:13	105:17 106:3
dead 57:7	desk 120:1	discussion 3:9	108:15,15,20	110:15
deadline 124:20	desperately 69:7	22:17 23:2 45:17	doors 29:15,15	effect 15:9,16 18:10
deal 25:11 108:19	detail 20:19	80:11 121:8,9	65:21,24,25 66:1	18:15 34:3 40:20
dealing 13:6 15:16	details 12:15 13:3	123:1 124:1	71:9 73:1 78:3	44:17 59:15 74:5
15:22 18:25 21:19	13:21 21:22 33:19	discussions 22:14	107:11,24	75:5 123:23
22:11 24:19 65:13	123:15	104:25	doorway 28:8	effective 16:1,14
66:10,10	determination	disseminate 110:25	downstream 82:21	19:3 33:13 41:24
deals 95:13	12:20	112:5 117:2	draft 15:10 53:2	efficient 42:20
dealt 22:6	determine 53:9	disseminates 117:6	56:12 83:17 87:17	effort 35:17 36:14
death 65:6	devastate 22:4	disseminating	90:19,21 96:3	47:9 48:11 57:24
decision 46:16 48:6	develop 31:16	117:20	97:24	efforts 20:23 48:16
49:12 51:6 54:7	development 16:4	dividends 120:19	drafted 108:3	eight 81:23
decisions 43:11	dictating 119:19	division 5:7 33:6	dramatic 10:12	eight-out 102:4
125:20,21	120:7	56:4 92:2	drawings 66:4	either 35:14 54:21
dedicated 19:21	difference 120:16	document 33:18	drive 56:6 87:10	electrical 39:1 81:3
38:18,24 39:2,3,7	120:25	34:24,24 35:1	drum 113:13	81:6,11 82:6,11
97:3 124:6	different 21:17	87:21 88:2,4,16	Duane 6:9,10 76:25	82:16,17 83:2,18
defined 104:20	22:1 37:2 42:18	88:19 122:6,9,20	78:15,21	84:12,14 85:19
definitely 13:4	46:4 47:13 49:8	122:22	due 92:8	86:25 89:14,16,20
36:17 66:13 124:6	53:15 65:8 68:21	documentation	Duke 2:8 7:9,17	89:23
definition 54:22	74:9 81:1 86:1	33:15 126:6	dwelling 68:3 74:2	electronically
71:24	89:11,22 100:20	documented 84:23		41:10 43:15
definitions 85:22	105:23 107:23	documenting 87:6	<u>E</u>	electrons 82:13
85:24	118:9 121:23	114:24	e-mail 1:25	elephant 123:17
definitive 123:4,5	differently 22:7,19	documents 41:13	earlier 17:3 40:24	elevator 1:3 2:2,4
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

3:13 4:22 5:1,2,7	encompass 55:17	4:6,9 23:1 31:25	examining 104:11	85:14
5:11,11 6:18 7:3	encourage 13:5	47:6 48:9 63:16	example 23:16 86:1	Exxel 5:25 76:1
7:13,14 12:8,9,11	ended 10:18 12:10	66:7 80:21 81:10	105:24 116:14	eyes 73:13
13:7 15:18 25:16	39:3	96:13 99:15	exams 103:5	eyes 73.13
25:19 26:1,12,16	endorsements 46:3	110:13,23 111:10	excited 108:16	$\overline{\mathbf{F}}$
, ,		· ·		faces 123:19
26:20 28:6,13	endorsing 66:20	111:20 112:8,12	exclude 44:8	facilitate 105:10
38:1,14 39:10	enforce 25:13	117:16 118:6,6	exclusively 75:1	facilitating 99:8
42:19 44:22 46:12	26:13 77:12	119:10,16 120:1	excuse 102:9	fact 11:8 42:25
48:3 51:21 54:9	enforcement 68:23	escalations 19:12	executive 43:9	44:7 75:13
55:16 63:5 65:10	enforcing 78:1	escalator 102:4	exempt 5:18	factor 38:3 40:7,17
65:24 66:16 68:7	engage 91:17	escalators 11:1,9	exempted 25:24	40:22
70:19 74:11,11	engaged 111:11	11:15,19 13:9	exemption 4:20	- 1
75:14 76:5,7 78:9	114:8,14,17	101:5	23:18 125:10,14	factory 97:5
79:19 81:3 82:22	115:14 116:2	especially 57:21	exemptions 123:6	fair 57:2
87:17 92:2,4,7,22	118:22	66:10 67:16 69:24	125:11	fall 73:5 90:9
97:1,4 99:7 100:8	engagement 113:25	79:5,8 89:14	exist 105:25	101:21 104:21
101:18 103:6	engineering 5:20	100:16 115:21	existed 66:11	families 74:9
108:14,20,23	5:21	119:14 124:3	existing 25:21	family 71:25
112:6 120:21	ensuring 50:17	Essentially 48:21	30:18 62:16,16	fan 21:24
Elevator/Electrical	entered 9:4	establish 49:13	66:6	fantastic 118:3
3:12 80:17,22	enterprise 69:16	established 42:17	expanded 92:13,14	far 9:2,13,24 11:25
elevators 10:20	entire 52:13 54:5	49:17	expect 107:21	13:22 14:19 21:11
13:6,9,11,16	entirely 27:18	estate 76:16 77:20	126:3	22:12 28:18 32:6
21:19 23:17 25:21	entities 35:12	et 17:23 29:22 30:1	expectation 56:17	33:8 34:9 54:6
26:10 27:10,13	107:23	everybody 9:6 17:4	expectations 55:12	60:14 62:6,18
30:18 31:7 64:13	entity 35:23	17:21 31:6,7	expected 55:25	77:22 108:20
67:12 70:23 71:3	entrance 107:25	32:22 36:22 45:9	expecting 33:12	fashion 75:20
71:7,9,23 72:9	environment	45:14 48:8 60:4	expedited 54:21,24	fatality 3:5 12:6,8
73:8,9,21 104:5	111:12	66:23 70:2 80:24	55:1	13:18 26:20
109:1	epiphanies 105:1	81:16,19 82:25	expeditious 73:12	fault 10:21,22,23
eleven 121:8	epiphany 101:24	83:8,8 85:15,16	expeditiously 43:25	11:2,3,4,5,18,18
email 56:3 87:7,9	equal 127:13	85:25 88:20 89:10	63:13	57:14
98:3 118:20	equipment 4:22	92:2 93:20 98:16	experts 106:15	faults 11:13
embarrass 59:8	47:1 67:24 68:9	98:23 100:25	explain 18:4 77:15	favor 94:9
emergency 54:21	68:15 70:3,5	106:14 114:5	97:8	Fax 1:17
54:22 100:5,7	102:25 104:5	117:2 120:17,20	explaining 30:21	February 126:5,13
emphasis 63:12	equivalency 63:9	122:11,21 126:17	explanation 101:9	feds 31:4
employee 127:14	106:12	126:19	explanatory 33:20	fee 3:8 19:8,23 20:7
127:15	ERIKSEN 7:9 9:11	everybody's 85:10	34:24 35:6,20	37:22,25 38:2,13
employment 125:4	117:24	everyone's 125:20	external 41:6,7,9	39:25 40:4,5,11
empower 100:22	Erlich 58:6,11,15	exactly 85:12	42:20	40:15,17,19,21,24
120:11	61:5,7 67:4 87:11	124:18	externally 55:14	41:23 42:2,3,8,23
empowering	90:18	exam 103:6,14,19	extra 28:16	43:2,14 44:8,13
102:12 104:17	ESAC 2:3,3 3:2,12	104:8	extremely 48:13	44:16,16,20 45:3
			•	

96:25 97:1 121:14 122:9 **foolish** 57:13 **full** 11:20 29:24 45:3 47:7 48:12 **findings** 80:16 98:4 121:15,16 **force** 29:21 77:13 58:24 66:19 127:8 48:23 51:13 52:10 **feedback** 37:4 64:4 forecast 38:20 full-fledge 68:15 52:17 55:4 58:17 108:1 83:7 85:9 116:11 fine 85:2,6 foregoing 127:5 **fully** 18:4 48:10 63:21 64:6 71:21 **forever** 13:17 69:10 **feeder** 82:17 **fines** 89:6 73:22 74:6 79:19 feel 33:23 43:14 82:23 86:11 87:19 **finish** 54:14 80:19 forgotten 86:10 **function** 123:18 47:1 104:18 **fire** 3:15 107:11,13 form 75:20 **fund** 19:21 20:12 89:18 90:15 93:7 105:19 119:13 **firm** 124:20 **formal** 92:21 38:15,18,18,24 94:20 95:22 97:12 97:14,15,20 98:14 **feelings** 125:20 first 10:19,19,21 formally 92:18 39:2,3 40:1 97:3,3 fees 42:10 44:9 11:2 54:6 88:9 **format** 127:6 further 25:23 52:11 106:9 108:10,10 49:22 127:12 92:16 99:11 **formed** 81:8 74:6 111:3 114:6 **forth** 35:16,22 **fuse** 105:24 120:19 122:24 **feral** 60:18 107:16 ferret 115:22 **fiscal** 9:3 10:9,17 93:14 101:5 **future** 100:2 125:1,6,23 10:19,22,23 11:3 103:14 105:4 **Gerald's** 34:7 54:8 **field** 33:5 38:22 G 100:8 125:25 11:17 38:2,2,3,12 forthcoming 84:11 88:22 120:1 game 113:17 38:13 39:5.5 40:4 field-applied 123:15 **getting** 15:5 20:4 **gap** 49:6,10 64:15 107:24 40:6,8,9,10,15,16 forward 8:3 22:18 36:9 49:11 54:10 64:16 **fifteen** 70:22 40:17,19,22 42:1 28:11 37:8,19 54:11 57:19 59:6 **gaps** 65:25 66:2,15 fifth 88:24 42:3,4,4,9 43:1 42:16,19 49:13 59:25 63:9 66:22 Garaventa 71:12 figure 12:21,22 121:16 52:1,24 53:11,18 66:22 71:16,20 Garry 2:5 5:23,24 44:4 50:23 51:14 **five** 24:22 45:13 53:19,22 54:2 80:7 89:7,17 75:25 76:1 85:16 68:5,21 69:8 118:4.4 55:1,2 56:16 59:1 95:15 100:23 gate 28:9 65:1,1 figured 24:21 29:4 five-minute 45:10 59:7,21,23 63:23 103:25 106:6 73:3 99:13.25 five-year 21:10 74:8 77:23 80:6 112:10 gates 70:20 71:13 **file** 76:21 **fix** 41:11 48:25 84:13,17,19,23 **gist** 46:11 47:20 **GC** 7:18 **filing** 53:15 55:12 58:23 85:7 86:20,22 105:21 general 5:25 7:2 **fill** 22:21 41:19 115:17 123:9 87:2,5,16,19 88:7 **give** 18:6 24:15 13:20 38:15,18 **filler** 61:16 64:19 **flexible** 70:20 73:2 88:18 91:9 93:14 32:4,9 33:11,15 51:20 52:11 55:20 fillers 37:10 65:17 floor 52:6,7 96:25 97:17 43:15 46:7 53:3 65:15 90:16 92:5 66:21 focus 123:24 123:23 61:16,21 63:22 92:15.21 **final** 33:17,25 34:5 **folding** 64:21 **found** 12:19 20:25 64:3,4 80:17 92:1 general's 53:2 folks 49:14,18 32:12 93:12 34:14 75:14 88:10 98:21 101:1 122:6 general-fund-type 88:11,14,15,19 **follow** 25:2 37:11 foundational 57:23 122:10,14 124:9 19:21 95:8 37:12 48:14 62:8 four 11:5.15 113:21 126:8 generating 21:2 **finalize** 55:2 90:17 68:19 90:23,25 fourteen 70:22 **given** 39:15 gentleman 12:10 follow-through fourth 10:23 11:4 gives 26:15 79:22 91:16 98:8 Georgia 71:18 **finally** 15:5 52:25 14:21 88:23 125:4 **Gerald** 2:4 6:16,17 54:10,12 59:6 **follow-up** 14:20 **frankly** 57:15 giving 122:21 8:18 9:8 13:24 **glad** 6:19,22,23 119:17 120:1 **follow-ups** 43:23 free 33:23 43:14 18:3 23:5,14 25:1 95:3 financial 15:21 **followed** 64:14 105:19 31:19 32:2,3,4 38:4 40:7 **following** 4:4 11:21 **Friday** 43:18,19 **glean** 83:2,5 100:19 33:7,10,24 34:2 front 54:4 83:21 financially 127:16 29:18 30:13.15 gleanable 113:11 36:6 37:25 38:6 **find** 47:14 75:17 49:16 50:8 75:17 93:16 **Glenn** 108:11,12,21 38:13 40:25 43:7 **go** 4:11,23 5:4 6:16 78:22 79:9 115:18 91:3 fruition 122:2

