DEPARTMENT OF LABOR AND INDUSTRIES STATE OF WASHINGTON

ELECTRICAL BOARD MEETING
TRANSCRIPT OF PROCEEDINGS
VIA MICROSOFT TEAMS

January 27, 2022

Page 1 to 47

Taken Before:

SUE E. GARCIA, CCR # 2781, RMR
Registered Merit Reporter
of

Capitol Pacific Reporting, Inc.

2401 Bristol Court SW, #C-103, Olympia, WA 98502
Tel (360) 352-2054 Fax (360) 705-6539
Toll Free (800) 407-0148

1	INDEX	
2	BY:	PAGE
3	Item No. 1 - Safety Message	5
4	Item No. 2 - Approve transcript from 10/28/21 meeting	8
5	Item No. 3 - Appeals	9
6	a) Mr. Electric of Clark County	9
7	b) Advanced Drilling, LLC, and Robert Laymon	9
8	c) Leonard Tobin	10
9	Item No. 4 - Dept/Leg update, Lorin Lathrop	10
10	Item No. 5 - Temporary Allowances - Trainee classes	13
11	Item No. 6 - Secretary's report, Wayne Molesworth	15
12	Item No. 7 - Certification/CEU quarterly report	42
13	Item No. 8 - Public comment re items not on agenda	43
14		
15		
16		
17	(phonetic) - name spelled phonetically, spelling not	
	verified	
18		
	(as read) - not an exact quotation of document,	
19	paraphrased or not verified with source do	cument
20	(audio disruption) - digital platform audio feed break	
21	(extraneous noise) - background noise interrupting aud	dio
	feed	
22		
23		
24		
25		
		2

1	BE IT REMEMBERED that an Electrical Board meeting was
2	held on Thursday, January 27, 2022, via Microsoft
3	Teams, at 9:01 a.m., before CHAIRPERSON JASON JENKINS,
4	BOARD MEMBERS, ALICE PHILLIPS, IVAN ISAACSON, MIKE
5	NORD, DYLAN CUNNINGHAM, DON BAKER, DOMINIC BURKE, JACK
6	KNOTTINGHAM, RYAN LAMAR, and JAMES TUMELSON; TECHNICAL
7	SPECIALIST LATHROP; and SECRETARY MOLESWORTH. Also
8	present was ASSISTANT ATTORNEY GENERAL BENJAMIN
9	BLOHOWIAK, representing the Board, and BETHANY RIVERA,
10	Board assistant;
11	WHEREUPON, the following proceedings were had, to
	wit:
12	
13	* * * *
13 14	* * * *
	* * * * * CHAIRMAN JENKINS: So I guess we'll go on
14	
14 15	CHAIRMAN JENKINS: So I guess we'll go on
14 15 16	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately
14 15 16 17	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State
14 15 16 17	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State Electrical Board meeting to order.
14 15 16 17 18	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State Electrical Board meeting to order. Thank you, everyone, for attending.
14 15 16 17 18 19	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State Electrical Board meeting to order. Thank you, everyone, for attending. And as a reminder and for everyone using this
14 15 16 17 18 19 20 21	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State Electrical Board meeting to order. Thank you, everyone, for attending. And as a reminder and for everyone using this platform for the first time, please mute your mics
14 15 16 17 18 19 20 21	CHAIRMAN JENKINS: So I guess we'll go on record. It is January 27th at approximately 9:01 a.m. I'd like to call the Washington State Electrical Board meeting to order. Thank you, everyone, for attending. And as a reminder and for everyone using this platform for the first time, please mute your mics unless you're speaking. If you're on the phone, it is

1	And then, lastly, please speak your name and
2	position before speaking so the court reporter can make
3	a good record.
4	And at this point, if the board members would
5	please unmute your mic so we can do a roll call.
6	First of all, Vice-Chair Alice Phillips.
7	BOARD MEMBER PHILLIPS: Here.
8	CHAIRMAN JENKINS: Board member Ryan LaMar.
9	BOARD MEMBER LaMAR: Here.
10	CHAIRMAN JENKINS: Board Member Ivan
11	Isaacson.
12	BOARD MEMBER ISAACSON: Here.
13	CHAIRMAN JENKINS: Board Member James
14	Tumelson.
15	BOARD MEMBER TUMELSON: Good morning. Here.
16	Present.
17	CHAIRMAN JENKINS: Good morning.
18	Board Member Kerry Cox has been excused.
19	Board Member Mike Nord.
20	BOARD MEMBER NORD: Here.
21	CHAIRMAN JENKINS: Board Member Dylan
22	Cunningham.
23	BOARD MEMBER CUNNINGHAM: Here.
24	CHAIRMAN JENKINS: Board Member Bobbie Gray
25	has been excused.

1	Board Member Don Baker.
2	BOARD MEMBER BAKER: Here.
3	CHAIRMAN JENKINS: Board Member Dominic
4	Burke?
5	BOARD MEMBER BURKE: Here.
6	CHAIRMAN JENKINS: And Board Member Jack
7	Knottingham?
8	BOARD MEMBER KNOTTINGHAM: Here.
9	CHAIRMAN JENKINS: We also have Ben
10	Blohowiak, our AAG, on the line it looks.
11	And also our secretary of the board Wayne
12	Molesworth is also online.
13	And, for the record, we do have a quorum.
14	So moving on to our agenda items, we have
15	Item No. 1 as safety message. And I've kind of pulled
16	Wayne on this again to give a safety message for the
17	meeting.
18	CHIEF MOLESWORTH: I do.
19	So I'm going to hit on this a little bit. And I
20	know this is kind of a sensitive subject. But I just
21	got done flying down to Texas to visit a brand-new
22	granddaughter. And during that travel, you know, we
23	were required to wear the masks on the airplane. It
24	was a bit uncomfortable.
25	I want to make sure that people have gotten that

1 communication that bandanas on airplanes are not acceptable. You have to have a cloth mask or a surgical mask in order to fly.

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

2.2

23

24

25

You probably are safer in an airplane, from what I saw, than a lot of different modes of transportation just because of the circulation of the air. actually had signs up talking about that and -- you know, and why you should feel safe on an airplane.

And always my -- my suggestion is -- for safety is that do a home COVID test, if you can get them, before travel. Do one when you arrive at your destination. And to ensure that you didn't pick one up -- we're waiting until tonight because I'm here at home. we'll take one tonight to make sure that we didn't have any hidden symptoms.

And that way, the safety part of this is you're protecting those around you, other family members, other friends, so that if you were exposed at somewhere along the line, there's really not a good way to know, you know, off of an airplane. They don't have some of the same precautions for, you know, were you in the proximity?

But we flew without any interruptions. There was no -- no hostile people on the plane. Everybody was friendly. Everybody abided by the mask mandate.

it -- it was an enjoyable trip.

It's -- I think sometimes we put so much emphasis on "I don't want to do it" that we don't realize how easy it is.

And believe me, with a beard -- I created a new style called mask beard. It was rather interesting, but I won't show it to you.

But it was -- it was -- I felt safe. My grandkids felt safe when we got there, and we had a nice visit for the end of the day.

So just to kind of remember to take some sanitizer along. Clean your hands whenever you can. Wash your hands thoroughly, especially in the airports where you have multiple people. Your baggage is handled by people that might not be wearing gloves. When you pick it up, make sure that you clean your baggage off, as well, before you take it to your destination.

I think that was really what I wanted to talk about today, was just, you know, those different things that we need to do when we travel because we really don't want to limit our travel. We've got things that we want to go see, we want to go do. And we can't let something like COVID just stand in our way. But we have to abide by some of the rules.

So that was all I had for today.

1	CHAIRMAN JENKINS: Thank you very much. I
2	appreciate that.
3	(Interruption by reporter for
4	technical issue.)
5	CHAIRMAN JENKINS: Okay. There we go.
6	So we got the back online.
7	So moving on to Item Agenda No. 2, the approval
8	transcripts of last meeting, the chair would entertain
9	a motion to approve the Washington State Electrical
10	Board minutes of October 28, 2021.
11	BOARD MEMBER PHILLIPS: So moved.
12	BOARD MEMBER NORD: Board Member Nord,
13	motion.
14	CHAIRMAN JENKINS: We have a motion.
15	Do we have a second?
16	BOARD MEMBER PHILLIPS: Alice Phillips,
17	second.
18	CHAIRMAN JENKINS: We have a motion. We have
19	a second.
20	Any discussion?
21	Discussion I would have is, the very beginning of
22	your minutes, last time, Wayne, you mentioned about
23	flooding. And that was hitting the nail on the head.
24	We shortly thereafter we had a flooding. So maybe
25	it's not a good thing that you had kind of predicted

1	that happening.
2	All right. So any other discussion about the
3	minutes from the last meeting?
4	Hearing none, all in favor signify by saying
5	"aye."
6	(Chorus of ayes.)
7	CHAIRMAN JENKINS: Any opposed?
8	Motion passes.
9	Okay. Moving on to Item No. 3, we have three
10	matters on the agenda today we need to briefly address.
11	Firstly is Mr. Electric of Clark County, Citation
12	Nos. ECHBO00579, ECHBO00581, ECHBO00583, ECHBO00584,
13	and ECHB000585. This matter is current staying before
14	the Electrical Board. And there is federal litigation.
15	The parties have prepared a joint statement to the
16	current status of the litigation and sent to the Board
17	prior to today's meeting. I appreciate the parties in
18	a timely update.
19	I would ask that all parties to attended the
20	April April 2022 meeting to be prepared to have a
21	hearing on the merits unless the parties can show good
22	cause for the stay to remain in place prior to that
23	meeting.
24	The second matter we have is for Advanced
25	Drilling, with LLC, and Robert Laymon, Citation Nos.

1 ESIMZ00384 and ESIMZ00385. It has come to the Board's attention that the firm in this case is no longer represented. In order to -- in order for them to find 3 new counsel or to fully review the Department's 5 proposed order, this matter is also continued till the 6 April 2022 meeting. 7 So lastly, our last item here is concerning 8 Leonard Tobin, Citation Nos. ECHBO00970, ECHBO00971, 9 ECHB000972, ECHB000973, and lastly, ECHB000974. should be corrected numbers from the actual agenda that 10 11 was sent out. This matter is also going to be pushed 12 off and heard on the April 2022 meeting. 13 So this concluding our portion on the No. 3 of our 14 appeals. 15 Moving right along. 16 So our next item here is the Department 17 legislative update with Lorin Lathrop. 18 Are you available here online? MR. LATHROP: Yes, Chairman Jenkins, I am 19 20 here. 21 All right. I'll leave CHAIRMAN JENKINS: 22 the -- up to you. Go ahead. 23 MR. LATHROP: Good morning, everyone. 24 Lorin Lathrop, the electrical technical specialist 25 working for the Department with a few updates for you.

First, with the -- with the update for the
rulemaking on WAC 296-46B-995 for appeals to the Board.

We were able to get the CR 102 filed at the beginning
of December. We held the hearing on January 6th. We
had two members of the community call in and no one
left a comment. No one issued any written comments.

So we are moving forward with the filing of the CR 103 on March 1st. And the effective date for the update to these rules will be on April 1st. So everything there is moving according to plan.

The other thing is we are watching -- with legislative session going on, we have a number of bills that have been proposed that would affect the electrical industry.

Just to give you a brief update, we've got House Bill 1187, which is a bill to increase the scope of work for HVAC contractors to work on mini split ductless systems.

We have Senate Bill 5599, which is a technical-fix bill to help create some of the unintended circumstances from the apprenticeship bill that passed a few years ago to -- for journey-level certification requirements and exam qualifications.