6 22 0 7 0 11	21 11 12 12 22 1	04 1 44 11 45 7	20 1 17 10 20 20	
6:22 8:5 9:11	31:11,12,12 32:1	34:1 44:11 45:7	29:1,17,19,20,20	hardware 30:9
10:16 12:23 15:9	32:9,19 33:8 35:7	60:6,11,12,17,19	30:4,10,12,15	hash 81:24
15:18 17:22 18:6	35:13 36:1 40:10	61:4,5,7,8,15	guess 9:9 25:7 28:6	hat's 81:16
18:18,19 19:6	40:16,20 41:23,24	75:24 85:1 86:1	30:16 81:24	hazards 66:9
21:4 23:6,14	41:25 42:2,2,7,8	94:21,22 96:17	guidance 125:10,13	head 31:13 95:20
25:18 26:21,24	42:14,14,15,24,25	98:13,23 105:24	gutter 76:18	hear 22:19 110:19
27:2 35:22 37:6,9	44:1,2,7 45:21,22	106:4,6 109:7	guy 28:6 103:21	115:3,4,6
41:9 43:5,12	46:2,5,6 47:16	113:8 117:8 119:4	guys 4:16,16 5:22	heard 17:10 40:3
45:13 46:21,25	48:15 49:20,21,22	120:13 126:19	21:5 33:16 48:17	41:2 58:8 59:2,3,4
49:19 51:2 52:1	49:23 53:6,13,17	gosh 81:22 101:11	61:19 63:11 79:13	74:20,20 88:9
54:25 55:1,2,6	53:19,20 54:13	gotta 44:3,4 61:18	85:2 87:24 99:15	99:15 117:13
56:6 58:1 59:15	55:7,12,25 57:6	62:20 73:5,5	99:18 100:23	120:15 121:9
60:2 62:5,21	57:11,11 58:9	76:17 80:8 89:4	101:4,11 102:13	hearing 8:15 48:20
63:22 66:12 67:7	59:2,8,9 60:2,2,24	89:12,13,13	102:24 105:11,16	56:10,22 94:2,15
67:13 68:1 69:16	61:9 62:22 63:19	110:14,18 118:7	118:1,2,7,8 120:4	94:15
74:22 75:9 78:4,5	64:2,3 65:7,13	gotten 76:7 92:9	120:8,10	hearings 15:23
78:18,22,25 82:13	66:23 71:11 72:11	gov 112:9		held 79:11
85:1,19,24 87:4	73:4,11 75:20	govern 112:21	H	help 23:3 48:5 53:2
87:23 90:20 94:4	76:23 78:1 79:11	government 20:11	half 71:2	55:21 57:4,8,22
94:16,18 96:5,9	79:13 80:2 82:3	governor 100:6	hall 64:15,20 65:2	58:9 90:19,20
108:10,12,21	83:1,15,24,24,25	125:3,9,13,18	hand 7:21 37:6	92:19 98:8,9
111:13 112:15	84:1 85:17,19,19	governor's 123:8	77:2,5 78:19	100:8 106:21
114:6 116:4,8	85:20,21 86:6,11	grade 123:9	127:21	122:6
121:11 122:24	86:20 87:3,14	graph 9:13 11:12	handle 74:18	helpful 9:7 63:6
go-around 23:20	89:19 90:8,9,11	11:14	hands 11:20 67:19	85:14 98:20
go-to 114:11 115:8	91:2,5 93:6,23	graphics 67:2	75:15	109:12
115:13 116:6	95:1,6,16,19,19	grateful 61:22	Hang 9:19	helping 17:16
goal 66:8 69:18	96:4,5,6,9 99:14	great 20:21 27:22	happen 13:10,13	31:16 58:25,25
123:20 124:4	99:19 100:22	55:15 56:3 80:2	21:16 49:24 57:7	59:12 100:22,24
goals 123:12	102:25 103:4,5,17	98:15,15 101:12	57:11,11 59:5,23	helps 55:13,14
God 62:5	106:4,5,17,19,20	114:5 116:1	60:3 120:8 124:11	57:22 113:22
goes 34:9 52:5	107:22,25 108:8	118:13	happened 12:13,21	Henderson 2:3
69:18 71:20 72:16	110:11 111:22	greatest 57:17	happening 22:25	3:13 4:24,24 5:6
90:4	112:3,7 114:15	group 3:12 47:24	72:10 78:3 105:8	5:13 91:22 93:3
going 4:8,10,14,14	115:8,12 116:13	70:13 71:6,6	114:13 123:7	93:19 95:3,8,11
4:16 5:8,22 6:12	117:14,19 120:8	80:22 86:24 101:6	happens 13:15	95:11 116:9
7:7 8:2,6,16,17	122:2 123:7,10,14	growth 38:3 40:6	95:12,15 125:24	117:12,22
10:6 11:1,6 14:2	124:11,14,19	40:17,22	happy 33:24 36:6	herding 60:17
15:6,10 16:18	125:10,11	guarantee 91:4	43:7,8,15 58:11	hereunto 127:21
17:14,15,21,24	good 5:24 6:3,6 7:1	guarantees 50:24	107:6	hey 48:4 49:20
18:5,10,19 19:15	7:17,19 8:19 9:20	guard 26:25 27:6	hard 46:10 49:5	75:18 79:21 99:13
20:18,24 22:14,19	9:21 10:14 23:10	28:23 30:1,7,8	70:6 83:1,9 86:11	100:6 101:2
23:14,19 25:23	23:16 24:3,6 32:5	guarding 74:16	105:12 108:5	102:13,18,22
26:21,21 27:3,5	32:22,23 33:11	guards 25:20 27:13	115:22	112:6 113:2,23
20.21,21 27.3,3	32.22,23 33.11	544145 23.20 27.13		112.0 113.2,23
		ı	ı	ı

114:12.22 116:4 horizontally 29:22 90:2.22 110:16 88:22 95:13.21 39:13.16.18 41:18 horrendously 73:9 **Hi** 6:17 7:13 111:6 121:14 100:25 107:6 81:2 89:13,14,16 high 62:22 **horrible** 65:5 66:11 125:21 109:12 114:11 89:19,22 90:3 higher 11:8 42:25 horseplay 64:24 impossible 105:13 124:12 **install** 70:4 49:9 host 46:1 **in-home** 74:11 ineffective 123:12 installation 67:25 installations 25:9 hot 29:3 **highly** 107:1,1 **in-house** 98:8 inexcusable 76:16 historically 38:1,7 hour 80:10 **in-person** 108:7 information 16:7,9 installed 12:25 hours 50:22 inaccurate 40:13 17:17 29:6 31:20 27:20 28:1 29:21 38:12 **history** 67:14 103:8 inch 29:23 64:20 32:9 63:22 66:25 72:25 73:9,23 hours' 80:10 103:15 house 76:10 65:19,19 83:2 95:18,20 78:24 hit 22:13 40:25 100:13 101:12 installer 102:3 housekeeping 4:12 inches 64:14,15,21 **HJs** 85:14 7:8 18:11,16,20 64:22 112:5 113:11 installing 65:21 117:2,20 125:12 hoc 4:25,25 18:20 incidences 11:9 installs 65:18 66:3 hoist 49:19 51:15 houses 77:21 inherited 21:24 include 86:4 instances 111:17 51:18 56:8 **HR** 39:13 125:9,13 included 86:5 initial 59:12 70:4 **integrate** 35:14,15 hoists 18:22 46:18 huge 10:8 18:12 includes 10:3 initially 21:17 integrated 34:14 26:14 51:21 67:13 52:21 53:4 56:18 22:10,13 65:25 including 90:18 integrity 68:1 66:2 79:4 **injured** 70:18 **intended** 112:20 87:8,11 increase 3:8 19:8,9 hoistway 28:9 **hurt** 60:8 70:18 37:22 40:5,11,16 71:16 74:10 **intent** 53:16 56:13 29:15 30:5 71:16,18 72:22 40:17,19,21 41:23 **injury** 65:6 56:15 58:24 hoistways 107:25 hydraulics 109:2 42:2,4,24 43:2,14 **input** 21:18 37:5 111:25 112:17,22 hold 41:18,19 44:8,16,16 45:3 85:11 119:11 120:10 I 49:20 102:15 121:16 inputted 15:11 intention 48:22 i.e 24:24 78:24 **holding** 11:20 20:3 increases 19:24 **inquiry** 65:9 70:7 49:16 idea 70:5 96:20 home 64:13 65:10 37:25 38:3,13 ins 112:3 intentions 57:17 114:5 122:1 66:2 74:9 75:8 39:25 40:4,24 **inspect** 53:3 56:18 intercompany-wise ideally 83:7 76:4,5,19 77:14 42:8 44:14,20 67:12 74:25 77:17 117:4 immediate 59:23 96:25 97:2 121:14 homeowner 27:16 81:2 interdepartmental immediately 58:23 27:18 28:20,21,24 121:15 inspected 67:25 82:1 84:2 **impact** 15:21 21:25 65:23 73:24 77:13 increasingly 90:8 69:20 76:11 interest 20:21 22:10,12 44:22 77:15,24 indecisiveness inspection 13:1 67:24 68:4 123:2,3 124:14,18 homeowners 66:14 50:10 22:23 25:10 26:17 interested 127:17 impacts 21:22 67:14 77:25 indiscernible 59:14 28:13 41:11 68:11 interests 63:24 124:11 homes 73:21 **industries** 1:1 2:11 68:18 73:23 75:14 **interim** 54:17 implement 21:4 **homework** 107:16 2:12,12,13 37:1 76:18,18 78:11 97:10 22:3 honest 57:20 81:17 51:16 84:7 88:7 inspections 9:1,2 interpretation 49:2 implementation 91:7 94:24 9:16,23,25 10:1,3 interpretations **honesty** 105:9 22:16 10:4,5,11 12:1 honor 125:19,21 **industry** 3:9 12:9 59:16 implemented 15:7 hook 65:3 13:17 42:9 45:19 38:23 41:22 46:20 interruption 10:8 20:24 61:21 76:24 hope 104:22 125:22 46:6,23 47:15 49:22 50:16 68:17 interviewed 42:16 126:4 **hopefully** 12:18,21 52:19 55:24 60:6 77:25 124:12 **introduce** 3:2 4:17 **important** 8:2 38:5 15:7 17:5 19:5 65:16,23 67:10 126:1 6:23 39:16 42:11 48:13 69:25 73:3 74:7 31:21 **inspector** 2:4 6:18 **Introduction** 3:2 50:18 59:19 78:18 hoping 105:5,8 76:16 77:20 88:22 **inspectors** 38:21,22 introductions 4:6,9

0.7	94.15 24 25 96.24	V: 0.7 6.05 7.1	76.6 6 14 21	lamana ao 20.5
8:7	84:15,24,25 86:24	Kime 2:7 6:25 7:1	76:6,6,14,21	language 30:5
invest 50:2	87:20 90:15	48:19 55:7 57:3	77:14,14,19,24,25	33:18 53:2,10
investigated 12:17	Jenkins 81:11	57:15	78:2,10 79:10	59:14 83:16,25
investigating 75:2	86:24	kind 5:4 13:20 18:4	80:6 81:8,25	85:3,6,20 88:21
investigation 12:12	Jim 2:7,12 7:9,10	18:6 20:3 25:22	82:11,16 84:25	large 66:15 115:21
12:14,24 13:2	7:13 24:5,8,10,12	25:22 27:21 33:11	85:2,13 87:15	115:21
14:18 26:19,22	31:11 32:13 37:6	34:6,16 46:18	89:1,5,25 90:3,10	larger 71:7 92:9,9
27:4	76:21 94:6	47:11 50:5,8	91:9,10,12 98:1	largest 71:8
investigative 12:20	Jim's 24:10	55:24 61:16,20	98:21,24 99:14,22	latest 24:1,16 25:17
invoices 41:13	job 25:10 27:21	63:22 64:3 70:24	101:2,3,3,5,12	71:18 77:12
involved 13:14,16	39:18,20 60:17,19	73:16 76:6 77:7	106:20 108:5,17	launch 16:2
43:10 60:4 65:12	94:22 105:12	80:18 81:7 82:22	108:17 109:9,10	law 44:18 74:4 79:7
107:23 114:10	106:6,22 112:17	93:12 98:24	109:16 110:14,20	laws 15:19
115:23 124:15	112:25 113:5	106:19 107:20	110:22 111:1,9,19	lawsuit 71:17
involvement 53:25	114:19,20,21	108:5,19,25 109:8	111:21,23 112:3,4	lay 55:11
involving 62:14	120:11	111:4 121:8	112:21 113:2,4,12	layer 65:20
isolation 56:7 87:10	John 2:6 6:2,3	123:17	113:12,16,17,18	layers 89:11
issue 25:7 28:22	join 120:14	Kingston 127:3	113:20,21,24	layoff 38:21
31:8 64:12,17	joined 81:17	knew 58:13 79:13	114:10,14,15,19	layoffs 38:19,25
72:25 78:23 79:4	joins 118:5	knocking 77:16	114:20,21 115:6	leadership 54:9,10
114:18,22	jointly 66:12	know 7:6 11:9,13	115:18,22,25	60:3 84:11,12
issued 62:10,12	July 9:2 10:18 56:5	14:17 15:13 16:17	118:1 120:18,19	124:5
89:7	122:5	19:19 20:5,6,9,12	121:20 123:16	learned 14:2
issues 20:6,7 28:4	jump 20:20 40:13	23:4,9 25:6 26:8	124:2,16 125:5,6	leave 55:4 97:18
28:20 63:7 79:9	105:20 124:23	28:7,15,16 30:3,6	125:15,17,17,17	led 65:6
80:5 93:8 109:8	jumped 76:7	30:21 31:3,3,4,9	knowing 70:16	left 18:11 19:10
issuing 90:5	June 9:3 10:18	33:23,24 34:7,8	knowledge 100:13	24:15 80:10
ITEM 3:1	jurisdictions 64:18	35:2,9 36:4,4,5,6	knows 55:24	legal 77:9
items 9:13 21:10,11	68:22 73:7	36:8,10,14 40:3	Kowalski 2:13	legality 28:22
21:11 24:21,22	K	42:6 44:1,2 45:4	61:14 62:3,25	legally 87:18
45:12	keep 4:13 5:22	45:23 46:14 47:9	63:3,18	legislation 52:1,4,5
iterative 35:16	14:19 21:1 37:18	47:11,15 48:1,16	L	52:16 84:20 87:2
.J	113:13 116:5	50:3,16,25 52:8	L&I 48:2 73:24	90:23 91:3
jab 60:20	keeping 116:3	54:12 55:9,15,17	L&I's 35:1	legislative 3:7 33:1
Jan 6:12 61:23 62:4	keeps 44:25	57:10 58:21 59:13	label 86:6	52:2 84:18,21 87:1
63:6,15	kept 21:12	60:13,23,25,25	labor 1:1 2:11,12	
Jan's 61:11	key 56:24	61:18,20 62:3,4	2:12,13 37:1	Legislature 38:16 52:1
Janette 1:14 4:2	kick 8:5 63:21 64:6	62:21 63:13,23	51:16 55:16	
23:7 62:24 76:1	kicking 61:2	64:3,22,25 67:18 67:25 68:22 69:25	lack 25:7 50:12	length 29:24 lengthy 75:12
127:2,24	kid 13:11	70:10,23 72:1,16	lag 50:10	99:23
January 22:20	kids 13:8,15 64:25	70:10,23 72:1,16	land 55:11 82:18	Leopard 6:10,10
31:21	74:16,16	73:20,20,21,23	landing 29:15	77:1,6
Jason 81:11 84:7	killed 72:22	73.20,20,21,23	lands 120:1	Lerch 6:7
		/4.3,10 /3.1/		Leich U. /
	<u> </u>	l	I	ı

	I	I	I	I
lesson 103:8	list 68:6 69:8	looked 25:6 35:19	M	Mandi's 50:20
lessons 14:2	listed 49:5 68:25	72:13 73:6 76:20	mail 41:13,13	52:23 54:1
let's 8:5,5 12:3	86:8	77:9	main 35:8 48:2	manner 47:10
31:14 50:23 57:19	listen 120:21	looking 9:10 29:13	82:17	73:12 111:7
62:9 66:19 78:23	litigation 65:11	51:24 59:1 99:11	maintain 41:17	manufacturer
114:18	little 4:11 7:8,23	99:11 100:12	57:23	108:14
letter 46:5,9,11	21:17 24:15 29:5	102:18 104:12	maintained 10:9	manufacturers
47:6,18,20 55:8	31:6,10 37:25	106:15 122:5	76:8	64:6 65:8
108:2	38:6 40:3 41:1	looks 9:2 10:9	maintaining 69:12	manufacturing
letting 121:20	42:5 45:23 46:2,3	11:24 16:6 22:15	maintenance 25:19	70:13
level 27:11 39:4	46:4,9 48:14 51:2	34:9 36:15 79:21	26:24 27:15 28:21	March 61:11
40:1 57:23 62:22	51:7 53:9,20	90:21 118:23	44:22 68:17 69:11	marching 79:22
113:25	54:13 61:17,22	120:6 126:13	69:13,14 102:4	mark 21:14
levels 81:1	63:14,16,20 71:5	loophole 71:22	115:11	market 39:21
leverage 48:5	75:12 77:22 80:17	73:16 74:1,3	major 62:13 71:12	markets 100:17
liability 27:1	82:4 89:21 98:22	loopholes 72:19	majority 11:18	material 18:23
liaison 87:1 110:23	109:21 111:4	loose 32:8	101:21 103:7	106:15
license 45:24,25	113:22 120:17	lose 52:5	making 34:4 43:11	Matt 2:13 6:14
51:1 68:5,8 72:12	live 74:9 83:4,10,11	lost 86:10	57:9 63:12,24	61:12,13 62:24
102:1,7 112:1,21	85:13	lot 7:7 12:15 13:2	75:16 88:20	63:2,9 78:14
licensed 5:2 7:3,13	lives 72:1,18	13:21 17:6,11	103:20 104:13	matter 52:8 71:10
25:16,24 26:1	local 7:14 85:13	18:11,13,13,14,16	125:20	77:20 102:1 117:4
31:1 47:14 50:18	116:18	18:19,21,24 19:1	malls 11:6	Matthew 56:3,9,11
50:25 66:16 68:13	locks 65:1,3	19:11 20:4 21:22	man's 77:14	56:22,24 58:4,8
68:13,14	logic 18:7	23:9 25:4 41:14	management 20:2	61:4 67:4 87:7,9
licensing 3:14 57:5	logistics 44:24	43:11 53:23 54:1	38:4 40:8 41:3	87:11 90:18 91:17
68:23 82:9 86:16	logs 93:4,9,11,15	55:21 63:7 64:17	43:9 44:21 121:17	98:9
99:2 105:3 118:12	95:13,14,17	65:8 71:1 72:3	121:19,21 126:4	May's 8:12
119:10	long 12:22 27:19,19	78:8,11 79:2 83:9	126:11	MCP 3:13,14 26:12
licensure 4:21 5:18	46:9 47:8 48:5	83:10 86:17 89:11	manager 63:3	93:1,3 94:5
life 13:14 64:17	54:7 61:2 75:17	96:24 98:23 99:16	managers 6:5,8	MCPs 26:11 69:13
80:4	96:2	100:15 101:12	mandate 71:8	mean 13:20 20:20
lift 103:4	longtime 92:7	103:9,25 104:3,7	123:1,8 124:2	27:25 39:14 57:15
lifts 18:23 65:10,11	look 8:3 15:9,12	104:25 105:15,15	125:3,18	57:19 62:7 72:9
104:4	16:6 21:16 22:19	110:9 119:7	mandated 14:17	75:15 78:21 82:22
light 71:14,15	27:5 41:11 53:10	lots 64:24 122:21	30:24 75:7	94:22 97:10
likes 126:13	54:25 56:9 57:10	123:7	mandatory 102:21	110:20 113:8
limitations 20:25	57:13 62:21 67:7	love 51:7	Mandi 2:7 4:11	116:22
limits 64:23	70:24 72:20 73:8	low 82:19	6:21,21 7:1 46:6	means 30:9 107:3
line 11:14 20:15	73:25 76:20 77:19	lower 10:1,2	46:22 47:2,18	meant 88:24
22:23 66:25 70:25	80:6 82:11,13	luck 61:4	48:14 51:10,12	measure 59:22,23
104:21	87:3,14,18 94:23	Lyall 2:4 5:16	52:14,19 53:23	mechanic 5:2 66:16
link 16:8 18:18	100:3 104:6	85:16	54:9 55:6 56:2,21	68:14 101:3
links 33:17	119:17		57:9 58:18 60:17	mechanical 21:16
			37.7 30.10 00.17	
L				