We have House Bill 1831, which is a new requirement for electric-vehicle infrastructure

1 training to install electrical-vehicle chargers regardless of certification in the state, that they 3 would require this additional certification. And lastly, we have Senate Bill 5914, which is a 5 bill to remove the requirement for technical and --6 technical colleges and trade schools to be not for 7 profit. So it will allow for-profit schools to be 8 established in Washington. 9 And those are the things that we have on our slate 10 that we have been watching. 11 If the Board has any questions, I will do my best 12 to answer them. 13 BOARD MEMBER BAKER: Could you repeat the House Bill number for the mini split systems? 14 MR. LATHROP: House Bill 1187. 15 BOARD MEMBER BAKER: 16 Thank you. 17 CHAIRMAN JENKINS: Any other board members 18 have any questions for Mr. Lorin Lathrop? 19 I'm kind of excited personally to see that the --20 we're getting some of the adjustments from the 21 apprenticeship bill hopefully come through because I 22 know there's some hiccups that we're running into with 23 that. I haven't really gotten a chance to look at the 24 bill. I'll be looking at it before next meeting. 25 Same with the EVITP. That's been around for

1 actually quite a while now. So I'm curious to see what happens with that, too, personally. Any other questions or comments for -- from Lorin Lathrop? 5 All right. Well, hearing none, we'll move on to 6 Item No. 5. Thank you very much for your time Lorin. 8 appreciate it. 9 MR. LATHROP: Thank you. 10 CHAIRMAN JENKINS: Moving on to temporary 11 allowance for basic training classes, Mr. Wayne 12 Molesworth, please. 13 CHIEF MOLESWORTH: Good afternoon, Mr. Chairman, board members. This is going to be a 14 15 short report on this. 16 We actually notified through the newsletter that 17 the allowances we were having for online basic trainee 18 classes was coming to an end as of March 31st. As of 19 March 31st all trainee classes must be done in 20 person. So that's -- that's short and sweet. 21 We feel that we've gotten to that point and talked 22 with others about their ability to be in person. 23 it seems like people are ready to go down that path. 24 So . . . 25 Are there any questions?

1	CHAIRMAN JENKINS: Just maybe a slight
2	question.
3	Have you heard anything, have any kickback from
4	trainee programs that are concerned about this change
5	or that are unable to meet this requirement?
6	CHIEF MOLESWORTH: Yeah. I have not heard of
7	any kickback as of yet. We're giving them close to
8	three months, it appears. And so there should be the
9	ability to bring that into line fairly easily, I would
10	think. And I know that a few have actually been
11	preparing for a while. So
12	CHAIRMAN JENKINS: Thank you.
13	Anybody from the Board have any questions
14	concerning the temporary allowances for basic trainee
15	classes?
16	Have a quiet meeting. Okay.
17	BOARD MEMBER PHILLIPS: I have a question.
18	CHAIRMAN JENKINS: So moving on
19	BOARD MEMBER PHILLIPS: So the in-person
20	classes, I assume they're going to be following all the
21	COVID protocols and mask mandates and N95 or what is
22	it? KN95 all of that stuff.
23	CHIEF MOLESWORTH: Yeah.
24	BOARD MEMBER PHILLIPS: Okay.
25	CHIEF MOLESWORTH: So we don't have control

1 over that from us. That's a state mandate. And so I would assume that the providers are going to have criteria for their classes in order to attend in 3 person. That's going to be probably by provider. 5 may be more stringent than what the state requires. 6 But we don't -- we aren't regulating that action. 7 BOARD MEMBER PHILLIPS: Thank you. 8 CHIEF MOLESWORTH: Yep. 9 CHAIRMAN JENKINS: Thank you very much, Alice. 10 11 Anybody else have any questions concerning that 12 for Wayne? 13 All right. Hearing none, I guess, Wayne, we're on to Item No. 6, the secretary's report. 14 15 CHIEF MOLESWORTH: Okay. Bring that up over 16 here. All right. Well, good morning again. And my 17 18 name's Wayne Molesworth. I'll be reading the 19 secretary's report into the record as of January 27, 20 2022. 21 As far as the budget goes, the electrical fund balance on December 31, 2021, was 11,000 -- or 22 23 11 million -- sorry -- 981,696, which is about five 24 times the average monthly operating expenditures. 25 average monthly operating expenditures for second

quarter of Fiscal Year 2022 were \$2,233,316 compared to
\$2,443,286 for the same period last year, which is a
decrease of about 8.6 percent. Average monthly revenue
for FY 2022 was \$2,448,607 compared to \$2,380,593 for
this same period last year, an increase of about
2.8 percent.

January 2022 customer service had -- 42,348

permits were sold last quarter. That's 99.7 percent

for 400 -- or 42,221 were processed online, which is

the same from last quarter. 99.9 percent of contractor

permits were sold online, which is consistent with the

previous quarter. Homeowners online sales from this

quarter is 97.3 percent, which is a .4 percent increase

from the previous quarter. Online inspection requests

were 81.3 percent, which is a 1.1 percent decrease from

last quarter. During this quarter customers made

95.4 percent of all electrical-license renewals online,

which is the same for last quarter.

Key performance measures.

2.1

2.2

The percent of inspections performed within 24 hours of request, the goal is normally 86 percent. In FY 2021 we had 76 percent, and 2022 was also 76 percent.

Percent of inspections performed within 48 hours of request -- excuse me -- were -- FY 2021 were

1 88 percent and again in 2022 were 88 percent. So not a lot of fluctuation in those.

Total inspections performed we had 66,874 in this quarter of 2021 and 61,627 in 2022. This is a reflection in the decrease in the number of staff we had and the number of inspections that were requested during that period of time. Also, it reflects the VEI inspections, which is next.

Virtual electrical inspections, VEI, performed in 2021 was 2,445. In 2022 for the same quarter was 5,770.

VEI is having a very strong impact going into this year. Because of our lack of staff and our vacancy level we're seeing a lot of contractors buying in and participating in the VEI program.

Number of focused citations and warnings, contractor licensing, worker certification, no permits, failing to supervise trainees, the anticipated total number is 4,136. Actual numbers from FY 2021 were -- the field was 473, ECORE audit was 1,490, for a total of 1,963. Change in FY 2022 in the field was 249. ECORE audit was 797 for a total of 1,046.

This is a pretty steep change from same quarter last year. Some of the reasoning behind that is that we were down several staff in ECORE. ECORE was also

helping licensing with their auditing of different documents in order to ensure that our contractors and electricians were getting their licenses timely and that our trainees' affidavits were being reviewed.

They were a great help. That assistance that they were giving licensing will come to an end March 1st, and we should see a rebound.

Also, we were short almost four inspectors in ECORE for a good period of time. We're down to one vacancy right now.

And we've also created a relationship for compliance with the City of Seattle where we're working with one of their inspectors that's doing compliance.

And the state processes those citations, writes the citations and prosecutes them. The City of Seattle develops an evidence package for us. So there is a little bit of overlap there. We're looking at increasing the ECORE program by a couple of inspectors.

So line 6, inspection stops per inspector per day, this is just a workload indicator. It was 11.1 last year, and it's 12 this year. So emphasis has been on getting more inspections done, trying to adapt in order to cover for the vacancy rate that we currently have.

Serious electrical corrections that would result in disconnection, there were 9,916 last year. 800

and -- 8,941 this same quarter this year.

Turnaround time for average plan set reviewed, goal is less than 1.6 weeks. Last year it was five days. This year for this quarter it was three days.

They've been doing a wonderful job of plan review. We have really made a lot of good decisions in plan review. And they're absolutely turning out jobs in a very timely fashion. We've been getting a lot of good comments from our customers.

Plan pages reviewed, 1,249 last year, 985 this year.

Okay. Licensing, citations, amusement rides, appeals, continuous improvement is still at the top of our priority. We have been in the process of hiring and continued training of staff to support the workload.

We have filled two vacancies. With many the field offices still closed, licensing staff continues to work on influx of mailed documents. The field service locations are no longer assisting with licensing phone calls.

The licensing team is working together and has implemented a schedule that provided focused time to help on licensing workload and focused time answering phone calls. This schedule has been paramount in

helping the team manage the workload and continue to
meet customers' needs by being available for phone
calls.

The licensing backlog is at 352 documents with the oldest date of 12/20 am.

I do want to make a comment here about licensing. They have spent an enormous amount of time developing different processes and identifying those processes that were standing in our way of actually fulfilling our customers' needs. And I think they've done a great job by having focus time for document processing so they're not answering the phone while they're trying to do other work.

And the -- only a couple months ago that backlog was at about 1300. And so they've come a long way clearing the backlog and keeping up with new documents coming in. We've been really happy.

And our staffing is now back up to the level it was in 2011. We've been short between two and three staff completely during that period of time. And this just helps our stakeholders get their licenses and their certificates renewed in a timely fashion. And we can't be happier about that.

There are no new testing labs.

25 And at this time I would ask if there was any

1	questions I could answer from the Board about the
2	secretary's report.
3	BOARD MEMBER BAKER: This is Board Member
4	Baker. I've got a serious of questions for you, Wayne.
5	So we'll start with so the 24 hours, the goal
6	is to be perform the inspections in 24 hours. Could
7	you explain just for the record, is that 24 24
8	working hours or actual clock hours?
9	CHIEF MOLESWORTH: So it's 24 clock hours.
10	Right? So it's it's from the time that inspection
11	is requested. That's when the clock starts on it, and
12	it goes from there.
13	I want to elaborate a little bit on the 24-hour
14	point. That's not the mandate. The mandate is within
15	48 hours. But we want to make sure by tracking the 24
16	so that we can see what kind of problems that we were
17	having before we get to that 48.
18	But, yeah. They're they're clock.
19	BOARD MEMBER BAKER: So thank you for that.
20	My first question is: If the goal is 86 percent
21	and this quarter for the last the two years you haven't
22	met that goal, could you explain why it is you're not
23	meeting that goal?
24	CHIEF MOLESWORTH: Well, we're running right
25	now a vacancy rate of right around 28 percent to

30 percent, I think. And what we've done is tried to prioritize our inspections so that we're getting to those inspections that are, first of all, health and safety.

Second of all, any cover and service inspections that hold up multiple trades so that we can keep the industry going. Right? The construction industry's on a great rebound. Last thing we want to do is stand in the way and screw up schedules. So we're looking at doing those next.

Then we've got the types of inspections that are maybe one-offs that just affect that electrician and that homeowner. They're still important. We try to get to them as quickly as we can.

But we also are plagued with -- a lot of our vacancies are in our areas that are far out, you know, mileage-wise. Let's take the peninsula, for example. It's very hard to get people up the peninsula because our inspectors used to live up in that area, and now they don't. So we're bringing people in from Whidbey Island to help cover, and that spreads them out, you know, even more.

So I think that it's a -- it's a bunch of different things that kind of add up to why we're not able to meet that timeline.

Now, saying that, we've also increased and the regions have given us some of their vacancies to apply towards VEI inspections, which -- those are all within 24 hours. So when I mentioned VEI numbers, all of those are done within 24 hours.

We are also looking at -- we're not even looking at. We're doing it -- increasing the scope of VEI inspections because of some of the different experiments we did with how effective can we be with VEI with different types of inspections. So those, we're adding three right now. As a matter of fact, we start interviews for three VEI positions next week. And we'll be putting those in place.

We see that, field inspectors compared to VEI inspections, VEI is doing about 1.6 compared to every inspection that field inspectors do, and that's primarily because there's no mileage. They're not out there driving. There's no safety concerns, no tools needed, and less time on the job site.

And so hopefully, by implementing that and some of the others, we'll start to see those numbers come back in place. But it's hard to -- hard to really make that difference when you have a vacancy rate as high as we do right now that came about as of October 18th.