machanias 5,10		0 0-17 22-10	20.10.22.21.9.0.0	77.25 79.9 02.2 5
mechanics 5:18	mentioned 34:2	move 8:17 22:18	30:19,22 31:8,9,9	77:25 78:8 92:2,5
7:14 50:17,25	message 16:5 98:5	31:9 32:20 35:15	38:21 39:17 40:1	92:15 100:25
81:3,7 89:5	messages 56:24	42:19 45:21 53:11	41:8 42:18 45:2,3	104:25 107:17
100:10,25 102:10	messaging 87:13,13	53:18,22 54:2	45:5 48:12 50:2	110:17 123:19
102:15,15 106:22	met 10:10,10 27:20	55:21 60:12 77:23	50:24 53:21 59:4	124:1
106:24 107:2	28:2 93:9 123:14	80:2,8 84:13 87:4	69:4,10,16 72:12	newest 6:21
116:18,20	mic 38:8	87:18 91:20 95:6	72:19,21 74:5	news 33:12 34:1
mechanisms 80:4	MICROSOFT 1:4	96:22 97:16 98:14	75:19 76:2 77:19	61:7 67:3
media 67:5	middle 9:3 126:6	109:20 123:22	77:22 78:12,16	niche 100:16,17
medical 125:12	mind 37:19 66:23	moved 101:14	79:8 80:5 84:16	102:10 104:3
meet 8:4 24:8 27:25	67:1	movement 80:7	84:21 85:21,24	nine 81:23
29:6 31:1 54:22	mindful 97:6	moving 37:19	89:20 94:23 96:10	no-fault 11:19
71:10,14 98:19	mine 9:20 29:4	53:19 56:16 59:6	96:22 97:6,11	no-go 83:20,21
101:21,23 108:6	minimal 77:25	59:21,22 84:17	98:14,23 100:14	nomenclature 63:5
123:8,19 125:16	minimum 19:7	85:6 87:16 88:7	101:11 102:19,19	86:1,9 105:24
meeting 1:3 3:3	74:5 109:11	88:18 93:9 96:25	103:21 104:13	non-licensed 72:16
4:13 6:13 8:9,12	113:19	MRLs 17:23	105:3 107:2 109:8	Nope 9:18 88:12
46:8 47:19 56:22	minutes 3:3 8:9,13	municipalities	109:8 113:24,25	Norris 2:7 7:11,13
89:10 90:14 91:14	8:25 47:19 58:14	63:10	114:9 115:14	76:21
95:1 96:13,18	121:8	mute 38:8,9 58:19	116:2 117:8	North 67:21 71:19
103:4 107:16,21	miscommunication	58:19,20	118:16,20,21,22	note 90:14 91:15
109:11 116:25	98:10	muted 38:8 108:10	126:12	notes 17:6 46:8
118:6 122:12	misleading 107:4	mystify 113:9	Needed 3:9 45:17	54:25
123:1,20	missed 105:19		needs 16:20 21:4,7	noteworthy 18:24
meetings 43:10	mistake 69:21 71:3	N	32:7 52:19,19	notice 8:13
67:6 92:19 99:17	misunderstood	N-a-i-p-o 99:7	68:19 71:4 72:7	notification 69:8
105:9 108:7	117:14	Naipo 2:13 3:15	72:13 76:19 84:14	notifications
110:13 114:9	mixed 86:10	74:20 78:20 96:4	95:20 96:8 104:14	112:10
117:16 118:6	Mobility 4:20 5:17	99:4,6 111:14	123:19	notifying 70:1
meets 68:16	modicum 49:4	119:6	neglect 19:10	November 17:19
Melissa 9:5 17:15	modification 46:3	name 5:4,10 7:25	negotiating 41:4	31:25 61:17 63:15
48:24 96:17 98:19	modify 113:24	23:8 68:25 92:16	negotiation 85:11	nuggets 113:22
99:9 117:23 119:3	modules 106:18	92:17 99:5,6	NEIEP 70:14 85:13	number 9:16,25
121:20	money 30:22,22	116:10	never 23:17 34:17	11:8 27:11 38:11
member 2:4,5,5,6,6	39:9,15 40:2	nation 71:2	40:2 51:24 52:6	40:23 49:8 77:7
2:7,7,8 4:10 6:21	monster 101:15	nauseam 111:10	53:4 57:11 60:22	125:23
members 3:2 4:9	month 95:18	navigate 8:3	81:18,19 82:9	numbers 10:2
4:18 48:9 93:22	months 81:23	nays 101:1	85:12 86:14,15	118:21 123:4
94:3 99:9 103:18	121:25	necessarily 78:1	102:25	124:20
		necessary 16:11	new 3:2 4:9 5:4	numerous 71:19
	1 MOOL 72.8		110 TT 3.4 1.7 3.T	manifer out / 1.17
memorandum	moot 25:8	26:8 117:1	15-13 16-21 18-15	110.8
memorandum 87:22	morning 5:24 6:3,6		15:13 16:21 18:15	110:8 nutshell 21:4
memorandum 87:22 mental 82:2	morning 5:24 6:3,6 7:1,17 32:22,23	need 8:11 18:24	19:2 34:2 41:2,4	110:8 nutshell 21:4
memorandum 87:22 mental 82:2 mention 4:16 64:2	morning 5:24 6:3,6 7:1,17 32:22,23 motion 5:14 59:1	need 8:11 18:24 19:11 20:4 22:1	19:2 34:2 41:2,4 41:20 43:13 61:10	nutshell 21:4
memorandum 87:22 mental 82:2	morning 5:24 6:3,6 7:1,17 32:22,23	need 8:11 18:24	19:2 34:2 41:2,4	

obligated 25:16,25	100:25	outcome 127:17	paramount 60:13	44:20,21 120:19
31:1	once 25:10 26:10	outlining 89:6	123:22	123:9
obligation 113:9,10	26:13,14 28:19	outs 112:3	pardon 23:22	paying 11:21
113:18 124:17	52:4 72:13 73:20	outside 73:10 81:4	parents 13:8	peel 23:15
obscure 94:24	74:21 88:2 119:16	Outstanding 6:20	part 5:9 9:25 10:2,2	pending 10:21 11:1
obvious 72:10	ones 45:23 47:25	7:19 32:14 36:18	12:20 14:17 15:14	11:5,15,17 89:6
obviously 76:4	71:8 73:1 79:11	108:4	16:17 19:22 20:5	people 11:6,20,20
81:12	102:20 120:5	overall 99:12	20:9 24:19 37:15	13:5 16:25 18:3
occasions 110:8	ongoing 12:14 13:2	overregulate 70:24	46:8 47:2,19	22:11 24:19 34:4
October 15:8 16:1	25:18	overregulation	53:23 59:18,20	34:12 36:8 47:14
17:19 18:10,15	onion 89:11	61:1	65:16 71:6 96:23	57:12 61:18 64:3
19:4 33:13 34:6	online 15:12	override 77:10	partially 39:22	65:21 66:9 67:22
104:23 105:6	onramps 47:14	oversight 24:15	participants 7:24	69:3,19 72:4,17
114:13 125:3,5,24	open 17:3 23:2	47:21	111:20 120:9	76:14 79:1 89:25
off-ramps 91:10,12	44:12,15,15,17,19	overview 61:22	participate 120:15	97:24 100:8,15,22
offered 127:13	53:16 59:19 65:4	80:18	120:24	101:7,16,22
office 38:4 40:7	104:24 121:8,9	owner 21:6 24:25	participated 41:5	103:24 105:1,12
49:2,10 53:2	opened 19:5	25:4 26:16 72:18	41:15 98:16	111:15,18 112:14
115:9 116:19	opening 30:1	79:5 111:24	participating 43:11	112:19 113:1
official 49:2 55:10	opens 57:12	115:25	106:9 112:8	116:4,24 118:11
56:14 63:1	operated 75:1	owners 6:4,8 24:20	participation	120:3 124:15
officially 4:10	operates 56:25	50:11 78:8 101:17	126:18	125:19
OFM 38:5	operating 39:5 40:1	101:23	particular 12:15	percent 40:5,18,21
OFM's 40:18	operation 44:21	ownership 70:6	13:3,22 28:5 65:8	41:22,23 42:3,5,6
oh 70:24 79:12	opportunities 25:5		77:11 84:17 88:23	42:6 81:18 121:16
81:22 101:10	opportunity 17:3,9	P	124:23	percentage 106:18
OJT 57:5	23:14,19 24:24,25	P-a-o-a-k-a-l-a-n-i	parties 127:13	percentages 10:7
okay 7:21 9:9,12,22	36:9 80:14 100:21	99:6	partnership 51:10	perfect 8:20 83:7
12:3 20:17 23:13	101:1 125:15	Pacific 1:15 5:25	parts 101:8,10	84:5
24:3,6,14 26:18	126:9	76:1	party 127:14,20	perfectly 40:25
29:10 32:19 36:12	opposed 94:13	package 39:11,12	pass 28:12 106:25	perform 68:14
36:21 45:9,12	opposition 94:16	page 3:1 16:5	passed 13:1 74:21	period 10:10 34:14
56:2 58:8 59:4	option 77:18 78:5	pages 1:5 127:7	75:14 84:19	53:17
61:15 63:19 64:10	optionally 57:19	palatable 31:18	passing 87:1	periodic 68:17
71:25 77:6 80:1	options 79:21,24	panel 29:25 Paoa 48:24 74:12	passionate 105:11	permanent 21:13
92:24 93:3 94:15	100:23		patches 72:21	59:24
94:20 98:14	order 7:22 84:20	74:19 78:19 96:2	path 39:24 49:12	permit 41:11 62:8,9
107:10,19 108:25	orders 79:22	96:16 98:21 106:5	74:8 84:23 86:22	90:4 114:23
109:15 119:18	organization 50:21	110:9 111:4,13 119:5	87:16 91:9	permits 39:23
121:7	86:12	Paoa's 96:22	pathway 59:7	61:20 62:7,10,12
old 20:3 65:9	original 70:3	Paoakalani 2:13	patience 89:1	62:14,15 90:6
older 26:20 66:21	127:18	3:15 99:5	pause 40:12	114:19
Olympia 1:20	Oury 105:25	paperwork 118:18	pay 7:15 39:6,13,13	permitting 49:21
onboard 41:5,20	out-of-state 63:24	Paper work 110.10	39:15,16,19,22	Permitting/Imple
	I	l	1	

3:10 62:1	115:17	possible 9:7 28:10	proactively 100:24	92:11,16,18,20,22
person 8:4 35:11	pleased 106:14	31:18 79:20 98:12	probably 12:17	97:1,5 99:7,7,12
67:4,5 98:19	plight 57:9	99:23 120:9	13:17 19:17 21:16	103:6 112:2,6,7
105:9,14 112:5	plot 49:8	possibly 79:25	33:15 56:23 72:20	112:13,24 114:18
114:12 115:8,12	plus 10:11	96:12	75:12 77:16 87:2	119:20,23 120:7
115:13,16 116:6	point 3:17 12:15,16	posted 18:18	87:22,25 94:25	123:4,18 124:5
117:5,10 118:13	13:1,3 44:11	potentially 76:5	98:9	program's 123:12
117.3,10 118.13	50:19 52:22,25	pounding 113:13	problem 30:24	programs 19:8
person's 118:7	56:3 68:18 70:2	pounds 29:21	48:25 50:10 70:15	38:15,17 39:4,8
personality 105:11	74:14 75:24 76:13	precedence 78:21	89:24 95:4 125:7	88:6 92:10 97:2
personnel 10:13	76:14,17 77:17,24	prefer 62:3	problems 70:21	123:3 124:3,7
18:22 46:1 49:19	88:23 109:22	prepare 20:24	82:8 85:23 86:14	project 30:4 50:11
51:15,17 52:21	110:3,15,22	presented 9:10	procedure 31:22	62:11
53:4 56:7,18 87:8	111:24,25 112:22	21:3,21 22:3,25	proceedings 1:4 4:4	promulgated 27:11
87:11	113:3,20 114:8,16	presenting 12:4	127:5,9	proper 51:1
pertinent 102:7,11	114:21,25 115:3,7	presents 125:18	process 9:1 15:4	properly 50:17
102:23 103:9,14	115:12,16,23,25	pressing 48:24	16:2,15,17 17:8	70:19
pest 76:18	116:3,5,15,19	pressure 48:23	17:10,16 18:1,2	properties 67:22
phase 41:15 99:21	117:9,18,24 119:2	pretty 23:22 30:5	19:2 20:10 34:3,7	72:11 73:13 76:3
101:14,14 103:3	120:14 122:23	32:17 33:7 43:25	34:11 35:8,16	property 68:2,6,19
104:20	124:19,24	55:8 57:7 63:13	36:11 41:3,6	69:2,9 72:25
phases 99:14	point-of-contact	69:22 80:8 81:13	42:12,24 44:10	proposal 42:13
Phil 91:18	115:15	82:15 95:16 96:7	46:21 52:14 53:13	108:2 126:7,8,9
phone 38:11 118:21	point-of-sale 78:6	103:7	53:19,21 54:12,14	126:10
physical 21:15	points 3:9 45:17	prevent 11:10	54:24 55:3 56:16	proposals 36:10
picture 99:18	110:6,12 116:23	previous 10:11	59:11 75:13 82:24	87:4 106:4
ping-pong 82:2	117:8,15,25 118:1	69:21	96:6,23 97:7,17	propose 52:4,4
place 15:15 16:13	119:9	previously 49:16	102:17 113:14	proposed 34:18
17:20 18:13 28:17	policies 15:19	price 44:3 48:1	119:18 123:20	35:2
31:22 38:24 42:19	policy 31:2 54:18	prices 44:2	processed 84:19	proposing 121:2
65:1,3 67:21 80:4	66:21 96:7 97:10	primary 111:24,24	processes 69:13	protect 66:9
84:22 91:2 95:17	97:16,16,25 98:12	112:22 113:3	product 94:19	Protection 31:5
places 100:20	99:12,13 102:18	116:14,15,19,23	107:20	protocols 11:21
plan 24:24 25:1,2,3	105:17	117:15,25 118:1	productive 108:6	proven 27:22 28:8
49:13 55:9	pool 38:21,23	119:9	products 109:1	provide 30:1 96:13
play 13:9,9,15 90:7	popular 69:3	prior 19:20 56:20	profile 17:22	124:5,7 125:9
116:17	posed 64:17	priority 125:23	program 19:10,18	provided 29:17,20
played 13:11 82:2	position 4:25 5:1	private 39:19 67:11	19:21,24 20:7	29:25 30:3,12
playing 41:1	25:25 28:17 55:19	67:23 68:2,7 75:1	21:3 31:16 38:1	37:5 67:2 84:15
pleasant 84:9,10	111:25 112:19	112:2	38:14 39:1,10	88:17 93:11
please 6:22 7:21,25	positions 41:18,19	proactive 47:4,11	41:21 42:19 44:22	provider 101:20
23:3 33:23 36:5	41:20	51:4 67:9 70:1	50:24 51:21 54:9	providers 93:11
38:9 40:13 43:14	positive 48:23 59:6	73:11 75:11 79:8	63:3 79:19 84:13	102:14
105:19 108:22	83:11	114:10 115:7	87:17 92:4,5,6,7	provides 51:20
	l		l	l

providing 67:6	66:21 71:9 72:8	quite 10:6,11 32:12	44:23,25 46:9	105:4 119:12
93:9,15	95:13,17 117:24	74:18	47:2,7 48:19,21	recommended
Provision 29:24	118:22	74.10	49:11 50:14,18	117:7
public 14:20 15:23	110.22	R	57:8,20 60:17	record 8:1 36:25
21:21 33:6 34:13	0	raise 7:21	63:7 65:13 70:6	66:12 70:2 97:20
	quagmire 47:12	raises 39:13,14,15		99:4 121:22
34:16,25 35:6,12	qualify 50:25	39:19	72:7,19 73:2,2	
38:15,17,20,22	106:25	ranks 55:14	75:23 78:5,17,17	records 14:16
39:3,8 53:16	quarter 10:17,19	rare 12:18	83:1,9 85:12,24	69:13
69:24 92:10 97:2	10:21,22,23,24	rated 3:15 107:11	86:11,12,13,16	redone 17:12
98:11 124:3,5,7	11:2,3,4,4,17	107:13	89:20 90:2,10,22	reduced 127:6
124:18 126:2,8	question 7:25 13:23	RCW 14:11 49:5	90:22 94:22 95:6	redundant 93:12
publish 14:2	25:14 26:19 34:10	51:22 53:7,8	95:14 98:20,20	refer 38:5
published 8:16	37:4 43:7,13	,	99:23 100:10,21	referenced 87:7
34:15	51:24 82:23	74:25 82:7,11,14	101:11 104:9	referencing 121:14
Puget 108:23		83:18,19 84:14	105:22,25 106:4,5	referred 121:17
pull 68:4 122:22	103:11,16,21,22	87:23 90:25	106:6,7 107:5	refers 37:18
pulled 83:18,22	105:20 108:11	RCWs 77:10 79:25	108:6 109:20,21	reflect 11:8
pulling 122:20	question-and-ans	re-engaged 50:21	113:25 115:2,22	regard 25:12
purchase 41:10	15:23	re-experience	116:17,25 117:8	regarding 8:9,12
purpose 58:24	questions 3:16 7:22	17:15	118:24 119:2,4,19	103:11,11 104:4
purposely 43:20	10:14 11:24 13:20	reach 33:23 36:6	120:13,20 122:23	105:2,2 119:8,9
pursuant 25:21	14:22 18:2,25	43:14 68:25	123:8	regular 21:11
push 61:17 65:4	20:15 23:3 32:18	114:21,25 118:19	reason 19:9 39:2	39:24 40:24 74:10
74:14 105:7	33:22 36:4,19	reached 52:10 53:1	40:23 42:24	regulate 46:18
pushback 106:10	43:3,8,8,16,23,25	70:1 118:20	reasons 35:8 40:22	51:17 52:21 70:4
pushing 31:6	45:7 80:8 91:19	reaching 47:7	64:24	70:23 71:2
put 15:16 16:5 22:7	91:22,24 93:19,24	107:23	recall 27:6,9	regulated 46:14
23:18 24:24,25	94:2,6,20 95:7	react 126:9	recap 15:21 33:11	47:5,12,12 50:15
25:20 26:7,25	103:9,13,19,25	read 14:8 18:17	receive 17:17 34:21	71:10,20
27:14,17 28:14,23	104:2,4,7,12,18	30:16 46:5 79:16	received 64:10	regulates 51:23
34:25 35:12 42:18	105:17 106:16,21	97:20	receptive 106:7	72:9
48:22 55:8 56:12	107:8 109:23	readout 31:25	120:20,23	regulating 49:21
59:9,22 63:12	110:1 114:1	98:21	Recess 45:15	regulatory 60:12
65:23,25 66:1,17	115:20,24 118:12	reads 74:24	recession 22:9,11	Rehmke 78:25
66:18 70:19 71:7	121:1,10 122:13	ready 19:6 85:1	recognize 125:19	reinspected 68:11
75:21 83:9,15,21	quick 34:10 37:3	106:22 124:23	recommend 94:4	reiterate 119:7
84:1,20 91:2	37:14 46:7 52:17	real 5:3 21:24 22:6	94:18 106:5	relative 127:14,15
93:13 94:5 96:8	61:21 80:8,9,17	37:3 73:1 76:15	109:10 110:11	release 14:15 98:11
103:14 104:8	91:19 95:6 109:20	77:20 91:19 111:1	120:16	relevant 105:22
105:4 117:14	114:7 122:23	114:7 123:16	recommendation	106:2,3,12
126:7,12	quicker 77:22	realize 35:17 61:18	3:14 93:14,16	religious 125:11
puts 25:22,25 35:24	105:15	really 6:22 8:2 9:7	95:23	remains 124:13
putting 35:18 42:13	quickly 5:3 72:8	24:17 25:6,11	recommendations	remark 115:3
47:1 49:15 56:23	74:18 95:16,21,23	27:16 29:2 34:17	14:12,19 98:4	remember 13:11
			,	
		-	-	·