BOARD MEMBER BAKER: And did I hear you

1	correctly? Did you say 28 to 38 vacancy rate?
2	CHIEF MOLESWORTH: To 30.
3	BOARD MEMBER BAKER: To 30. All right. All
4	right.
5	So scrolling down, your inspections performed,
6	66,000 last quarter, 61,000 this quarter. Do those
7	numbers include the virtual inspections, or is that a
8	completely separate number that's added to the 66 and
9	61?
10	CHIEF MOLESWORTH: You know, Don, I think
11	they're inclusive. That's been my understanding. I'd
12	have to look to be absolutely sure if they didn't
13	subtract them out of there. But there's nothing that
14	makes me think that they would be excluded from number
15	of inspections.
16	I think the next line where it talks about VEI
17	inspections is that portion of those inspections were
18	done by VEI.
19	BOARD MEMBER BAKER: And I thought I heard
20	you say during your report that the one of the
21	reasons for the reduction of inspections was because of
22	capacity. Is that what I heard you say?
23	CHIEF MOLESWORTH: Reduction of inspections?
24	BOARD MEMBER BAKER: Yeah.
25	CHIEF MOLESWORTH: Inspections being done?

1 BOARD MEMBER BAKER: Yeah. CHIEF MOLESWORTH: Be because of our vacancy 3 rate, our capacity to get there. BOARD MEMBER BAKER: And I believe --5 CHIEF MOLESWORTH: Twenty -- at the current 6 time we have 22 recruitments open. The problem is that 7 we're not getting a lot of applicants. 8 And one of the commitments I've made is that I'm 9 not going to hire to fill seats to put inspectors in to write their name on a sticker. When we hire we want to 10 have inspectors that can go out and actually make a 11 difference for their -- for our customers. And I don't 12 13 want to saddle our customers with people that "We just 14 want to get inspections done." 15 And so we've had a couple instances where we've had people that have been -- have their journeyman 16 certificates but only maintenance careers for the last 17 18 15 years. And this is the applicant we're getting now, 19 is that we ask a simple question, "What's the 2.0 difference between a service and a feeder?" and they 2.1 can't answer it. I mean, they answer it, but it's 22 incorrect. 23 One person that came close, we asked him -- we 24 told him that, "One of your answers was incorrect.

you tell me which one that was?" And he chose the one

25

that was correct as being incorrect.

2.2

So this is a struggle for us trying to find staff that are very well-versed electricians that can go out and make decisions and actually see wiring method for what it is. There's -- it's -- yeah.

Back in the early '90s we were about right with the wages with everybody else. But now, with everything happening with the contracts and stuff out there, especially in the King County area, we're struggling.

However, I'm going to add a little bit to this.

And I'm sorry if I'm editorializing. Our management has gone to State HR and really gotten some good -- some fixes for us and some benefits and some different pay scales that we can effectively do without having a class-and-comp package in place. So we're hoping that all of those make a difference in our recruitment and that we're able to recruit a higher level.

The other thing I would ask -- and I've kind of been chuckled at when I do this. But I'm going to start asking that I can attend some of the different trades groups' meetings and really promote the benefits of work-life balance with the electrical-inspections group and try to encourage more and more people to look at it as a career path.

You know, it's very rewarding. Might not have the money behind it. But it is a very rewarding time. And it does give us a lot better work-life balance.

BOARD MEMBER BAKER: Yeah.

2.2

I'm going to get through these 'cause other board members may have similar questions. But there's -- I have an agenda I'm working towards here, so bear with me.

Number of focused citations, looking at the ECORE, numbers are greatly reduced there. That's concerning to me as a contractor, as a taxpayer. That means the underground economy is having their way within our state. That is not acceptable. And I believe I heard you say in that category, as well, it's because of capacity and shortage of manpower.

that was -- really the basics behind that was that we were having trouble filling those vacancies in ECORE.

We also needed to get caught up in licensing so that we could process licenses. And so there's a matter of moving some staffing around on a temporary basis to ensure that we get everything done. Right? And part of that is that I really want our guys to have licenses so they can go to work.

And we had some big investigations going that took

up a lot of time for some of our staff. So that also limited it.

We had two of our highest performers retire this last quarter in ECORE. And we're in the process of filling those positions. And now we've filled them with internal candidates from audit. So the next quarter we should see a pretty good rebound for those numbers.

But, you know, I want to say that there's -especially in today's environment, you're going to see
a little fluctuation just because we got to get all the
work done. And it's important. Our people don't want
to wait for months to try to get their licenses either.
Right? 'Cause legally they can't go out to work, or
they are part of the underground economy if we aren't
able to get them a license. And I hate to say that.

So it's a matter of, you know, how do we make our resources stretch the farthest until we can get all this pulled back together?

BOARD MEMBER BAKER: The last thing I'll point to -- and I'll let some other board members weigh in. But in the past, line 6 about number of inspections per day, that number historically has been 10. And it crept up to 11 last year, and now this quarter we're reporting 12.

1 And what I'm seeing here in all these categories is the frog in the pot of water. Right? We're slowly 3 going the wrong direction, and we have been for some Again, I'm assuming that's because of a shortage 5 of staff. It's --6 CHIEF MOLESWORTH: Well, the --BOARD MEMBER BAKER: The number -- the number 8 of inspections is reduced. But our inspectors are 9 doing more inspections per day, which tells me they're 10 really -- that -- a shortage in staffage and those 11 staff members are even more overworked than they were a 12 year ago. 13 CHIEF MOLESWORTH: Well, I'm going to -- I'm 14 going to respectfully disagree with you, Don, on 15 overworked. When I was -- I was an inspector for 17 16 I averaged a little over 100 miles a day, and I years. 17 did 14.5 inspections a day average. 18 So there -- there are some situations out there 19 where they can only do so many. Right? This is an 20 average. 21 And so we have to look at over -- over a period do 22 we have guys where they are able to get to more permits 23 with fewer miles? Are they stepping it up a little 24 bit? 25 One of the things that we're trying to get them to do is reduce their reinspects. If I'm missing a couple staples and a strap here and there, I shouldn't be writing that stuff. I should be going ahead and calling that contractor, telling them what I've seen, "Please check that out," and move that on because when we limit our ability to allow them to be responsible for the work that they're doing, that means we're just not getting to that next inspection soon enough.

2.0

2.2

And so we are pushing them a little bit towards, "Think about what you're going to write here and the reinspect that's going to go with it" because if I got to go 40, 50 miles out of my way to go reinspect something of a lower caliber of inspection, I'm not doing a service to anybody. I'm just doing an inspection for that one particular residence. Right? So we're trying to look at this more from a broad standpoint.

I'm actually glad that I'm seeing some movement in that direction because -- I'm not seeing a great movement but just a slight movement so that we can see that some of those things are actually sneaking in there and that they're starting to think about their work because they are concerned about their customers. They want to get to all those jobs.

So that's the only thing I'd push back a little

1 bit on that part of it. BOARD MEMBER BAKER: Yeah, I appreciate that. 3 And I didn't mean to state that they're overworked. I'm just looking at the numbers and seeing if the 5 numbers are telling a story. 6 CHIEF MOLESWORTH: Absolutely. BOARD MEMBER BAKER: Yeah. 8 Coming from the field and understanding the 9 relationships with the inspectors when they come out to 10 inspect, multiple times I have had inspectors say, 11 "Yeah, put a few more nail plates. Put a few more 12 staples, I'm going to approve this and trust that 13 you're going to take care of that." 14 That's fine. That's good. I've always 15 appreciated that about the Department. I am concerned 16 that that doesn't take on a life of its own and 17 inspectors start saying, "Yeah, I'm going to file this, 18 and I'm going to trust you're going to take care of" 19 something and now they're doing it because they're 20 trying to manage their time and now we're not being as 21 thorough and diligent. And that's up to an inspector 22 having that -- you know, that discretion. Right? 23 CHIEF MOLESWORTH: That's up to him and his 24 supervisor. Right? The supervisors are supposed to be 25 taking a look at what types of corrections are being

1 written out there and what their workload is with their staff. And so, you know, that's a finessing thing. 3 They've got to look at it, make some decisions out there and go --5 But I will tell you that I did have a 6 supervisor -- and I think this has changed now. 7 think we've got this on a different track. But his 8 comment to me was, "Isn't our job it write 9 corrections?" And that is not our job. And I hope --10 I hope that's the feeling of the Board. That's part of 11 the job depending on the type of correction. 12 But our job is to -- to take the time to take a 13 look, make sure that we're finding things that maybe 14 the contractor had overlooked, and then getting them fixed so that we have a semblance of a code-compliant 15 installation. 16 17 BOARD MEMBER BAKER: Thanks, Wayne. 18 CHAIRMAN JENKINS: I'll comment to that. I'm 19 concerned when you're saying doing inspections, I think

CHAIRMAN JENKINS: I'll comment to that. I'm concerned when you're saying doing inspections, I think safety is our number one piece, making sure it's a safe installation. "Code compliant" indicates that. But a safe installation is my key.

CHIEF MOLESWORTH: And I agree with you,

Jason. What I want to make sure that I voice my

opinion on on those -- on that comment is that a

20

21

2.2

23

24

25

code-complaint installation and a safe installation don't really reflect each other.

We look at a snapshot in time. And so when we leave, things can happen on that job site. Things can be code complaint and not be safe. And things can be safe looking but not be code compliant. And that's where we look at it and go, okay, well, is this really a situation that we need to write a bunch of corrections on because it's just as safe. Just made this bit over the line of not being code compliant. Right?

And we give them a little discretion in that. And we want people that can have that discretion and understand, you know, what that looks like.

And lately we've not been interviewing people like that. So . . .

CHAIRMAN JENKINS: Does anybody else have any questions for Wayne concerning the report?

I will add to that, Don, those are some of the same questions I had.

One of the just a slightly added question was

No. 6 as you mentioned before going from 11.1 to 12.

Does that include the -- I know it says "stops," so I assume it doesn't. But just -- so I'm going to ask the question:

1	Does that include the virtual electric
2	inspections, also?
3	CHIEF MOLESWORTH: No.
4	CHAIRMAN JENKINS: Okay. So that number
5	CHIEF MOLESWORTH: It's a separate thing.
6	CHAIRMAN JENKINS: has nothing to do with
7	it?
8	CHIEF MOLESWORTH: Right.
9	CHAIRMAN JENKINS: Just want to make sure
10	because that would make sense why it went up. But it's
11	not because of that.
12	CHIEF MOLESWORTH: Right.
13	CHAIRMAN JENKINS: All right. Any more
14	questions?
15	BOARD MEMBER KNOTTINGHAM: Yeah. This is
16	Board Member Knottingham.
17	It looks like you guys are reading Wayne's report.
18	I do not have a copy of that. So if I could be added
19	to a distribution list or make sure I get a copy, also,
20	I would appreciate it. Thank you.
21	CHAIRMAN JENKINS: Yeah. I'll definitely
22	make sure it gets listed out there. It's something
23	I'll talk about with Beth when we're done here.
24	Any other questions concerning the report?
25	BOARD MEMBER BAKER: Jason, if you think it
1	

1 would be appropriate, if we could take a few minutes, I'd like to maybe dive a little bill deeper with Wayne 3 about recruitment and retention. We're kind of on that subject, if that's all right with you. CHAIRMAN JENKINS: Yes. I was kind of 5 6 waiting for this. Thank you. I was --BOARD MEMBER BAKER: Okay. All right. CHAIRMAN JENKINS: 8 Thank you. Go right 9 ahead. 10 BOARD MEMBER BAKER: Wayne, I think you 11 pretty much answered the questions I've written down 12 here in advance. But one of them was: How are you 13 doing with recruitment and retention? It sounds like 14 you're -- I think you used the word "struggling." 15 If you want to expand on that at all? 16 CHIEF MOLESWORTH: Well, I think that the --17 what I was saying about struggling was actually our 18 recruitment and the candidates that we were getting for recruitment was a struggle. And so that all is -- as 19 20 you guys know, that's all based around, you know, 21 wages. 22 I've told our leadership -- and they've listened 23 really closely -- that when I was an electrician, I worked off the book, and there was a couple of things 24 25 that I asked. Right? So how much overtime -- how many hours are they working? How much overtime are they
working? You know, and what goes on the check, and
what goes in the annuity? Those were the things that I
needed to know before I was going to travel.

2.0

And that's the same thing we have here, is first thing that people ask about is, well, what does it pay?