25 10 12 50 21		105 0 100 11 21	55 10 50 5 10	104.25.440.42
27:10,12 58:21	request 14:16	107:9 109:14,24	57:18 58:5,10	104:25 119:12
120:14	42:13 48:21 51:25	114:3 121:3	59:10 60:1,8,11	120:9
REMEMBERED	52:16 90:23 93:7	122:17 126:16	60:24 62:19 63:2	rules 3:7 15:18,19
4:1	125:14 126:6	responses 15:24	70:25 72:6,15	16:23 17:2,20
remove 38:17,23	requested 72:17	33:23 35:1 36:5	73:18 74:16 79:17	18:15 19:2 22:8
removed 26:5,6,8	require 41:23	responsibility 48:2	84:24 85:5,18	26:7 33:3,6,12
67:18 95:15	74:15	82:13 110:23	88:8 89:23 90:11	34:3 35:2,3,7,10
removing 27:2	required 27:7,9	113:3	91:1,8,12 94:9	37:2 44:9,12,14
render 123:11	30:19 31:4 69:12	responsible 31:11	95:6 96:12,24	45:2 68:20 72:21
rent 72:3	73:25 117:15	75:16 90:4 117:20	97:24 100:3,4	75:4,5 119:9
rental 72:11 73:13	requirement 14:10	118:2	101:25 103:10,17	127:10
74:3 109:18	14:11 19:22 57:16	rest 66:2	104:11,22 105:8	run 29:23 31:12
rentals 73:13	76:11 93:10	restart 18:6	105:22 110:5	65:2 98:8 111:17
109:23	110:12 111:12	result 38:19 41:25	118:25 119:2	running 20:10,10
rented 71:25	116:16 118:7	54:13 56:17 74:11	122:11,18 125:8	48:25 89:2
renting 69:6	requirements	results 21:6	125:23 126:5,5,15	Runyan 2:12 24:5
repeated 11:16	29:25 42:17 56:19	return 10:4	126:17	24:13,17 26:3,6
replace 86:3	57:5 68:1 109:11	revenue 38:20	rigor 49:16	27:5,9 29:8 31:14
replacement 86:4	110:16,25 119:3	review 3:4 8:23	risk 25:23	32:2 37:9,14
replacements 86:4	123:21 126:12	12:4 21:12 25:2	road 61:2	
report 3:4,4 8:18	requiring 116:23	35:8 93:7	role 92:13	<u>S</u>
8:22,23 12:21	residence 64:13	reviewed 93:10	roll 76:3	sad 73:7 103:8
14:2,12 15:3	67:12,15 68:3,7	97:25 99:21	rolling 81:7	safe 13:5 14:20
31:25 32:5,5,17	71:24 76:10	119:15,16	room 123:17	47:10 48:18 50:1
41:11 107:17	residences 67:23	reviewing 103:18	roughly 99:14	57:18 66:18 69:15
108:19	75:2	103:19	rule 15:8,25 16:4	69:17 75:17 111:7
reported 127:5	residential 4:21	RFP 42:14	17:24 27:19,22,23	safety 1:3 2:2 7:2
Reporter 4:3 23:11	12:9 13:6 23:17	Ricky 2:3 3:13 4:15	28:3 29:16 30:14	14:12,18 33:6
127:2	25:7,9,11,21,22	4:23,24 5:3 91:18	33:17 34:18 37:18	38:15,17,20,22
reporting 1:15	26:2,9,12,16 27:7	92:24 93:24 94:22	44:15,17 54:21,21	39:4,8 46:12 48:2
127:12	27:13 29:2 31:7	95:11 96:17 98:3	54:22,24 55:1	48:3 50:9 55:16
reports 70:17	64:5 65:22 70:11	98:15 116:8	63:20 64:14 65:15	57:23 60:13 64:13
represent 4:20 6:4	70:14,23 71:3,7	117:12	65:19 66:5,10	64:17 65:20 66:14
6:23 7:3,13	71:23 73:8,21	rid 107:2	69:22 70:19 75:16	66:18,20 68:1
105:12 112:25	74:21 75:8,13	ride 69:16,19	77:8,9,11 81:25	69:24 78:23 79:3
117:19	82:18 101:4 102:3	riding 126:2	84:2 96:8 102:5	79:4,9 80:5 92:10
representative 5:18	102:24 104:4	right 5:5,15 15:11	110:13,17 112:16	97:2 124:3,5,8,18
5:21 6:11 7:4	residing 127:3	16:13 22:12,18	117:15,25 118:23	124:25 125:23
represented 99:25	resonates 43:6	29:13 30:20 32:14	rulemaking 33:9	126:1
representing 4:25	response 6:15 8:14	34:16,21 36:18	33:14 34:15 44:8	salaries 39:6,9,22
5:25 6:7 55:20	10:15 12:2 14:23	37:21 41:1 42:12	44:24 52:13,13	41:17
114:10 115:19	20:16 35:13,21	43:22 45:6 47:15	53:13 54:14 55:2	sale 76:3,15,17
represents 46:12	36:20 43:4 45:8	47:21,24 48:3	56:14 96:9,23,25	77:17,24 78:13
reputable 66:16	58:18 94:1,8,14	50:1,12,14 56:13	97:7,17 102:21	sat 70:12 103:6
			<u> </u>	<u> </u>

111 10 10	10.10.10.21			G 1 02 16
111:18,19	second 9:19 10:21	serious 64:12,17	75:1	Sparky 82:16
saying 36:3 47:7	11:3 74:13 88:23	65:6	sir 9:11 29:12	speak 51:7 68:8
48:4 57:17 66:13	secondly 41:2	serve 17:1	sit 100:14 106:25	71:5 77:3 78:20
78:8 110:19	77:17	served 127:19	site 16:8 21:12	123:6
111:21 114:12,22	secretary 115:9	service 13:7 19:13	sitting 9:10 92:19	SPEAKER 91:21
says 27:14 28:18,18	Secretary/Chief	67:17 93:11	situation 12:18	91:23
29:17,19 30:3,3,6	2:4	services 33:6	65:5 66:11 74:17	SPEAKERS 2:10
30:11,13,14 31:15	Section 23:16 25:21	session 52:2 84:18	situations 47:23	speaks 65:19
49:2 81:5 82:12	29:1,16	84:18,21 87:3	116:22	spearheading 24:7
87:21 102:6 113:4	sector 39:19	set 38:4 78:21	six 11:5,13 116:24	specialist 99:8
scenario 50:7	securely 127:19	89:22 127:21	118:4,4	specialists 24:5
scenery 72:5	see 9:6,21 11:7 12:3	setback 73:2	skin 113:17	90:5
scenes 54:2	14:15 15:20 16:9	setting 118:24	skipping 40:9	specific 53:14
scheduled 9:13,24	17:7 18:19 19:15	seven 45:13 81:22	sliding 108:15	78:23 99:19
56:22 90:14 91:15	20:2 26:4,13	severely 64:23	slightly 85:5	specifically 37:24
91:16	33:16 34:13,17	share 55:14 125:17	small 70:14	118:6,23
scheduling 97:8	35:3 58:5 61:12	she'll 43:24 62:4	smaller 115:24	specifics 14:5 65:14
scope 125:6	66:14 67:9 68:10	shelf 59:20	118:2	spelled 99:6
scorecard 3:4 8:23	76:22 82:25 93:8	shenanigans 89:15	smiling 32:3 82:23	spend 30:22,22
9:1 11:25 12:4	96:18 119:24	shift 49:3	82:25	109:21 120:17
Scott 2:3 3:13,15	122:15 123:25	short 19:11	smooth 17:10,11	spending 36:14
4:19 6:25 13:24	seeing 50:3,5,7,7,9	shot 76:15	smoother 17:16	spent 86:17
24:13 29:11 36:24	66:3 67:21 70:16	show 11:17 16:18	software 126:4	Spokane 6:11
37:4 43:20 48:19	70:17	116:24,25 117:16	sold 5:7 70:2	63:10 78:15 85:15
51:9 54:20 60:20	seen 10:12 82:6	showed 10:20,20	solicited 85:10	spoke 38:6
70:8 73:20 76:2	83:13,17 85:4	showing 9:17,18	solutions 36:8	sponsor 43:9
80:14 84:4,6,15	97:20 124:14	shown 11:14	109:9	spot 37:13 64:23
84:24 85:2 87:19	self-sustain 19:23	shows 9:3,13 10:5	solvent 19:25	83:15
88:21 90:13 91:23	self-sustaining 20:6	10:24 11:11,13	somebody 12:19	spread 118:10
105:19 111:17	20:13	66:24	60:7 76:4,10 77:1	staff 39:6 125:14
112:23 125:2	sell 71:11 77:21	side 7:18 46:19	116:18 117:6	stakeholder 3:12
scrambling 123:10	sells 76:4,10	82:18,19 89:23	soon 98:12	36:15 37:5 41:6,9
screen 9:6 16:5,7	seminar 17:5	120:21	sorry 7:10,16,20	80:22 81:18
66:24	send 35:9 42:15	sign 116:20	9:8 20:20 58:6	stakeholders 3:17
screens 71:14,15	77:16 88:3 90:14	signal 65:2	61:6 99:4 116:9	4:21 21:21 33:21
se 26:6	91:15 96:3 98:3,6	signatures 88:1	sort 5:8 74:21	34:12 35:17 41:7
sealed 108:20	112:11 126:9	signed 112:9	99:15	42:20,21 46:13,23
127:19	sense 45:4 49:1	signs 11:22	Sound 6:4 108:23	47:3,19 50:11
seals 108:15,16	90:12 101:4,11	sill 29:23 30:5	South 1:16	51:5 53:24 55:16
Seattle 1:20 2:13	106:11	sills 29:15	space 25:20 26:25	59:9 66:8 88:4
3:10 47:16 61:25	sent 31:19 91:14	similar 22:12	27:6,13 28:23	89:12 99:10 105:4
62:20 63:11 78:14	sentiment 69:18	simple 96:7	29:1,17,19,20,20	113:16 119:13,18
85:15	September 71:13	single-family 71:24	30:1,4,7,10,11,15	119:20,23 121:5
Seattle's 61:10 63:4	series 19:15	72:2 73:21 74:2	64:15 74:15	stakeholders'

50:21	106:7 113:10	80:7 96:19 102:24	35:16 36:13 39:25	T
stalling 122:5	stated 85:5	105:6 107:3	40:14 48:17 52:3	table 96:11
stand 64:24	statement 15:22	110:18 111:9	53:1,7 55:8 57:22	tabs 15:19
standard 30:5	33:20 35:6,21	style 66:1 68:11	59:21 60:6 63:1	TAC 16:14 17:1
standards 25:17	statements 51:13	sub 51:3	63:12,24 66:17	63:13 104:24
113:19,20	80:12 119:13	subcommittee 3:12	68:10,16,25 69:9	119:15,25
standing 28:8,9	states 64:19 70:22	3:14 47:3 48:10	69:14 72:13,24	Tacoma 1:16
standpoint 28:2	71:1,2 100:6	51:3 80:16,21	73:5,10 75:10,16	take 12:22 18:10
start 4:14 8:6 16:10	statewide 9:22	81:8,9,16 83:6,9	75:19,21 76:9	24:17 40:12,20
17:18 19:2,4 34:2	stating 121:20	84:8 85:10 92:24	79:6,18,20 83:15	45:10 53:20 59:10
42:23 45:11 95:16	statistics 70:17	93:1,4 94:5,19,23	85:17,21,25 86:9	67:22 73:25 75:10
started 10:18 16:15	status 3:12 14:16	98:17,24 99:9	86:12,18,23 87:20	96:2,11 99:14
19:19 34:7 54:11	31:25 32:5 68:6	101:10,22 103:18	88:16,20 89:18,24	100:24 102:2,3,6
100:12 103:3	69:9 70:5 80:21	106:8,23 109:5	91:9 95:10 97:23	102:23 105:20
starting 11:7 22:20	124:10,10 125:8	110:10 119:8	97:25 98:1,9	114:4 118:16
39:24 80:9 95:17	statute 71:23 72:16	122:15	99:18 102:8,20	120:21 123:19
99:21 120:19	72:20 75:4 81:5	subcommittees	103:13,20 104:13	taken 1:14 15:13
starts 21:8	81:25 83:3,25	120:14	104:15,17 105:22	18:14 19:11 22:13
state 1:1 4:3 6:18	85:20 102:5	subject 38:25 68:17	106:1,23 109:10	23:17 35:13 45:15
7:25 12:9 14:1	step 4:17 53:4 72:7	122:4	110:24 112:14,18	52:9,15 54:6
15:7 20:10,12	72:8 73:3	submit 17:2,9 25:1	112:25 113:10,18	81:22 89:7,24
23:8 25:15,18	stepped 50:23 63:7	36:10 46:7 47:18	115:18 116:2,5,10	115:5 118:16
26:9 28:18,18	92:18	106:16 119:22,23	116:12 117:18	takes 16:3 18:15
30:24 35:14 36:15	stepping 61:3 63:16	submitted 35:25	119:6,10,11 120:3	21:6,7 53:14 75:5
39:12 46:19 47:5	84:7 92:8	39:12 112:16	121:12,18,22	118:14,17
47:16,22 48:2,6	stick 62:23	success 118:24	123:11 124:6	talk 4:11 7:25 8:11
49:14 51:6,16	stop 58:1 82:15	successful 13:1	125:25	10:16 15:2 20:18
63:13,25 64:11	87:6 93:15	39:11	surprise 111:8	23:8,9 31:5 32:15
65:16 66:6 67:5,8	stopping 54:12	sufficient 117:1	surprises 22:23	37:24 40:3 45:3
67:11 68:14,18,24	123:23	suggest 26:11 96:11	86:18	46:2 48:15,16
69:16 71:21 72:7	strategic 44:19	suggestions 114:2	survey 21:5,6,9,12	51:2,3 56:6 61:9
72:13 73:10,11	97:7	Suite 1:16	surveys 22:20,22	65:13 67:3 78:25
76:11,23 78:16	stream 60:14	superfluous 107:3	sustainable 19:24	80:16 82:4 84:8
80:6 92:12 93:4,8	streamline 59:13	supervisor 115:9	21:1	94:25 98:17 99:19
93:9,15 94:4,18	streams 55:22	115:11	Sven 76:21	111:9 122:9
95:23 100:1,6	Street 1:16	supplier 71:12	switch 118:8,8	talked 31:20 35:19
106:5,17,20	strike 52:18	supply 82:20	synopsis 46:7	37:2 48:8 63:8
108:22 109:10	strikeouts 15:13	106:20	system 20:2,25 41:3	64:18 89:9 104:2
110:24 111:1,6,8	structure 97:5	support 48:11	41:4,8,9,20 42:18	108:9 109:17
111:10 116:16	stuff 8:4 15:12,13	supposed 75:7	42:21 43:9,13	110:8 111:22
123:1,2,12,21	17:12 18:11 19:24	' '	44:21 65:9 118:18	117:11
125:9,13 126:2	54:3 59:12,17	sure 17:8,10,14	121:17,19,21	talking 7:7 13:18
127:3,10	61:21 62:7,18	19:17 20:17 23:2	126:4	27:12 36:1 37:15
State's 35:24 38:19	65:12 66:17 76:23	24:8 25:3 34:19		42:11,23 45:11
				l