And we have about a \$30,000 benefit package. And we try our hardest to make sure that people understand the benefits included in that package along with the wages that we have.

But, you know, when you have a group of younger candidates, you know, that may be in their 40s or right in there, that -- they've got a lot of goals that they have ahead of them that they need to make some money at this point in their careers. And they're hard to recruit into a job such as this with the wages that we have. So that's really the struggle.

What I will tell you guys is that we're right now -- I don't know if you're all familiar with our step system and the ranges. But we have -- we're approaching State HR to move everybody in the program for retention purposes to Step M, which is a step that was reserved for only people that have been here for six years in their positions.

So now we're looking at that as being some way to

retain those that maybe aren't at Step M yet and to
keep them because we need to retain the people that we
have. And that's going to be tough.

2.0

2.1

2.2

You know, one of the things I mentioned earlier was that -- or not with this group but with Joel Sacks -- is that, you know, apprenticeship is coming up. And there's a new apprenticeship bill. Where are we going to find the instructors that we need to make sure that those apprenticeship classes get taught? I mean, there's going to be some wages there that might be higher than ours. So we're going to compete with them, as well. So it's going to be a little bit of a struggle for the next few years.

We're actually looking at a class-and-comp package. HR is serious about getting us in line with that.

But on the other hand, what they've told us is that, "Every time you have a recruitment, you hire."

And I really -- you know, and from a Board standpoint, this is going to sound bad. But I really spent some time with supervisors telling them, "You need to hire the people that are going to be the future of this program. You do not need to hire somebody to fill a seat that's going to do ten inspections a day and you don't know whether they're just signing their

name to it or walking away, or if they recognize the
wiring method that's being installed."

You need to find that out because, if you're hiring every time you recruit, then we don't have a hiring-and-retention problem, right, according to State HR. We have to make sure we're only hiring those people that are going to fit in with us.

And I've told them same thing I'm telling you:
That's where the struggle's going to come for the next
two years or so, until we can get that passed, with the
number of inspections, the vacancy rates, and that type
of thing 'cause that all plays into that class and comp
and State HR looking at our wage package, and raising
our wages.

And that in turn makes us competitive. So . . .

BOARD MEMBER BAKER: You mentioned King

County Local 46. As you know, they're taking \$15.50

over the next three years. You're not going to keep up with that.

CHIEF MOLESWORTH: No.

BOARD MEMBER BAKER: You're trying to recruit the best of the best. And that local's going to set the standard for the compensation package for the industry across our state.

25 CHIEF MOLESWORTH: Yep.

BOARD MEMBER BAKER: And it's going to be very difficult to keep up with that.

2.0

I'm going to make -- I'm going to make a statement here. And this is coming from me, necessarily, coming from a taxpayer. I know I have a seat on the Board. But I'm pretty passionate about this. And we have talked about this as a board for as long as I've been on the Board.

We've gone through four different chief electrical inspectors, all of them saddled up with the same challenge. We've had directors from the Department of L&I come in and tell us, "This is a challenging situation to navigate, and we're doing the best we can."

I've been to the training sessions with the state electrical inspectors and heard their complaints. I've sat in the room. I know they're undercompensated. We know they're undercompensated. We know there's a retention and recruitment challenge. We've been faced with it for 12 years.

I don't know if you're all aware, but on

January 19th Governor Inslee -- and I don't know if he

reads these minutes or not.

Sue, do a good job cleaning up my words here in the event that the governor reads this 'cause I want to

speak directly to the governor just for a second.

On January 19th he issued an emergency order to deal with the issues revolving around the European green crap. And in that order he addresses the issue that they're having and how it could affect the state and small businesses. And he went on to urge the legislature to provide additional emergency funding, as requested by the wildlife department for the state of Washington.

And it's my understanding that the governor has the sole authority to determine when and where an emergency exists. So, Governor, if you're listening and you're paying attention here, you have an emergency that exists within the electrical department of L&I. There is a severe compensation discrepancy with our inspectors.

And I would urge Governor Inslee, with all respect for the position that he holds -- I would urge him to put an emergency order in place and charge the legislature or whoever needs to be charged to address this and get these inspectors the proper compensation package so that the administrators that are trying to hire and recruit can hire, retain, and recruit the best of the best within our industry and get this department back where it needs to be, where it was 25, 30 years

ago, where these inspectors were the best of the best.

2.1

And the challenge that Wayne is facing, the challenge that we have in front of us, is only going to perpetuate if we don't address the problem. Governor, you have the authority to put an order in place so we can resolve this. We haven't resolved it for 12 years.

So if there's ever been a time for the governor to step up, this would be the time for him to step and put something in place so we can take care of this problem once and for all.

BOARD MEMBER BURKE: This is Board Member

Dominic Burke. I would also like to second that and

add that this is a safety issue.

BOARD MEMBER BAKER: Absolutely. Absolutely.

As Jason said, our inspectors are out there inspecting small businesses, and they're ensuring the safety of property and personnel. And when we are short-staffed and don't have the amount of people out there to do that work and ensure --

Absolutely, Dominic. Thank you. This is absolutely a safety issue.

Not to mention it -- we have an underground economy that we've been fighting. And when we are shorthanded and short-staffed because we can't compensate those people properly, that underground

1	economy's only going to grow.				
2	Yeah. It is negligent for the governor not to				
3	address this and get this taken care of. It's				
4	ridiculous that we've been talking about this for 12				
5	years and we have not made any headway. In fact, we've				
6	probably eroded.				
7	Thanks for bringing that up, Dominic.				
8	CHAIRMAN JENKINS: Thank you very much. This				
9	is Jason Jenkins, Chair.				
10	Thank you, Dom.				
11	Was there anything else that you want to discuss				
12	with Wayne?				
13	I'm assuming that's a no.				
14	Okay.				
15	Any other board members have anything to discuss				
16	with Wayne Molesworth concerning his report?				
17	Hearing none, I guess we're going to move on to				
18	No. 7, certifications/CEU quarterly report with				
19	Technical Specialist Larry Vance.				
20	Larry Vance, are you available online?				
21	MR. LATHROP: Chair Jenkins, this is Lorin				
22	Lathrop, technical specialist. I am going to stand in				
23	for Larry today. He's in another meeting that he				
24	couldn't get out.				
25	CHAIRMAN JENKINS: Oh, okay. Thank you very				

1	much.
2	So the floor is yours.
3	MR. LATHROP: Hello, Board. This is Lorin
4	Lathrop, technical specialist.
5	In the last year, first-time-pass rate for the 01
6	electrical exam is 46 percent with 980 applicants.
7	Both of these numbers are consistent to what we've seen
8	over the past few years for taking the exam in the
9	first time.
10	And that was the basis of what Larry had to share
11	with you. I can try to answer any questions if you
12	have them.
13	CHAIRMAN JENKINS: Chair Jason Jenkins.
14	I did go through those reports, and they all look
15	consistent with what we've seen in the past. Nothing
16	I've seen is really outside the norm.
17	Any other board members have any questions or
18	concerns concerning the certifications and CEU
19	quarterly reports?
20	It's a very quiet meeting. Okay.
21	I guess, moving on to Item No. 8, which is our
22	public comment regarding items not on the agenda.
23	Do we have anybody here that is here to speak to
24	the Electrical Board from the public?
25	Once again, is anybody here? You'll need to

1 unmute your mic. If you're on the phone, it is *6. Going once. 3 Is anybody here to speak to the Electrical Board 4 concerning public comments? 5 Going twice. 6 And one more time, is anybody here to speak to the 7 Electrical Board concerning public comment? And hearing none, I think we had --8 9 Ryan LaMar, I think you wanted some time here towards the end. 10 11 BOARD MEMBER LAMAR: I'll take it. Sure. Ι 12 appreciate that. 13 So Board Member Ryan LaMar. 14 This is actually my last meeting. I work for 15 lumen and in my position at Lumen. And in my position 16 at Lumen I've been moved out of field operations and more towards financial and process. 17 18 So I felt it was appropriate -- despite my safety 19 background in field operations, I felt it was 20 appropriate for me to step down and hand the torch over 21 to a peer that I've work with in the past 12, 13 years 22 who has 30-plus years in outside client operations. 23 So Ed Stemmel has applied for the position, I'm 24 hoping the Board and Governor Inslee accept him. 25 man is beyond reproach for safety. He is a very

1	safety-oriented person. And I think he'd be a great
2	fit for the Board to replace me.
3	With that said, I want to thank all of you for the
4	four years that I've been on the Board. I've learned a
5	lot, and I've been able to apply some of the many of
6	the information you've given to me to better the safety
7	practices in our telecom industry. Thank you.
8	CHAIRMAN JENKINS: Chair Jason Jenkins.
9	Once again, thank you, Ryan, for the time you
10	spent here on the Board. I do appreciate what you've
11	done, and I hope things work out for you here in the
12	future.
13	Does anybody else have any comments?
14	BOARD MEMBER BURKE: And thank you for your
15	service.
16	CHAIRMAN JENKINS: Yes. Thank you.
17	BOARD MEMBER LAMAR: Okay. Thanks.
18	CHAIRMAN JENKINS: Anybody else have any
19	comments?
20	Well, hearing none, the Chair would entertain a
21	motion to conclude
22	Oh, was it
23	to conclude the Electrical Board of
24	October 28th.
25	October. I'm sorry. January 27th.

```
1
                    BOARD MEMBER PHILLIPS: Alice Phillips.
               So moved.
                    MR BURKE: Second.
               Dominic Burke.
5
                    CHAIRMAN JENKINS: I have a motion and a
6
          second.
               Any discussion?
8
               All in favor signify by saying aye.
9
                             (Chorus of ayes.)
10
                    CHAIRMAN JENKINS: Any opposed?
11
               Hearing none, motion passes. And that concludes
         our January 27, 2022, Electrical Board meeting.
12
13
               Thank you very much.
14
                  (Proceedings concluded at 10:00 a.m.)
15
16
17
18
19
20
21
22
23
24
25
```

1	CERTIFICATE
2	I, SUE E. GARCIA, a Certified Court Reporter in and for
	the State of Washington, residing at Tacoma, authorized to
3	administer oaths and affirmations pursuant to RCW 5.28.010,
	do hereby certify:
4	
	That the foregoing proceedings were taken before me on
5	the 27th of February, 2022, and thereafter transcribed by me
	by means of computer-aided transcription, that the
6	transcript is a full, true, and complete transcript of said
	proceedings, consisting of pages 1 through 47;
7	
	That as a CCR in this state, I am bound by the Rules of
8	Conduct as Codified in WAC 308-14-130; that court reporting
	arrangements and fees in this case are offered to all
9	parties on equal terms;
10	That I am not a relative, employee, attorney, or
	counsel of any party to this action or relative or employee
11	of any such attorney or counsel, and I am not financially
	interested in the said action or the outcome thereof;
12	IN WITNESS HEREOF, I have hereunto set my hand his
	February 8, 2022.
13	Le E. Garia Bonons
14	
	SUE E. GARCIA, CCR, RMR
15	WA Lic. No. 2781
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