54:4 56:8 63:17	121:23	123:16	85:22 89:7 96:16	111:2 120:17,18
93:21 100:10	terms 127:13	things 4:12 9:13,24	106:3,11,13,13,20	122:12,22
101:6 110:6,9	terrible 12:12	9:24 10:5 11:10	107:6,6,19,20	timeframe 54:18
116:21,22 121:13	13:10,12	11:21,22 12:23	108:9 110:11	timeframes 24:19
121:24	test 68:15 100:14	13:10 14:13,17,19	111:8 113:9,14	timeline 34:9 55:13
talks 9:22 10:7 15:3	103:15 106:19,21	15:14 16:12,15	116:17,25 117:3,6	122:3,10 126:3
15:21 19:7 29:14	106:22,25 110:14	17:6,12,22 18:1	117:9,10,10,17	times 19:18 67:19
29:16 30:6,6,9	118:17	18:13,13,14,21,23	119:22 122:5	74:23 98:20
87:9	tested 103:24	19:11,14 20:4	thinking 87:13	113:21
tamper-resistant	108:18	21:2,7,15,16	101:2	title 63:1
30:9	testimony 33:20	22:23 23:1,15	thinks 32:7 114:5	titled 121:18
Taylor 2:12 36:24	34:22,23 35:5,22	30:10 31:19,20	126:10	TK 5:6,10
36:25 37:12,24	52:9	32:1 39:8,23	third 10:22 11:3	TKE 5:1 116:13,24
38:10 43:5,19	testing 69:12,14	41:12 44:4,23	88:23	118:3
44:11 51:9 54:16	106:1	47:10 48:18 49:23	Thompson 2:5 3:15	today 7:7 33:7
54:20 56:2 58:1,4	tests 100:24	50:1,1,18 52:9	5:20 107:15,15,22	48:20 51:13 93:16
58:8,13,16 60:20	thank 32:10 33:10	58:20 63:8 64:1	thorough 14:18	93:21,25 123:6
73:19 80:13 84:4	36:21 37:20 44:5	67:9 70:3,6 72:15	thoroughly 98:1	today's 6:13 66:3
86:22 88:12,14	48:19 53:25 57:3	72:21 73:7,14,25	thought 7:10 74:4	told 78:12
89:3 90:13 91:11	58:11,15 60:4	75:19 77:6 78:12	83:10 101:7 116:9	tools 31:17
92:4 96:21 97:12	91:24 92:23 95:5	80:5,19 81:24	three 11:2 99:14	top 16:6,7 34:5
97:14 121:12	98:14,16 105:16	83:5 84:6 85:3	throw 9:20 111:3	42:10 66:24
122:3,20 125:1	116:7 120:12	86:13 87:10 89:16	thrown 82:23	topic 56:6 61:9
TC 97:10	121:19 124:8	89:18 92:20	thumbs-up 86:23	114:17
team 48:24 97:23	126:14,18	100:15 101:20,25	ThyssenKrupp 5:6	topics 56:5
98:8	thanks 6:25 7:4	105:3 110:7	5:7,10,11 65:9	tossed 74:22 104:15
teams 1:4 22:21	23:13 36:22,24	112:10,13 113:14	ticket 21:11 24:22	104:16
tech 13:7 24:5 90:5	38:10 45:14 51:9	113:24 114:23	tied 20:11	total 9:16,25
technical 59:16	51:10 80:13 98:15	116:4 119:21	tight 86:13	totals 11:12
65:17	98:18 108:4 119:3	122:13 123:5,7	till 61:23	touch 38:13
teed 84:5	122:21 125:1	124:15,21	time 10:10 11:18	touched 37:25
Tel 1:17	126:18	think 6:12 16:3	16:4,25 17:11	tough 60:23
tell 13:8 25:25	thereof 127:17	22:16,16 23:11,21	21:9,23 22:10	track 4:13 44:25
67:16 81:19 83:20	thin 89:2	23:23 27:5 28:25	23:8 28:3 34:16	tractions 109:3
84:10 124:24	thing 5:9 13:21	29:5,7 30:19 31:8	35:17 36:14 49:12	tragedies 67:20
telling 49:25 57:16	15:2 16:6 26:11	32:2,4,4,16 33:7	50:10 52:15,22	train 89:5 106:21
78:2 83:8	30:20 34:19 39:17	38:10 43:6 48:8	53:9,14,20 54:5	trained 31:21
temporary 46:18	47:24 49:3 50:12	48:13 55:4,7 56:9	54:13 76:20 83:9	106:24 107:1
100:9 116:17,20	50:14 57:14,18,18	60:20,24 70:22,24	83:24 86:17,17	training 22:21
ten 45:24 100:5	59:15 60:11,23	72:7,12,19 74:4,5	88:9,24 91:14,15	106:18
tendency 23:9	62:13 65:22 70:25	74:17 76:9,16,20	98:22 100:1	trajectory 50:5
tenets 50:9	74:21 80:15 89:9	77:1,4,4,18,24	104:16,24 105:5	transcript 1:4
term 25:8	99:19 100:2 103:2	78:5,14,14,16,17	105:16 107:18	127:7,8,18
terminology 30:11	108:8 110:6,19	82:3 83:7,10	109:22 110:17,21	transfer 87:10

	l		 	l
transferred 18:21	17:20 35:20	unique 16:22	vendors 42:15	86:13,16 87:24
59:18	tzar 32:12	unit 27:20 68:1	126:8	102:19 113:4,8
transformer 56:7		units 66:6,21	verbiage 28:16	114:13 119:9
Transit 6:4	U H G < 4 12	unsafe 27:25 47:1	version 15:10 16:16	127:11
transition 19:22	U.S 64:12	47:23	18:17	WACs 79:25 105:2
92:19	ugly 30:23	untenable 74:17	versus 39:19 44:24	wait 13:12 35:9
transparent 36:13	ultimately 111:24	upbeat 59:6	81:3	61:23 62:4 123:25
treat 50:6	112:19	upcoming 20:1	vertically 29:24	waiting 34:6 84:24
tried 76:14 81:24	unanimously 66:13	update 3:5,7,10,11	vetted 119:25,25	84:25 125:9
99:22	unanswered	14:25 16:18 17:4	viable 19:18 100:2	walk 77:11
true 58:16 100:23	123:13	18:9 19:5 33:3,8	101:3,8 103:21	want 4:12 17:8,10
127:8	unaware 115:6	61:25 63:20 64:8	104:13,18 109:12	27:17 28:22 31:7
try 7:23 8:2 20:24	uncomfortable	84:21 87:23	vice 2:3 4:25	37:7,12 38:20
21:18 43:20 47:25	90:8	updated 84:14	videoconference	39:18 40:12 41:10
104:17	underneath 12:10	116:4	1:4 4:2	41:12 44:6 45:10
trying 22:8 25:3	12:19	updates 3:7,12 33:1	view 35:25	46:20,21,25 47:7
31:17 32:11 39:7	understand 17:13	33:17 80:21 84:16	views 111:4	47:21,21 48:21
46:3 47:13 48:17	31:12 36:14,17	updating 33:14	violation 75:3,18	49:3 50:11,19
49:6,7 57:20	38:6 51:5 54:25	upfront 47:4 60:15	virtual 10:4 105:13	51:5 52:16,16,21
58:22 68:5,21	67:13 69:7,10	upgrade 43:10	voice 54:5	57:12 59:21,25
69:7,20 105:10	86:21 88:17 89:10	upper 10:2	voices 120:15	60:5,7,11,13,14
110:11 112:18,20	93:20 100:16	urgency 90:12	volume 10:6	61:15,16,22 62:21
120:11	106:21 111:15	use 5:9 75:1 85:20	voluntarily 46:25	63:1,21 64:2
Tuesday 4:1	112:15,16 115:2	86:2,3 95:20 98:5	voluntary 46:20	65:21 66:12,14
turn 21:5 67:23	120:3,10 125:15	116:13	vote 3:3,14 8:9 52:6	70:9,9,10 72:22
turned 25:10 28:19	understandable	uses 30:11	52:7,8,8 93:17	72:24 73:24 77:21
turns 32:8 123:25	86:9	usually 95:17	94:3	78:20 79:6,6,18
tweak 16:16	understanding	utilizing 55:22	voting 93:23,24	79:20 80:15 81:21
tweaked 103:24	29:2 63:25 64:5			81:21 83:15 84:6
twists 49:8	68:4 70:16,18	V	W	85:12,17 86:2,8
two 10:21,22 21:14	72:24 83:16,23	V 97:3	WA 1:20,20,20,22	86:18,18,20 89:4
24:23 38:14 39:3	85:18 86:19 87:23	vacant 41:19	1:22	89:10,24 91:6,6
56:5 63:10 71:8	understands 55:24	vacation 109:18	WAC 14:10 15:6,8	94:3 96:21,23
77:6 80:10 81:1	82:24 85:25	vaccinated 125:4	15:11 16:12,13,17	97:20,22 98:17
84:6,7 87:10 88:6	119:11	vaccination 125:8	16:19 17:24 18:5	99:17 102:20
88:6 100:5 110:21	understood 103:3	vaccines 123:2	18:9,12,15 19:5	103:13 104:9
113:22 125:11	unfortunately	vague 118:25	21:11 22:8 24:16	105:22 106:1,11
two-year 21:9	12:17 61:11 65:5	valuating 114:23	26:7 28:14 46:16	106:11,12 107:1
type 12:23 51:23	79:2,3 83:14	value 36:15 104:8	52:12,17,18 53:1	109:21 110:19
69:11 78:24 79:3	100:1 103:8,23	values 114:18	53:5,6,8,12,16	111:3,14,14
102:1,2,11 103:11	104:7 105:7	variations 70:20	58:23 59:14,19,24	112:14,25 115:3,4
105:11 108:20	111:16	velocity 105:24	63:10 71:23 74:24	115:6 116:5,11
typed 127:6	UNIDENTIFIED	vendor 41:4,16	77:8,11 79:16	117:6 119:6,10,11
typically 11:19	91:21,23	42:18 126:10	81:5 85:22,25	119:19 120:3,4,4
J.F. T. T. T. T. T. T. T. T. T. T. T. T. T.				
	•	•	•	•