	agenda 2:13 5:14	appreciated 31:15	29:20	best 12:11 38:22,22
A A 2.2.17.46.14	8:7 9:10 10:10	apprenticeship	averaged 29:16	39:13 40:23,24
a.m 3:3,17 46:14	27:7 43:22	11:21 12:21 37:6	aware 3:24 39:21	41:1,1
AAG 5:10 abide 7:24	ago 11:22 20:14	37:7,9	aye 9:5 46:8	Beth 34:23
abided 6:25	29:12 41:1	approaching 36:21	ayes 9:6 46:9	BETHANY 3:9
ability 13:22 14:9	agree 32:23	appropriate 35:1		better 27:3 45:6
30:6	ahead 10:22 30:3	44:18,20	B	beyond 44:25
able 11:3 22:25	35:9 36:14	approval 8:7	b 2:7	big 27:25
26:18 28:16 29:22	air 6:6	approve 2:4 8:9	back 8:6 20:18	bill 11:16,16,19,20
45:5	airplane 5:23 6:4,8	31:12	23:21 26:6 28:19	11:21,24 12:4,5
absolutely 19:7	6:20	approximately	30:25 40:25	12:14,15,21,24
24:12 31:6 41:14	airplanes 6:1	3:16	background 2:21	35:2 37:7
41:14,20,21	airports 7:13	April 9:20,20 10:6	44:19	bills 11:12
accept 44:24	Alice 3:4 4:6 8:16	10:12 11:9	backlog 20:4,14,16	bit 5:19,24 18:17
acceptable 6:2	15:10 46:1	area 22:19 26:9	bad 37:20	21:13 26:11 29:24
27:13	allow 12:7 30:6	areas 22:16	baggage 7:14,16	30:9 31:1 33:10
action 15:6 47:10	allowance 13:11	arrangements 47:8	Baker 3:5 5:1,2	37:12
47:11	allowances 2:10	arrive 6:11	12:13,16 21:3,4	Blohowiak 3:9 5:10
actual 10:10 17:19	13:17 14:14	asked 25:23 35:25	21:19 23:25 24:3	board 1:5 3:1,4,9
21:8	amount 20:7 41:18	asking 26:21	24:19,24 25:1,4	3:10,18 4:4,7,8,9
adapt 18:22	amusement 19:12	assistance 18:5	27:4 28:20 29:7	4:10,12,13,15,18
add 22:24 26:11	annuity 36:3	assistant 3:8,10	31:2,7 32:17	4:19,20,21,23,24
33:19 41:13	answer 12:12 21:1	assisting 19:20	34:25 35:7,10	5:1,2,3,5,6,8,11
added 24:8 33:21	25:21,21 43:11	assume 14:20 15:2	38:16,21 39:1	8:10,11,12,12,16
34:18	answered 35:11	33:24	41:14	9:14,16 11:2
adding 23:11	answering 19:24	assuming 29:4	balance 15:22	12:11,13,16,17
additional 12:3	20:12	42:13	26:23 27:3	13:14 14:13,17,19
40:7	answers 25:24	attend 15:3 26:21	bandanas 6:1 based 35:20	14:24 15:7 21:1,3
address 9:10 40:20	anticipated 17:18	attended 9:19		21:3,19 23:25
41:4 42:3	anybody 14:13	attending 3:19	basic 13:11,17 14:14	24:3,19,24 25:1,4
addresses 40:4	15:11 30:14 33:17	attention 10:2	basics 27:17	27:4,5 28:20,21
adjustments 12:20	43:23,25 44:3,6	40:13	basis 27:21 43:10	29:7 31:2,7 32:10
admin@capitolp	45:13,18	attorney 3:8 47:10	bear 27:7	32:17 34:15,16,25
1:19	appeals 2:5 10:14	47:11	beard 7:5,6	35:7,10 37:19
administer 47:3	11:2 19:13	audio 2:20,20,21	beginning 8:21	38:16,21 39:1,5,7
administrators	appears 14:8	audit 17:20,22 28:6	11:3	39:8 41:11,11,14
40:22	applicant 25:18	auditing 18:1	believe 7:5 25:4	42:15 43:3,17,24
advance 35:12	applicants 25:7	authority 40:11	27:13	44:3,7,11,13,24
Advanced 2:7 9:24	43:6	41:5	Ben 5:9	45:2,4,10,14,17
affect 11:13 22:12	applied 44:23	authorized 47:2 available 10:18	benefit 36:7	45:23 46:1,12 Board's 10:1
40:5	apply 23:2 45:5 appreciate 8:2 9:17	20:2 42:20	benefits 26:14,22	Bobbie 4:24
affidavits 18:4	13:8 31:2 34:20	average 15:24,25	36:9	book 35:24
affirmations 47:3	44:12 45:10	16:3 19:2 29:17	BENJAMIN 3:8	bound 47:7
afternoon 13:13	+4 .14 4 J.10	10.3 17.4 47.17		Dullu + / . /
	<u> </u>	<u> </u>	<u> </u>	I

brand-new 5:21 certification 11:22 35:16 38:20.25 20:6 32:8.18.25 construction 22:7 39:9 **break** 2:20 12:2,3 17:17 43:22 44:7 continue 20:1 **Certification/CEU brief** 11:15 **Chorus** 9:6 46:9 continued 10:5 comments 11:6 briefly 9:10 2:12 **chose** 25:25 13:3 19:9 44:4 19:15 certifications 43:18 **bring** 14:9 15:15 chuckled 26:20 45:13,19 continues 19:18 certifications/CEU commitments 25:8 continuous 19:13 bringing 22:20 circulation 6:6 42:7 42:18 circumstances communication contractor 16:10 **Bristol** 1:17 Certified 47:2 3:25 6:1 17:17 27:11 30:4 11:21 **Citation** 9:11,25 **broad** 30:16 certify 47:3 community 11:5 32:14 **budget** 15:21 **CEU** 43:18 10:8 **comp** 38:12 contractors 11:17 citations 17:16 **bunch** 22:23 33:8 **chair** 8:8 42:9,21 **compared** 16:1,4 17:14 18:2 18:14,15 19:12 43:13 45:8,20 23:14.15 **Burke** 3:5 5:4.5 contracts 26:8 41:11,12 45:14 **Chairman** 3:15 4:8 27:9 compensate 41:25 control 14:25 46:3,4 City 18:12,15 4:10,13,17,21,24 compensation **copy** 34:18,19 businesses 40:6 5:3,6,9 8:1,5,14 Clark 2:6 9:11 38:23 40:15,21 correct 26:1 41:16 8:18 9:7 10:19,21 **class** 38:12 **compete** 37:11 corrected 10:10 competitive 38:15 **buying** 17:14 12:17 13:10,14 class-and-comp correction 32:11 complaint 33:5 14:1,12,18 15:9 26:16 37:14 corrections 18:24 \mathbf{C} 32:18 33:17 34:4 classes 2:10 13:11 complaints 39:16 31:25 32:9 33:9 c 2:8 47:1,1 34:6,9,13,21 35:5 13:18,19 14:15,20 complete 47:6 correctly 24:1 C-103 1:17 35:8 42:8,25 15:3 37:9 completely 20:20 **counsel** 10:4 47:10 **caliber** 30:13 24:8 43:13 45:8,16,18 **clean** 7:12,16 47:11 call 3:17 4:5 11:5 46:5,10 cleaning 39:24 compliance 18:12 County 2:6 9:11 called 7:6 **CHAIRPERSON** clearing 20:16 18:13 26:9 38:17 calling 30:4 3:3 **client** 44:22 compliant 32:21 **couple** 18:18 20:14 calls 19:21,25 20:3 **challenge** 39:11,19 **clock** 21:8,9,11,18 33:6.10 25:15 30:1 35:24 candidates 28:6 41:2,3 close 14:7 25:23 computer-aided **court** 1:17 4:2 47:2 35:18 36:12 challenging 39:12 **closed** 19:18 47:5 47:8 capacity 24:22 25:3 **chance** 12:23 closely 35:23 concerned 14:4 cover 18:23 22:5,21 27:15 **change** 14:4 17:21 **cloth** 6:2 30:23 31:15 32:19 **COVID** 6:10 7:23 Capitol 1:16 17:23 **code** 32:21 33:5,6 concerning 10:7 14:21 care 31:13,18 41:9 changed 32:6 33:10 14:14 15:11 27:10 Cox 4:18 42:3 **charge** 40:19 code-complaint 33:18 34:24 42:16 **CR** 11:3,8 **career** 26:25 **charged** 40:20 33:1 43:18 44:4.7 **crap** 40:4 careers 25:17 36:15 code-compliant chargers 12:1 concerns 23:18 **create** 11:20 case 10:2 47:8 **chat** 3:24 32:15 created 7:5 18:11 43:18 categories 29:1 check 30:5 36:2 Codified 47:8 **conclude** 45:21,23 **crept** 28:24 category 27:14 **chief** 5:18 13:13 colleges 12:6 concluded 46:14 criteria 15:3 caught 27:19 14:6,23,25 15:8 come 10:1 12:21 concludes 46:11 **Cunningham** 3:5 cause 9:22 27:5 15:15 21:9,24 18:6 20:15 23:21 concluding 10:13 4:22,23 28:14 38:12 39:25 24:2,10,23,25 31:9 38:9 39:12 Conduct 47:8 curious 13:1 **CCR** 1:15 47:7,14 25:2,5 27:16 29:6 coming 13:18 20:17 consistent 16:11 **current** 9:13,16 certificates 20:22 29:13 31:6,23 31:8 37:6 39:4,4 43:7,15 25:5 25:17 32:23 34:3,5,8,12 **comment** 2:13 11:6 consisting 47:6 currently 18:23

customer 16:7 directly 40:1 ECHBO00584 9:12 **employee** 47:10,10 **failing** 17:18 directors 39:11 enabled 3:24 **fairly** 14:9 customers 16:16 ECHBO00585 9:13 19:9 25:12,13 disagree 29:14 ECHBO00970 10:8 encourage 26:24 **familiar** 36:19 30:23 disconnection ECHBO00971 10:8 enjoyable 7:1 **family** 6:17 18:25 enormous 20:7 **customers'** 20:2,10 ECHBO00972 10:9 far 15:21 22:16 **ensure** 6:12 18:2 farthest 28:18 discrepancy 40:15 **ECHBO00973** 10:9 D discretion 31:22 ECHBO00974 10:9 27:22 41:19 **fashion** 19:8 20:22 date 11:8 20:5 33:12.13 **economy** 27:12 ensuring 41:16 **favor** 9:4 46:8 day 7:10 18:19 discuss 42:11,15 28:15 41:23 **entertain** 8:8 45:20 Fax 1:18 28:23 29:9,16,17 discussion 8:20,21 economy's 42:1 environment 28:10 feature 3:24 37:24 **equal** 47:9 9:2 46:7 **ECORE** 17:20,22 **February** 47:5,12 days 19:4,4 disruption 2:20 17:25,25 18:9,18 federal 9:14 eroded 42:6 **deal** 40:3 distribution 34:19 27:9,18 28:4 **ESIMZ00384** 10:1 **feed** 2:20,21 **December** 11:4 **ESIMZ00385** 10:1 **feeder** 25:20 **dive** 35:2 **Ed** 44:23 15:22 **document** 2:18,19 editorializing **especially** 7:13 26:9 feel 6:8 13:21 **decisions** 19:6 26:4 20:11 26:12 28:10 **feeling** 32:10 32:3 **fees** 47:8 documents 18:2 **effective** 11:8 23:9 established 12:8 **decrease** 16:3,15 19:19 20:4,16 effectively 26:15 European 40:3 **felt** 7:8,9 44:18,19 17:5 **doing** 18:13 19:5 **either** 28:13 **event** 39:25 fewer 29:23 deeper 35:2 22:10 23:7,15 elaborate 21:13 everybody 6:24,25 **field** 17:20,21 definitely 34:21 29:9 30:7,14,14 **electric** 2:6 9:11 26:7 36:21 19:17,19 23:14,16 department 1:1 31:19 32:19 35:13 34:1 evidence 18:16 31:8 44:16,19 10:16,25 31:15 39:13 electric-vehicle **EVITP** 12:25 **fighting** 41:23 39:11 40:8,14,24 **Dom** 42:10 11:25 **exact** 2:18 **file** 31:17 **Department's** 10:4 **Dominic** 3:5 5:3 **electrical** 1:5 3:1,18 exam 11:23 43:6,8 **filed** 11:3 depending 32:11 41:12,20 42:7 8:9 9:14 10:24 example 22:17 **filing** 11:7 Dept/Leg 2:9 46:4 11:14 15:21 17:9 excited 12:19 fill 25:9 37:24 **despite** 44:18 **Don** 3:5 5:1 24:10 excluded 24:14 **filled** 19:17 28:5 18:24 39:9,16 destination 6:11 29:14 33:19 40:14 43:6,24 **excuse** 16:25 **filling** 27:18 28:5 7.17**Drilling** 2:7 9:25 44:3,7 45:23 **excused** 4:18,25 financial 44:17 determine 40:11 **driving** 23:18 46:12 exists 40:12,14 financially 47:11 developing 20:7 ductless 11:18 electrical-inspect... **expand** 35:15 **find** 10:3 26:2 37:8 develops 18:16 **Dylan** 3:5 4:21 26:23 expenditures 15:24 38:3 difference 23:23 electrical-license 15:25 **finding** 32:13 \mathbf{E} 25:12,20 26:17 16:17 experiments 23:9 **fine** 31:14 **E** 1:15 47:1,1,2,14 **different** 6:5 7:19 electrical-vehicle finessing 32:2 **explain** 21:7,22 18:1 20:8 22:24 e-mail 1:19 12:1 **firm** 10:2 exposed 6:18 23:8,10 26:14,21 earlier 37:4 electrician 22:12 extraneous 2:21 **first** 3:21 4:6 11:1 32:7 39:9 **early** 26:6 35:23 21:20 22:3 36:5 F easily 14:9 difficult 39:2 electricians 18:3 43:9 digital 2:20 easy 7:4 **F** 47:1 first-time-pass 43:5 26:3 **faced** 39:19 diligent 31:21 **ECHBO00579** 9:12 emergency 40:2,7 Firstly 9:11 direction 29:3 ECHBO00581 9:12 **facing** 41:2 40:12,13,19 **Fiscal** 16:1 30:19 ECHBO00583 9:12 fact 23:11 42:5 **emphasis** 7:2 18:21 fit 38:7 45:2