120.5 0 10 125.2	04.17.00.6.0	110.10.25 120.22	70.05	107.20 100.0
120:5,8,10 125:2	94:17 98:6,8	118:19,25 120:22	78:25	107:20 109:8
wanted 17:7 20:2	104:15 107:17,20	120:22,23,24	weren't 19:14,15	112:2 115:15
22:24 36:12 37:3	113:13 115:5	121:1,15,20,20	78:12	117:9 119:7
37:10,24 42:23	123:25 125:17	124:21,22 125:8,9	WHEREOF	122:15 125:22
55:2 58:17 75:21	we're 4:8 5:8,10 7:6	126:5	127:21	workable 31:22
76:2 81:15 82:7	8:6,16,17 9:20	we've 4:9 10:6,8,13	whip 82:20	109:9
83:2,5,19 88:16	11:7 13:18 14:17	13:22 20:21 27:21	Whoever's 38:8	worked 32:7 38:16
91:8 97:8 102:8	15:5 17:18 18:4,5	28:4 31:18,18	willingly 79:10	83:1,6,9 84:11
108:13 113:6	18:7 19:15 20:11	32:6 46:15 51:11	window 16:4,25	89:7
117:13 121:12,18	22:14,19 25:3,16	53:1,12 54:11	wipe 75:15	working 17:16 34:8
121:19,22 123:16	25:24,24 26:24	55:15 61:1 63:8	wiring 82:14	41:16 51:13 53:24
124:2	27:20 28:19 32:19	66:12,20,20 70:15	wish 11:10	57:5 58:22 59:11
wanting 47:5,10	34:6 39:7,24 40:8	70:25 73:17,22	wit 4:4	76:23 78:9,16
48:25 67:14	40:10,14,16 41:1	81:17,22,24 82:3	withstand 29:21	79:18 80:6 81:4
wants 25:20 52:20	41:3,23,25 42:1,2	83:11,17 84:18	witness 68:12	87:16 106:8
60:1 77:20 111:8	42:7,10,12,14,14	87:4,15,15 94:16	127:21	107:16,17 109:1
Washington 1:1,16	42:15,25 44:7,13	97:15 98:18,19	Wohlschlager 2:4	113:12 124:22
4:3 6:18 7:3	45:21,22 46:2,3	99:8,10,10,17,22	5:16,17	works 34:20 44:24
46:11 47:17 51:16	46:17 47:13 48:25	105:18 106:7	wonderful 58:20	123:6
66:7 67:8,11	49:6,11,20,22,22	108:9 109:16,16	116:1	world 57:17 72:3
111:1,7 127:3	49:25 50:7,7,9	110:7,9 111:5,16	Wood 2:5 5:24,25	86:7
wasn't 10:11 17:11	53:13,17,18,18	111:18 121:9,24	76:1,1	world's 5:12
17:13 21:20,20,23	54:10,10,12,12	weak 85:23	word 55:23 86:2,3	worries 61:5,7
36:7 101:8 103:23	55:11,24 56:6,16	weakened 111:12	wording 15:24	worry 40:2
104:7 116:10	57:19 59:1,1,2,8,9	wealthy 79:1	16:21 59:12,14,24	worth 80:10
waving 7:11	59:25 60:24 62:18	website 15:9,20	98:10	wouldn't 66:23
way 12:19 22:4,9	63:19 65:13 66:3	33:14 34:25	words 83:20	67:1 116:25
34:1 36:1 38:23	67:20 69:20 70:21	113:11 124:10	wordsmith 117:18	write-ups 21:2
48:23 49:5,8	70:21 71:11 73:3	week 33:16 90:17	work 5:1 10:6,7	writing 82:6 83:14
58:22 65:4 67:11	75:6,20 80:2,9,9	weekend 73:13	13:13 15:15 16:23	98:5
69:8 71:16 72:23	81:13 83:23,25	weeks 57:1	19:1 21:13,13	written 33:21 34:21
86:20 95:12,12	84:1 85:1,1,1,18	weight 104:8	25:17,23 26:2	35:5 103:23
105:7 112:11	85:20,21 86:11,20	106:17 119:14,24	36:8 39:18 41:10	wrong 12:23 46:22
Wayne 87:19 89:20	88:17 89:15,15	120:2,5	41:16 42:22 43:20	65:21 115:16
90:15	90:8,9,10 91:4,10	weighted 36:16	45:5 49:18,19	wrote 47:6 81:6
Wayne's 84:12	93:20,24 95:6	welcome 3:2 4:6	52:15 53:23 56:11	www.capitolpaci
ways 22:1 78:4	97:1 99:19 101:4	63:18	57:6 59:19,20	1:24
we'll 4:11,11 15:4	104:11,11,16,22	well-written 46:9	62:6 63:12 65:24	T 7
19:17 20:5,7 23:1	105:5,8 106:3,4	47:20	67:15 72:17 76:22	X
29:3 30:20 31:5	106:13,15 107:16	Wells 108:11,13,23	81:4 85:22 86:11	Y
31:21,22 33:25	107:22,25 108:8,8	· · · · · · · · · · · · · · · · · · ·	89:19,20 94:18	veah 5:6,16 13:25
45:3,13 46:19,21	109:11 110:11,11	went 8:7 19:20	98:6,15,15,23	,
48:15 51:2 56:25	112:18,20 115:8	28:11 41:7 46:19	99:16 102:11,23	14:4,7 24:14 29:8
63:14 86:23 88:2	115:11 116:12,21	53:5 74:4 77:9	103:1,17 104:23	38:10 44:11 73:19

			_	
78:20 90:13 109:2	107 3:15	16:10,19,21 17:4	30-day 16:4,25	8
117:22 121:12	11:52 126:20	18:1,2 62:19	303 1:16	8 3:3 100:11
year 9:3 10:9,17,19	110 3:17	63:14 93:6	308-14-130 127:11	81 3:12
10:22,23 11:3,17	12 3:5	2020 10:18 37:16	30th 56:5	
38:2,2,12,13 39:5	121 3:17	40:5	31st 33:13,16	9
39:5 40:5,8,9,10	127 1:5 127:8	2021 1:6 3:3 4:2 8:9	33 3:7	9 3:4 100:9
40:15,16,19 42:4	15 3:5	10:17,19,19,22,23	330-0262 1:22	9:01 4:2
42:4,9 72:14	16 73:3	15:6 127:22	352-2054 1:21	90 90:11
81:23 113:21,22	16d 7:18	2022 22:20 40:20	360 1:21,21,22,22	93 3:13
121:16	17 1:6 4:1 40:21	41:24 52:2 87:4	373-9032 1:22	94 3:14
years 15:15 21:14	41:23 42:2,6	95:17 122:5	38 3:8	98405 1:16
24:22,23 27:12	121:16	2023 87:3 126:5,13		99 3:14
38:16 39:10 42:1	17.1 63:14	2030 1:14 127:24	4	9th 1:16
43:1 54:8 64:14	17.1/B44 26:11	206 1:21	4 3:2,9 45:11,19,22	
65:7,16,23 66:12	17.3 23:15,18 24:16	21 40:9,10,15 97:3	45:23 46:13 47:4	
70:12 76:15 77:8	24:18 25:11,20	21B 40:1	49:18 50:6 54:4	
110:21	27:6 30:17 31:13	22 40:8,16	57:5,7 64:20,22	
yeas 101:1	32:15 37:10,15,16	23 40:19 42:9	65:19 104:1	
yelled 13:7	37:17	121:16	45 3:9	
Yep 54:16 58:3	18.1 4:22	24 42:4	5	
89:3	18th 125:3,5,24	25 42:4 70:12		
young 65:6	19 7:14 63:11 85:13	253 1:17,17	5 3:11 25:19 26:23	
	19.04 90:24	270 4:21	42:5 63:20 64:8	
<u>Z</u>	19.22.8 82:7	28th 126:5,13	64:15 70:19 72:25	
zero 10:25	19.28 83:3,24 84:14	296-96-01045(2)	74:15 78:3,4 5.08 40:5	
Zoom 105:10	84:16,21 91:4	74:24	5.7 46:2	
Zurlini 92:6	19th 40:20	29th 127:22	5.79 40:17	
0	1st 15:8 16:1 19:4	3	532-7445 1:21	
	33:13 34:6 114:13		550,000 31:7	
1	2	3 3:11 25:19 26:22	564-8483 1:17	
1 1:5 22:20 31:21	2 101:14,14	63:20 64:8,14	564-8494 1:17	
71:13 99:21	2-by-6 73:1	70:19 72:25 74:15 78:3 103:3		
100:10 104:20	2-by-0 73.1 20 3:10 70:12	3-5 27:19,21,24	6	
127:7	2000s 86:15	28:2,10,23 37:18	62 3:10	
1/2 29:23	2004 90:24	64:14 65:15 66:10	622-9919 1:21	
10 23:16 25:21 29:1	2010 103:12	69:22	64 3:11	
37:16 42:6	2010 103.12 2015 37:17	3/4 64:20 65:19	675 23:18	
10.1.4.2 29:14	2016 16:19,22	3/4-4 27:23 29:16		
10.4 46:15	65:18 93:5 103:12	30:14 31:8 66:4	7	
10:00 45:13	2018 16:13 18:12	71:10,15 73:4	7 78:3	
100 41:22 81:18	19:20 20:23	3/4-4s 37:15	70.87 74:25 82:14	
101 53:15	2019 3:5 12:25	30 17:20 61:10,25	70.87.200 46:16	
102 53:16	14:25 15:3 16:2	62:20	705 1:16	
103 53:17			75 29:21	
	I	I	<u> </u>	1