five 15:23 19:3 given 23:2 45:6 greatly 27:10 **hidden** 6:15 included 36:9 **fixed** 32:15 **giving** 14:7 18:6 **green** 40:4 **high** 23:23 inclusive 24:11 **fixes** 26:14 **glad** 30:18 **group** 26:24 36:11 **higher** 26:18 37:11 **incorrect** 25:22,24 **flew** 6:23 **gloves** 7:15 37:5 highest 28:3 26:1 groups' 26:22 **go** 3:15 7:22,22 8:5 **increase** 11:16 16:5 **flooding** 8:23,24 hire 25:9,10 37:18 10:22 13:23 25:11 37:22,23 40:23,23 **floor** 43:2 **grow** 42:1 16:13 fluctuation 17:2 26:3 27:24 28:14 guess 3:15 15:13 **hiring** 19:14 38:4,6 increased 23:1 30:11,12,12 32:4 42:17 43:21 hiring-and-reten... 28:11 increasing 18:18 38:5 **fly** 6:3 33:7 35:8 43:14 guys 27:23 29:22 23:7 **flying** 5:21 **goal** 16:21 19:3 34:17 35:20 36:18 historically 28:23 **INDEX** 2:1 focus 20:11 21:5,20,22,23 hit 5:19 indicates 32:21 Η hitting 8:23 **focused** 17:16 **goals** 36:13 indicator 18:20 **hand** 37:17 44:20 goes 15:21 21:12 19:23,24 27:9 **hold** 22:6 **INDUSTRIES** 1:1 47:12 following 3:11 36:2,3 **holds** 40:18 industry 11:14 22:7 handled 7:14 14:20 going 5:19 10:11 **home** 6:10,13 38:24 40:24 45:7 hands 7:12,13 for-profit 12:7 11:12 13:14 14:20 homeowner 22:13 industry's 22:7 happen 33:4 **influx** 19:19 foregoing 47:4 15:2,4 17:12 22:7 **Homeowners** 16:12 **happening** 9:1 26:8 information 45:6 form 3:25 25:9 26:11,20 hope 32:9,10 45:11 happens 13:2 forward 11:7 27:5,25 28:10 hopefully 12:21 infrastructure **happier** 20:23 four 18:8 39:9 45:4 29:3,13,14 30:3 23:20 11:25 **happy** 20:17 **hoping** 26:16 44:24 **Free** 1:18 30:10,11 31:12,13 **Inslee** 39:22 40:17 hard 22:18 23:22 hostile 6:24 friendly 6:25 31:17,18,18 33:22 44:24 23:22 36:15 **friends** 6:18 33:24 36:4 37:3,8 hours 16:21,24 **inspect** 31:10 hardest 36:8 **frog** 29:2 37:10,11,12,20,22 21:5,6,8,8,9,15 inspecting 41:16 hate 28:16 **front** 41:3 37:24 38:7,9,18 23:4,5 36:1 inspection 16:14 **head** 8:23 fulfilling 20:9 38:22 39:1,3,3 House 11:15,24 18:19 21:10 23:16 headway 42:5 **full** 47:6 41:3 42:1,17,22 12:14,15 30:8,13,15 health 22:3 44:2,5 **HR** 26:13 36:21 inspections 16:20 **fully** 10:4 hear 23:25 **fund** 15:21 **good** 4:3,15,17 6:19 37:15 38:6,13 16:24 17:3,6,8,9 heard 10:12 14:3,6 **funding** 40:7 8:25 9:21 10:23 **HVAC** 11:17 18:22 21:6 22:2,3 24:19,22 27:13 **future** 37:22 45:12 13:13 15:17 18:9 22:5,11 23:3,8,10 39:16 **FY** 16:4,22,25 19:6,8 26:13 28:7 23:15 24:5,7,15 identifying 20:8 **hearing** 9:4,21 11:4 17:19,21 31:14 39:24 24:17,17,21,23,25 **impact** 17:12 13:5 15:13 42:17 **gotten** 5:25 12:23 25:14 28:23 29:8 G 44:8 45:20 46:11 implemented 19:23 13:21 26:13 29:9,17 32:19 **GARCIA** 1:15 47:2 **held** 3:2 11:4 implementing governor 39:22,25 34:2 37:24 38:11 23:20 47:14 **Hello** 43:3 40:1,10,12,17 inspector 18:19 **GENERAL** 3:8 **help** 11:20 18:5 important 22:13 41:4.7 42:2 44:24 29:15 31:21 **getting** 12:20 18:3 19:24 22:21 28:12 granddaughter inspectors 18:8,13 18:22 19:8 22:2 **helping** 18:1 20:1 improvement 5:22 18:18 22:19 23:14 25:7,18 30:8 **helps** 20:21 19:13 grandkids 7:8 23:16 25:9,11 **in-person** 14:19 32:14 35:18 37:15 **HEREOF** 47:12 **Gray** 4:24 29:8 31:9,10,17 **include** 24:7 33:23 give 5:16 11:15 hereunto 47:12 great 18:5 20:10 39:10,16 40:16,21 27:3 33:12 34:1 hiccups 12:22 22:8 30:19 45:1 41:1,15

install 12:1 8:18 9:7 10:19.21 **listed** 34:22 21:14.14 L 12:17 13:10 14:1 installation 32:16 listened 35:22 mandates 14:21 L&I 39:12 40:14 listening 40:12 manpower 27:15 32:21,22 33:1,1 14:12,18 15:9 **LABOR** 1:1 installed 38:2 32:18 33:17 34:4 **litigation** 9:14,16 **March** 11:8 13:18 **labs** 20:24 little 5:19 18:17 instances 25:15 13:19 18:6 34:6,9,13,21 35:5 lack 17:13 mask 6:2,3,25 7:6 instructors 37:8 35:8 42:8,9,21,25 21:13 26:11 28:11 **LaMar** 3:6 4:8,9 interested 47:11 43:13,13 45:8,8 29:16,23 30:9,25 14:21 44:9,11,13 45:17 interesting 7:6 33:12 35:2 37:12 masks 5:23 45:16,18 46:5,10 Larry 42:19,20,23 internal 28:6 **job** 19:5 20:11 live 22:19 matter 9:13,24 10:5 43:10 interrupting 2:21 23:19 32:8,9,11 LLC 2:7 9:25 10:11 23:11 27:20 **lastly** 4:1 10:7,9 **Interruption** 8:3 32:12 33:4 36:16 **Local** 38:17 28:17 12:4 local's 38:22 39:24 interruptions 6:23 matters 9:10 **lately** 33:15 interviewing 33:15 **jobs** 19:7 30:24 locations 19:20 mean 25:21 31:3 **Lathrop** 2:9 3:7 interviews 23:12 long 20:15 39:7 **Joel** 37:5 37:10 10:17,19,23,24 investigations **joint** 9:15 longer 10:2 19:20 means 27:11 30:7 12:15,18 13:4,9 look 12:23 24:12 27:25 journey-level 11:22 47:5 42:21,22 43:3,4 **Isaacson** 3:4 4:11 journeyman 25:16 26:24 29:21 30:16 measures 16:19 **Laymon** 2:7 9:25 4:12 31:25 32:3,13 meet 14:5 20:2 leadership 35:22 K **Island** 22:21 33:3,7 43:14 22:25 learned 45:4 **keep** 22:6 37:2 **issue** 8:4 40:4 41:13 looking 12:24 meeting 1:5 2:4 3:1 leave 10:21 33:4 38:18 39:2 41:21 18:17 22:9 23:6,6 3:18,25 5:17 8:8 **left** 11:6 keeping 20:16 **issued** 11:6 40:2 27:9 31:4 33:6 9:3,17,20,23 10:6 **legally** 28:14 **Kerry** 4:18 36:25 37:14 38:13 10:12 12:24 14:16 **issues** 40:3 legislative 10:17 key 16:19 32:22 item 2:3,4,5,9,10,11 looks 5:10 33:14 21:23 42:23 43:20 11:12 kickback 14:3,7 2:12,13 5:15 8:7 34:17 44:14 46:12 legislature 40:7,20 **kind** 5:15,20 7:11 9:9 10:7,16 13:6 **Lorin** 2:9 10:17,24 meetings 26:22 **Leonard** 2:8 10:8 8:25 12:19 21:16 15:14 43:21 12:18 13:3,7 member 4:7,8,9,10 Let's 22:17 22:24 26:19 35:3 items 2:13 5:14 42:21 43:3 4:12,13,15,18,19 level 17:14 20:18 35:5 43:22 **lot** 6:5 17:2,14 19:6 4:20,21,23,24 5:1 26:18 King 26:9 38:16 Ivan 3:4 4:10 19:8 22:15 25:7 5:2,3,5,6,8 8:11 **Lic** 47:15 **KN95** 14:22 27:3 28:1 36:13 8:12,12,16 12:13 **license** 28:16 J **Knottingham** 3:6 45:5 12:16 14:17,19,24 licenses 18:3 20:21 **Jack** 3:5 5:6 5:7,8 34:15,16 lower 30:13 15:7 21:3,3,19 27:20,23 28:13 **James** 3:6 4:13 know 5:20,22 6:8 lumen 44:15,15,16 23:25 24:3,19,24 licensing 17:17 **January** 1:9 3:2,16 6:19,20,21 7:19 25:1,4 27:4 28:20 18:1,6 19:12,18 \mathbf{M} 11:4 15:19 16:7 12:22 14:10 22:16 29:7 31:2,7 32:17 19:20,22,24 20:4 **M** 36:22 37:1 39:22 40:2 45:25 22:22 24:10 27:1 34:15,16,25 35:7 20:6 27:19 46:12 28:9,17 31:22 **mailed** 19:19 35:10 38:16,21 **life** 31:16 **Jason** 3:3 32:24 32:2 33:14,23 maintenance 25:17 39:1 41:11,11,14 **limit** 7:21 30:6 34:25 41:15 42:9 35:20,20 36:2,4 **making** 32:20 44:11,13 45:14,17 limited 28:2 36:11,12,19 37:4 man 44:25 43:13 45:8 46:1 **line** 5:10 6:19 14:9 **Jenkins** 3:3,15 4:8 37:6,19,25 38:17 manage 20:1 31:20 members 3:4 4:4 18:19 24:16 28:22 4:10.13.17.21.24 39:5,17,18,18,21 management 26:12 6:17 11:5 12:17 33:10 37:15 mandate 6:25 15:1 5:3,6,9 8:1,5,14 39:22 13:14 27:6 28:21 **list** 34:19

29:11 42:15 43:17 46:5.11 17:19 24:8.14 overlooked 32:14 performance 16:19 **mention** 41:22 move 13:5 30:5 27:9 28:22,23 overtime 35:25 performed 16:20 mentioned 8:22 36:21 42:17 29:7,7 32:20 34:4 16:24 17:3,9 24:5 36:1 23:4 33:22 37:4 moved 8:11 44:16 38:11 overworked 29:11 performers 28:3 **period** 16:2,5 17:7 38:16 46:2 **numbers** 10:10 29:15 31:3 **Merit** 1:15 movement 30:18 17:19 23:4,21 18:9 20:20 29:21 P merits 9:21 30:20,20 24:7 27:10 28:8 **permits** 16:8,11 Pacific 1:16 message 2:3 5:15 moving 5:14 8:7 31:4,5 43:7 17:17 29:22 package 18:16 9:9 10:15 11:7,10 5:16 perpetuate 41:4 0 26:16 36:7,9 met 21:22 13:10 14:18 27:21 **person** 13:20,22 oaths 47:3 37:15 38:13.23 method 26:4 38:2 43:21 15:4 25:23 45:1 **October** 8:10 23:24 40:22 **multiple** 7:14 22:6 mic 4:5 44:1 personally 12:19 45:24,25 **Page** 1:10 2:2 **Microsoft** 1:7 3:2 31:10 13:2 **offered** 47:8 pages 19:10 47:6 mics 3:21 **mute** 3:21 personnel 41:17 **offices** 19:18 paramount 19:25 Mike 3:4 4:19 **Phillips** 3:4 4:6,7 N official 3:25 paraphrased 2:19 **mileage** 23:17 8:11.16.16 14:17 **N95** 14:21 Oh 42:25 45:22 part 6:16 27:22 mileage-wise 22:17 14:19,24 15:7 28:15 31:1 32:10 nail 8:23 31:11 okay 8:5 9:9 14:16 miles 29:16.23 46:1,1 name 2:17 4:1 14:24 15:15 19:12 participating 17:15 30:12 **phone** 3:22 19:20 25:10 38:1 33:7 34:4 35:7 particular 30:15 **million** 15:23 19:25 20:2,12 42:14,25 43:20 name's 15:18 parties 9:15,17,19 mini 11:17 12:14 44:1 navigate 39:13 45:17 9:21 47:9 phonetic 2:17 minutes 8:10.22 necessarily 39:4 oldest 20:5 party 47:10 9:3 35:1 39:23 phonetically 2:17 need 7:20 9:10 33:8 Olympia 1:17 passed 11:21 38:10 **missing** 30:1 pick 6:12 7:15 36:14 37:2,8,22 once 41:10 43:25 passes 9:8 46:11 **modes** 6:5 **piece** 32:20 37:23 38:3 43:25 44:2 45:9 passionate 39:6 **place** 9:22 23:13,22 Molesworth 2:11 needed 23:19 27:19 **one-offs** 22:12 path 13:23 26:25 3:7 5:12,18 13:12 26:16 40:19 41:5 36:4 online 5:12 8:6 pay 26:15 36:6 41:9 13:13 14:6,23,25 10:18 13:17 16:9 needs 20:2,10 **paying** 40:13 15:8,15,18 21:9 **plagued** 22:15 40:20,25 16:11,12,14,17 peer 44:21 21:24 24:2,10,23 **plan** 11:10 19:2,5,6 negligent 42:2 42:20 **peninsula** 22:17,18 24:25 25:2,5 19:10 **new** 7:5 10:4 11:24 **open** 25:6 people 5:25 6:24 27:16 29:6,13 **plane** 6:24 20:16.24 37:7 **operating** 15:24,25 7:14.15 13:23 31:6.23 32:23 **plates** 31:11 newsletter 13:16 operations 44:16 22:18,20 25:13,16 **platform** 2:20 3:21 34:3,5,8,12 35:16 **nice** 7:9 44:19.22 26:24 28:12 33:13 38:20,25 42:16 **plays** 38:12 noise 2:21,21 **opinion** 32:25 33:15 36:6,8,23 money 27:2 36:14 **please** 3:21 4:1,5 **Nord** 3:5 4:19,20 **opposed** 9:7 46:10 37:2,22 38:7 monthly 15:24,25 13:12 30:5 8:12,12 order 3:18 6:3 10:3 41:18,25 16:3 point 4:4 13:21 **norm** 43:16 10:3.5 15:3 18:2 **percent** 16:3,6,8,10 months 14:8 20:14 21:14 28:21 36:15 normally 16:21 18:22 40:2,4,19 16:13,13,15,15,17 **portion** 10:13 28:13 Nos 9:12,25 10:8 41:5 16:20,21,22,23,24 morning 4:15,17 24:17 notified 13:16 **outcome** 47:11 17:1,1 21:20,25 10:23 15:17 **position** 4:2 40:18 22:1 43:6 **number** 11:12 outside 43:16 44:22 motion 8:9,13,14 44:15,15,23 12:14 17:5,6,16 perform 21:6 overlap 18:17 8:18 9:8 45:21 positions 23:12

28:5 36:24 providers 15:2 23:23 24:1 25:3 relationships 31:9 result 18:24 **retain** 37:1,2 40:23 **pot** 29:2 proximity 6:22 43:5 **relative** 47:10,10 practices 45:7 **public** 2:13 43:22 rates 38:11 remain 9:22 **retention** 35:3,13 precautions 6:21 43:24 44:4.7 **RCW** 47:3 remember 7:11 36:22 39:19 **pulled** 5:15 28:19 REMEMBERED predicted 8:25 **read** 2:18 retire 28:3 **prepared** 9:15,20 purposes 36:22 reading 15:18 3:1 revenue 16:3 preparing 14:11 pursuant 47:3 34:17 reminder 3:20 review 10:4 19:5,7 **push** 30:25 present 3:8 4:16 reads 39:23,25 **reviewed** 18:4 19:2 remove 12:5 **pretty** 17:23 28:7 **pushed** 10:11 ready 13:23 renewals 16:17 19:10 35:11 39:6 pushing 30:9 realize 7:3 renewed 20:22 revolving 40:3 **previous** 16:12,14 put 7:2 25:9 31:11 really 6:19 7:18,20 **repeat** 12:13 rewarding 27:1,2 primarily 23:17 31:11 40:19 41:5 12:23 19:6 20:17 replace 45:2 rides 19:12 **prior** 9:17,22 41:8 23:22 26:13,22 report 2:11,12 ridiculous 42:4 prioritize 22:2 13:15 15:14,19 right 9:2 10:15,21 **putting** 23:13 27:17,23 29:10 priority 19:14 33:2,7 35:23 21:2 24:20 33:18 13:5 15:13,17 0 36:17 37:19,20 34:17.24 42:16.18 **probably** 6:4 15:4 18:10 21:10.24.25 qualifications 43:16 42:6 reporter 1:15 4:2 22:7 23:11,24 11:23 **problem** 25:6 38:5 reasoning 17:24 8:3 47:2 24:3,4 26:6 27:22 quarter 16:1,8,10 41:4,9 reasons 24:21 reporting 1:16 28:14 29:2,19 16:12,13,14,16,16 problems 21:16 **rebound** 18:7 22:8 28:25 47:8 30:15 31:22,24 16:18 17:4,10,23 proceedings 1:6 28:7 reports 43:14,19 33:11 34:8,12,13 19:1,4 21:21 24:6 3:11 46:14 47:4,6 recognize 38:1 represented 10:3 35:4,7,8,25 36:12 24:6 28:4,7,25 **process** 19:14 **record** 3:16 4:3 representing 3:9 36:18 38:5 quarterly 2:12 27:20 28:4 44:17 5:13 15:19 21:7 reproach 44:25 **RIVERA** 3:9 42:18 43:19 request 16:21,25 processed 16:9 recruit 26:18 36:16 **RMR** 1:15 47:14 **question** 14:2,17 processes 18:14 38:4,21 40:23,23 requested 17:6 **Robert** 2:7 9:25 21:20 25:19 33:21 20:8,8 recruitment 26:17 21:11 40:8 roll 4:5 33:25 processing 20:11 35:3,13,18,19 requests 16:14 **room** 39:17 **questions** 12:11,18 **profit** 12:7 37:18 39:19 require 12:3 rulemaking 11:2 13:3,25 14:13 **program** 17:15 recruitments 25:6 required 5:23 rules 7:24 11:9 15:11 21:1,4 27:6 18:18 36:21 37:23 **reduce** 30:1 requirement 11:25 47:7 33:18,20 34:14,24 programs 14:4 reduced 27:10 29:8 12:5 14:5 **running** 12:22 35:11 43:11,17 **promote** 26:22 **reduction** 24:21.23 requirements 21:24 quickly 22:14 **proper** 40:21 reflect 33:2 11:23 Ryan 3:6 4:8 44:9 quiet 14:16 43:20 requires 15:5 properly 41:25 reflection 17:5 44:13 45:9 **quite** 13:1 property 41:17 reflects 17:7 reserved 36:23 S **quorum** 5:13 residence 30:15 proposed 10:5 regarding 43:22 quotation 2:18 **Sacks** 37:6 11:13 regardless 12:2 residing 47:2 **saddle** 25:13 prosecutes 18:15 regions 23:2 resolve 41:6 R **saddled** 39:10 Registered 1:15 resolved 41:6 protecting 6:17 **R** 47:1 **safe** 6:8 7:8,9 32:20 protocols 14:21 regulating 15:6 resources 28:18 raising 38:13 32:22 33:1,5,6,9 provide 40:7 reinspect 30:11,12 respect 40:17 **ranges** 36:20 **safer** 6:4 provided 19:23 reinspects 30:1 respectfully 29:14 rate 18:23 21:25 safety 2:3 5:15,16 provider 15:4 relationship 18:11 responsible 30:6

6:9,16 22:4 23:18	37:15	source 2:19	step 36:20,22,22	T 47:1,1	
32:20 41:13,17,21	service 16:7 19:19	speak 4:1 40:1	37:1 41:8,8 44:20	Tacoma 47:2	
44:18,25 45:6	22:5 25:20 30:14	43:23 44:3,6	stepping 29:23	take 6:14 7:11,17	
safety-oriented	45:15	speaking 3:22 4:2	sticker 25:10	22:17 31:13,16,18	
45:1	session 11:12	specialist 3:7 10:24	stops 18:19 33:23	32:12,12 35:1	
sales 16:12	sessions 39:15	42:19,22 43:4	story 31:5	41:9 44:11	
sanitizer 7:11	set 19:2 38:22	spelled 2:17	strap 30:2	taken 1:14 42:3	
sat 39:17	47:12	spelling 2:17	stretch 28:18	47:4	
saw 6:5	severe 40:15	spent 20:7 37:21	stringent 15:5	talk 7:18 34:23	
saying 9:4 23:1	share 43:10	45:10	strong 17:12	talked 13:21 39:7	
31:17 32:19 35:17	short 13:15,20 18:8	split 11:17 12:14	struggle 26:2 35:19	talking 6:7 42:4	
46:8	20:19	spreads 22:21	36:17 37:13	talks 24:16	
says 33:23	short-staffed 41:18	staff 17:5,13,25	struggle's 38:9	taught 37:9	
scales 26:15	41:24	19:15,18 20:20	struggling 26:10	taxpayer 27:11	
schedule 19:23,25	shortage 27:15	26:2 28:1 29:5,11	35:14,17	39:5	
schedules 22:9	29:4,10	32:2	stuff 14:22 26:8	team 19:22 20:1	
schools 12:6,7	shorthanded 41:24	staffage 29:10	30:3	Teams 1:7 3:3	
scope 11:16 23:7	shortly 8:24	staffing 20:18	style 7:6	technical 3:6 8:4	
screw 22:9	show 7:7 9:21	27:21	subject 5:20 35:4	10:24 12:5,6	
scrolling 24:5	signify 9:4 46:8	stakeholders 20:21	subtract 24:13	42:19,22 43:4	
seat 37:24 39:5	signing 37:25	stand 7:23 22:8	Sue 1:15 39:24 47:2	technical-fix 11:19	
seats 25:9	signs 6:7	42:22	47:14	Tel 1:18	
Seattle 18:12,15	similar 27:6	standard 38:23	suggestion 6:9	telecom 45:7	
second 8:15,17,19	simple 25:19	standing 20:9	supervise 17:18	tell 25:25 32:5	
9:24 15:25 22:5	site 23:19 33:4	standpoint 30:17	supervisor 31:24	36:18 39:12	
40:1 41:12 46:3,6	situation 33:8	37:20	32:6	telling 30:4 31:5	
secretary 3:7 5:11	39:13	staples 30:2 31:12	supervisors 31:24	37:21 38:8	
secretary's 2:11	situations 29:18	start 21:5 23:12,21	37:21	tells 29:9	
15:14,19 21:2	six 36:24	26:21 31:17	support 19:15	temporary 2:10	
see 7:22 12:19 13:1	slate 12:9	starting 30:22	supposed 31:24	13:10 14:14 27:21	
18:7 21:16 23:14	slight 14:1 30:20	starts 21:11	sure 5:25 6:14 7:16	ten 37:24	
23:21 26:4 28:7	slightly 33:21	state 1:2 3:17 8:9	21:15 24:12 32:13	terms 47:9	
28:10 30:20	slowly 29:2	12:2 15:1,5 18:14	32:20,24 34:9,19	test 6:10	
seeing 17:14 29:1	small 40:6 41:16	26:13 27:13 31:3	34:22 36:8 37:9	testing 20:24	
30:18,19 31:4	snapshot 33:3	36:21 38:5,13,24	38:6 44:11	Texas 5:21	
seen 30:4 43:7,15	sneaking 30:21	39:15 40:5,8 47:2	surgical 6:3	thank 3:19 8:1	
43:16	sold 16:8,11	47:7	SW 1:17	12:16 13:7,9	
semblance 32:15	sole 40:11	statement 9:15	sweet 13:20	14:12 15:7,9	
Senate 11:19 12:4	somebody 37:23	39:3	symptoms 6:15	21:19 34:20 35:6	
sense 34:10	soon 30:8	status 9:16	system 36:20	35:8 41:20 42:8	
sensitive 5:20	sorry 15:23 26:12	stay 9:22	systems 11:18	42:10,25 45:3,7,9	
sent 9:16 10:11	45:25	staying 9:13	12:14	45:14,16 46:13	
separate 24:8 34:5	sound 37:20	steep 17:23		Thanks 32:17 42:7	
serious 18:24 21:4	sounds 35:13	Stemmel 44:23	T	45:17	

thereof 47:11 tonight 6:13,14 **type** 32:11 38:11 **wage** 38:13 32:13 34:23 35:3 thing 8:25 11:11 **tools** 23:18 **types** 22:11 23:10 wages 26:7 35:21 36:18,20,25 37:11 22:8 26:19 28:20 top 19:13 31:25 36:10,16 37:10 37:14 38:6 39:13 30:25 32:2 34:5 torch 44:20 38:14 42:17 IJ total 17:3,18,20,22 we've 7:21 11:15 36:5,6 38:8,12 wait 28:13 unable 14:5 **things** 7:19,21 12:9 tough 37:3 waiting 6:13 35:6 13:21 18:11 19:8 uncomfortable 22:24 29:25 30:21 **track** 32:7 walking 38:1 20:17,19 22:1,11 5:24 32:13 33:4,4,5 tracking 21:15 want 5:25 7:3,21,22 23:1 25:15,15 undercompensated 35:24 36:3 37:4 28:5 32:7 33:15 **trade** 12:6 7:22 20:6 21:13 39:17,18 45:11 trades 22:6 26:22 21:15 22:8 25:10 39:9,11,19 41:23 underground **trainee** 2:10 13:17 think 7:2,18 14:10 25:13,14 27:23 42:4,5 43:7,15 27:12 28:15 41:22 13:19 14:4,14 28:9.12 30:24 20:10 22:1,23 wear 5:23 41:25 24:10,14,16 30:10 trainees 17:18 32:24 33:13 34:9 wearing 7:15 understand 33:14 30:22 32:6,7,19 trainees' 18:4 35:15 39:25 42:11 week 23:12 36:8 34:25 35:10,14,16 **training** 12:1 13:11 45:3 weeks 19:3 understanding 44:8,9 45:1 19:15 39:15 wanted 7:18 44:9 weigh 28:21 24:11 31:8 40:10 thorough 31:21 transcribed 47:5 warnings 17:16 well-versed 26:3 unintended 11:20 thoroughly 7:13 transcript 1:6 2:4 **Wash** 7:12 went 34:10 40:6 **unmute** 4:5 44:1 **thought** 24:19 47:6,6 Washington 1:2 Whidbey 22:20 **update** 2:9 9:18 three 9:9 14:8 19:4 transcription 47:5 3:17 8:9 12:8 wildlife 40:8 10:17 11:1,9,15 20:19 23:11,12 transcripts 8:8 40:9 47:2 wiring 26:4 38:2 **updates** 10:25 transportation 6:5 38:18 watching 11:11 wit 3:11 **urge** 40:6,17,18 Thursday 3:2 travel 5:22 6:11 12:10 **WITNESS** 47:12 till 10:5 7:20.21 36:4 water 29:2 wonderful 19:5 \mathbf{V} time 3:21 8:22 13:7 **tried** 22:1 way 6:16,19 7:23 word 35:14 vacancies 19:17 17:7 18:9 19:2,23 **trip** 7:1 20:9,15 22:9 words 39:24 22:16 23:2 27:18 19:24 20:7,11,20 **trouble** 27:18 27:12 30:12 36:25 work 11:17,17 **vacancy** 17:13 20:25 21:10 23:19 **true** 47:6 Wayne 2:11 5:11 19:18 20:13 27:24 18:10,23 21:25 25:6 27:2 28:1 trust 31:12,18 5:16 8:22 13:11 28:12,14 30:7,23 23:23 24:1 25:2 29:4 31:20 32:12 **try** 22:13 26:24 15:12,13,18 21:4 41:19 44:14,21 38:11 33:3 37:18,21 28:13 36:8 43:11 32:17 33:18 35:2 45:11 Vance 42:19,20 38:4 41:7,8 43:9 trying 18:22 20:12 35:10 41:2 42:12 **work-life** 26:23 **VEI** 17:7,9,12,15 44:6,9 45:9 26:2 29:25 30:16 42:16 27:3 23:3,4,7,10,12,14 timeline 22:25 31:20 38:21 40:22 **Wayne's** 34:17 **worked** 35:24 23:15 24:16,18 timely 9:18 18:3 **Tumelson** 3:6 4:14 **we'll** 3:15 6:14 13:5 **worker** 17:17 **verified** 2:17.19 19:8 20:22 21:5 23:13,21 4:15 working 10:25 Vice-Chair 4:6 times 15:24 31:10 turn 38:15 we're 6:12 12:20,22 18:12 19:22 21:8 virtual 17:9 24:7 **Tobin** 2:8 10:8 **Turnaround** 19:2 14:7 15:13 17:14 27:7 36:1.2 34:1 today 7:19,25 9:10 turning 19:7 18:9,12,17 21:24 workload 18:20 visit 5:21 7:9 42:23 **Twenty** 25:5 22:2,9,20,24 23:6 19:16,24 20:1 **voice** 32:24 today's 9:17 28:10 **twice** 44:5 23:7,11 25:7,18 32:1 told 25:24 35:22 two 11:5 19:17 26:9,16,18 28:4 write 25:10 30:10 \mathbf{W} 37:17 38:8 20:19 21:21 28:3 28:25 29:2,25 32:8 33:8 **WA** 1:17 47:15 **Toll** 1:18 38:10 30:7,16 31:20 writes 18:14 **WAC** 11:2 47:8

				rage 37
writing 30:3	102 11:3	25 40:25	5599 11:19	
written 11:6 32:1	102 11.3 103 11:8	27 1:9 3:2 15:19	5914 12:4	
35:11	11 15:23 28:24	46:12	3914 12.4	
	11.000 15:22	2781 1:15 47:15	6	
wrong 29:3	11,000 13:22 11.1 18:20 33:22		6 2:11 3:23 15:14	
www.capitolpaci		27th 3:16 45:25	18:19 28:22 33:22	
1:20	1187 11:16 12:15	47:5	44:1	
X	12 18:21 28:25	28 8:10 21:25 24:1	61 24:9	
	33:22 39:20 41:6	28th 45:24	61,000 24:6	
\mathbf{Y}	42:4 44:21	296-46B-995 11:2	61,627 17:4	
yeah 14:6,23 21:18	12/20 20:5	3	66 24:8	
24:24 25:1 26:5	13 2:10 44:21	3 2:5 9:9 10:13	66,000 24:6	
27:4,16 31:2,7,11	1300 20:15	30 22:1 24:2,3	66,874 17:3	
31:17 34:15,21	14.5 29:17	40:25	6th 11:4	
42:2	15 2:11 25:18	30-plus 44:22	VIII 11.7	
year 16:1,2,5 17:13	15.50 38:17	30,000 36:7	7	
17:24 18:21,21,25	17 29:15	308-14-130 47:8	7 2:12 42:18	
19:1,3,4,10,11	1831 11:24	31 15:22	705-6539 1:18	
28:24 29:12 43:5	18th 23:24	31st 13:18,19	76 16:22,23	
years 11:22 21:21	19th 39:22 40:2	352 20:4	797 17:22	
25:18 29:16 36:24	1st 11:8,9 18:6	352-20.4 352-2054 1:18		
37:13 38:10,18	2	360 1:18,18	8	
39:20 40:25 41:6	2 2:4 8:7	38 24:1	8 2:4,13 43:21	
42:5 43:8 44:21	2,233,316 16:1	36 24.1	47:12	
44:22 45:4	2,380,593 16:4	4	8,941 19:1	
Yep 15:8 38:25	2,443,286 16:2	4 2:9 16:13	8.6 16:3	
younger 36:11	2,445 17:10	4,136 17:19	800 1:18 18:25	
	2,448,607 16:4	40 30:12	81.3 16:15	
Z	2.8 16:6	400 16:9	86 16:21 21:20	
	2011 20:19	407-0148 1:18	88 17:1,1	
0	2011 20.19 2021 8:10 15:22	40s 36:12		
01 43:5	16:22,25 17:4,10	42 2:12	9	
	17:19	42,221 16:9	9 2:5,6,7	
1	2022 1:9 3:2 9:20	42,348 16:7	9,916 18:25	
1 1:10 2:3 5:15 47:6	10:6,12 15:20	43 2:13	9:01 3:3,17	
1,046 17:22	16:1,4,7,22 17:1,4	46 38:17 43:6	90s 26:6	
1,249 19:10	17:10,21 46:12	47 1:10 47:6	95.4 16:17	
1,490 17:20	47:5,12	473 17:20	97.3 16:13	
1,963 17:21	22 25:6	48 16:24 21:15,17	980 43:6	
1.1 16:15	24 16:20 21:5,6,7,7	,	981,696 15:23	
1.6 19:3 23:15	21:9,15 23:4,5	5	985 19:10	
10 2:8,9 28:24	24-hour 21:13	5 2:3,10 13:6	98502 1:17	
10/28/21 2:4	24-110 21.13 2401 1:17	5,770 17:11	99.7 16:8	
10:00 46:14	2401 1.17 249 17:21	5.28.010 47:3	99.9 16:10	
100 29:16	△7 /1/.21	50 30:12		
	I	I	1 I	